

FINANCIAL TIMES



Few accolades for BankAmerica's new chief, Page 21

No. 30,057

Tuesday October 14 1986

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Australia	100.00	Japan	100.00	Philippines	100.00
Belgium	100.00	South Africa	100.00	Portugal	100.00
Canada	100.00	Taiwan	100.00	Spain	100.00
Denmark	100.00	Thailand	100.00	Sweden	100.00
France	100.00	West Germany	100.00	Switzerland	100.00
Italy	100.00	USA	100.00		

World news Business summary

Pretoria accused of border build-up

The war of nerves between South Africa and Mozambique continued after a summit meeting on Sunday of frontline leaders and their security advisers in Maputo.

Shamir takes over

Yitzhak Shamir is expected to take over from Shimon Peres as Israeli prime minister today, fulfilling a government rotation most observers thought impossible two years ago. Page 20

Saudi Opec quota

Saudi Arabia indicated it wanted a higher Opec quota for its oil production in calling for a reallocation agreement on output at the Geneva talks, which entered a second week with observers describing agreement as "elusive". Page 3

Nato exercise ends

Members of the Western alliance ended war games in the Aegean, east Mediterranean, which were conducted without Greece because of a dispute with Turkey.

Nobel prize shared

The 1986 Nobel prize for medicine was shared by American Stanley Cohen and Italian American Rita Levi-Montalcini whose work is aimed at increasing understanding of many diseases including cancer.

Peking greets Queen

Britain's Queen Elizabeth was given a colourful official welcome in Peking's Tiananmen Square at the start of a six-day visit to China. Page 4

Seaga threat

The Jamaican Labour Party has rejected Edward Seaga's offer to resign as leader and premier after strong criticism of his economic policies and leadership. Page 6

Dhaka arrests

Authorities detained two key opposition leaders in their houses and arrested at least 30 other senior politicians as students clashed with police in the capital of Dhaka in the closing hours of Bangladesh's disputed presidential elections tomorrow. Page 4

Duarte appeal

San Salvador President Jose Napoleón Duarte appealed to civil servants to return to their offices three days after an earthquake which he said killed at least 800 people and left up to 200,000 homeless. Page 6

Pasok loses votes

Greece's ruling socialist Pasok Party experienced heavy losses in municipal elections at the weekend. The results of local elections in three main cities will be decided on Sunday. Page 3

Rush to enter UK

Chaos reigned at London's Heathrow airport as hundreds of passengers from the Indian sub-continent rushed to beat the deadline on the introduction of visas to enter Britain.

Iran shells Basra

Iran started shelling the Iraqi port of Basra from long range at noon and said it would continue for two days in retaliation for Iraqi air raids on Shiraz and Isfahan.

Chirac says inflation must fall

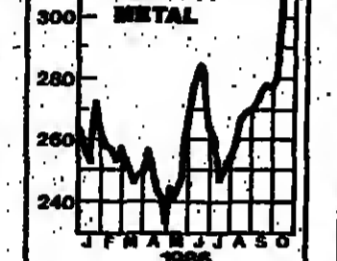
JACQUES CHIRAC, French Prime Minister appeared to signal a new tightening of economic policy in France by saying the country must get its level of inflation down to that of West Germany. Page 20

WALL STREET

The Dow Jones industrial average closed 5.20 up at 1,798.37. Page 44

LONDON markets were affected by holidays on both sides of the Atlantic and sterling's dull performance. Turnover in both gilts and equities was below par and the FT Ordinary share index gained 12.0 to 1,612.3. Page 44

TOKYO saw investors retreating to the sidelines and prices tumbled almost across the board, with the Nikkei average dropping 311.50 to close at 17,336.73. Page 44



LEAD gained 59 on the London Metal Exchange to £314.50 a tonne, a 17-month high, after gaining nearly £30 last week. The market was underpinned by the possibility of a resumed strike at Australia's Broken Hill Mines. Page 36

DOLLAR fell in London to DM 1.9785 (DM 1.9925); SF 1.6149 (SF 1.6180); FF 6.4850 (FF 6.5075), and ¥154.25 (¥154.60). On Bank of England figures the dollar's index fell to 109.0 from 109.2. Page 32

STERLING rose in London to \$1.4945 (\$1.4835); it fell to DM 2.8578 (DM 2.8475); SF 2.3150 (SF 2.3200); FF 9.3025 (FF 9.3380), and ¥224.25 (¥224.50). The pound's exchange rate index fell 0.1 to 67.5. Page 37

GOLD rose \$0.625 to \$432.25 on the London bullion market. It also rose in Zurich to \$432.625 from \$431.625. Page 36

PEUGEOT TALBOT, UK subsidiary of French car maker Peugeot, announced £20m (\$28m) plans to assemble a new car, creating about 1,000 new jobs at its plant in the English Midlands. Page 13

NGERIA has negotiated in principle a \$250m bridging loan from Western governments and central banks to fund its foreign exchange weekly auction. Page 28

JAPAN reported a record monthly trade surplus of \$8.9bn for September, and the trend suggested greater surpluses to come.

PETER THAM, former director of the collapsed Singapore company Pan-Electric Industries, pleaded guilty to 18 charges of forging share transfer forms.

EMASCO, financial services, fast food, tobacco and retailing group, has sold five US construction materials plants to Domtar of Montreal for US\$241m or C\$355m. Page 21

IGGESUND, Swedish forest products company, is to raise SKr 300m (\$44m) in new equity capital through a one for four rights issue. Page 24

PFIZER, US pharmaceuticals and health care group, was helped by the weakness of the US dollar in showing gains of 15 per cent in world sales and 14 per cent in net income for the third quarter. Page 21

CAMPEAU, Canadian property developer, has received more than two-thirds of Allied Stores' shares in the \$88 a share tender offer for the big US stores group. Page 21

PEOPLE EXPRESS, troubled airline, expects to report a "substantial" loss in the third quarter. Page 21

Mitterrand signals reluctance to stand for second term in 1988

BY PAUL BETTS IN PARIS

PRESIDENT François Mitterrand of France yesterday announced unexpectedly that he did not want to stand for a second seven-year presidential term when his mandate runs out in 1988. But he carefully left the way open for a change of mind if he is persuaded during the next 17 months that it would be a mistake not to run for a second term.

President Mitterrand was speaking after a visit to a military camp at Caylus in south-west France. Asked about his intentions for the 1988 elections, he said: "Each time I think about the problem, everything leads me to think I will not be a candidate." He added that he was not so ambitious as to want "to stay forever in this function."

Reagan attempts to rally public behind Star Wars stance

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

PRESIDENT Ronald Reagan was yesterday facing a major challenge of rallying US public opinion behind his decision to refuse to trade his Strategic Defence Initiative (Star Wars) for potentially sweeping arms control agreements.

Mr Reagan was last night preparing to make a nationwide television address from the Oval Office at the White House in which he was expected to defend his decision in Reykjavik in the face of criticism that he has allowed himself to be outmanoeuvred by Moscow.

The Reykjavik outcome seems likely to have strengthened the hand of those in the US Administration who oppose arms control arrangements.

Some in Washington fear that the White House may take a hard line and that, with domestic political considerations uppermost in his mind, Mr Reagan will emphasize the importance of not putting SDI at risk, a stance which could run the risk of deepening divisions within the North Atlantic alliance and make it easier for Moscow to launch a propaganda offensive in Europe.

Senior Administration officials who had been in Reykjavik, however, were saying that the US made extraordinary progress towards reaching agreement with the Soviet Union on a wide range of arms control issues. At the end, they said the two sides were so close that it would be possible for the Reagan Administration to revive the talks even though Mr Reagan has now only a little more than two years before leaving office.

Admiral John Poindexter, the President's national security adviser, when asked yesterday why the Administration believed Moscow might return to the arms control bargaining table, said that the Soviet Union in the past had broken off negotiations and subsequently come back to the table. This was cited as evidence that Moscow's decision in 1983 to break off talks on intermediate nuclear missiles in Europe.

Admiral Poindexter conceded that his comments represented a shift in the Administration's position compared with the aftermath of the breakdown. US officials suggested that the chances of a summit meeting and an early revival of the arms talks were bleak. Mr Poindexter said that the initial White House reaction reflected a "realistic" breakdown on SDI to Moscow to temper the impression that Washington was ready and eager to reach an arms control agreement.

Asked what Mr Reagan would tell the American people, Admiral Poindexter said that the President wanted to make clear what he had proposed to Mr Gorbachev, what the proposals would have meant in terms of creating a safer world, and why the controversial Strategic Defence Initiative (SDI) system was essential.

He conceded, however, that in proposing continued adherence to the 1972 anti-ballistic missile (ABM) treaty for 10 years provided Moscow agreed to drastic cuts in nuclear missiles, Washington had in effect suggested that it was the

under President Giscard d'Estaing.

President Mitterrand has in the past suggested that in 1988, when he will have reached the age of 72, he intends to put himself forward to prepare the succession in the Socialist Party in time for the next presidential polls.

A succession battle has already begun inside the party, though Mr Michel Rocard, the former agriculture minister, has already indicated he intends to put himself forward again as a candidate, while several other younger Socialist leaders including Mr Lionel Jospin, the first secretary, and Mr Laurent Fabius, the former prime minister, also

have undisguised presidential ambitions.

In an effort both to reaffirm his position as first secretary and to prepare the party for the next presidential elections, Mr Jospin announced at the weekend plans to advance the date of the next Socialist Party congress, which is now expected to be held at the beginning of next year.

Mr Mitterrand's announcement was being seen by some observers as a political play by the President to reinforce his eventual chances in the next elections. His Socialist supporters are expected to urge him strongly to stand again as a candidate. On several occasions in recent months, a number of Social-

ist leaders have said that Mr Mitterrand represented the best and perhaps only chance for the left to hold on to the presidency.

Pressure from his own party might prompt Mr Mitterrand to stand again. In any event, he is likely to seek to keep up the suspense until the end for best political effect before the poll. Political commentators last night recalled that one of the biggest errors President Giscard made was to have made it obvious so long before the 1981 elections, won by Mr Mitterrand, that he wanted a second term.

Car market stages recovery, Page 2; Chirac tightens economic policy, Page 20



President François Mitterrand

Reagan briefs Thatcher on summit

By John Hunt in London

PRESIDENT Ronald Reagan last night telephoned Mrs Margaret Thatcher, the UK Prime Minister, to give the US view on the reason for the failure to reach agreement on arms control with Mr Mikhail Gorbachev, the Soviet leader.

The call came as intense diplomatic efforts began between the two superpowers to win over public opinion in Britain and other Western European countries.

His 20-minute briefing of Mrs Thatcher came soon after the news that Mr Viktor Karpov, the Soviet Union's chief arms negotiator, would meet Mrs Thatcher in London today when he will put the Russian case for the breakdown of the talks.

Mr Karpov's visit, which came as a surprise, is being treated with caution by the UK Government. There are fears that it is part of a concerted Soviet public relations campaign throughout Western Europe to drive a wedge between the US and the Nato allies following the meeting in Iceland.

A top Soviet diplomat, Mr Alexander Bessmertnykh, the Vice-Minister of Foreign Affairs, is also to visit Mr François Mitterrand, the French President, on a mission similar to that being undertaken by Mr Karpov.

Mrs Thatcher will make it clear to Mr Karpov that the British Government is firmly behind President Reagan's determination to pursue the Strategic Defence Initiative (Star Wars) the issue which was the stumbling block at Reykjavik.

She will also emphasise the need for Russia and the US to press on with attempts to organise a further summit later this year.

No details were given of the conversation. Page 20

Europe's Nato members urge further talks

BY QUENTIN PEEL IN BRUSSELS

EUROPEAN members of the Nato alliance yesterday stiffed their disapproval at the lack of agreement on arms control at the summit meeting between President Ronald Reagan and Mr Mikhail Gorbachev, and called for an urgent resumption of the Geneva negotiations between the US and Soviet Union.

Foreign ministers from the European arm of the alliance were briefed in Brussels on the outcome of the Reykjavik talks by Mr George Shultz, the US Secretary of State, who insisted that they had not been a failure just because there was no final deal.

There was clearly some disappointment among the Europeans at the failure of the superpower leaders to reach a conclusion on limiting intermediate-range nuclear missiles (INF) because of their disagreement on the US Strategic Defence Initiative (SDI), the so-called Star Wars programme for a space-based defence system.

At the same time, however, they were for the most part pleasantly surprised at the progress made in the INF negotiations, including the proposal for a complete withdrawal of such missiles from Europe - the so-called "zero option."

There was no outright criticism in the emergency meeting of the Nato Council over Mr Reagan's refusal to back down on the Soviet demand to restrict his SDI programme to laboratory testing only, and this reflected a desire within the alliance to present a reasonably united front.

The main stress placed by several Nato member states was on the need to keep on the negotiating table the progress achieved in Reykjavik on the parallel issues of nuclear testing, intermediate-range weapons, and ballistic missiles.

Mr Shultz said that "not all European allies put as much importance on the development of strategic defence as do the Americans." However, he sought to stress the progress in Reykjavik on the other issues.

"This is an interval between two acts in the play," he said. "It is not the end of the play. I hope it will be a short interval, and that the parties involved will take up the next act in Geneva very shortly."

IBM suffers 27% downturn as net income falls to \$1.08bn

BY DAVID BLACKWELL AND RODERICK ORAM IN NEW YORK

IBM, the world's leading computer manufacturer, suffered a 27 per cent profit downturn in the third quarter, reflecting weak capital spending by its customers and a softening of demand outside the US.

IBM had already prepared Wall Street for the poor results, saying last week that overseas sales were "beginning to moderate." Analysts hastily marked down profit forecasts for the group, sending the share price tumbling by 10 per cent in the last three days of trading before the weekend.

The deterioration in the group's performance accelerated in the quarter when net profits fell to \$1.08bn compared with a decline of 12.3 per cent for the nine months ended September from \$3.87bn to \$3.4bn.

Sales were slightly ahead for the quarter at \$11.9bn compared with \$11.7bn, and for the nine months \$34.31bn against \$33.9bn.

The shares rallied briefly by more than \$1 when the results proved out broadly in line with the revised estimates. But they soon fell back, closing 5 1/4 lower at \$122.

than expected increase in profits yesterday, he said: "We see no signs of a general recovery as yet."

Reflecting the way its business is changing, IBM's revenues from rentals plunged 34.5 per cent in the quarter to \$628m, and in the nine months by a similar amount to \$1.12bn. In contrast, the services sector showed 20.5 per cent growth in the quarter and 25.5 per cent growth in nine months, with revenues of \$3.56bn and \$10.17bn respectively.

Revenues from the sale of machines eased in the quarter to \$7.73bn from \$7.76bn, although they edged ahead for the nine months to \$22.02bn.

Mr Akers said that currency rates had a positive effect on the results. The group estimated that the lower value of the dollar this year, compared with 1985 rates, lifted nine-month revenues by \$3.11bn, and net earnings by \$470m.

The group remains confident about the long-term growth of the information industry and IBM's participation.

Europe	2, 3	Companies	21, 24	USA	6	Companies	21, 24	Overseas	4	Companies	22	World Trade	8	Britain	11-13	Companies	20-29	Agriculture	26	Appointments	14	Arts - Reviews	16	World Guide	22	Commercial Law	26	Construction	14	Crossword	33	Columns	37	Editorial comment	22	Europe	2	Financial Futures	37	Gold	22	Intern. Capital Markets	22	Letters	19	Law	29	Management	22	Market Monitor	44	Men and Matters	18	Money Markets	37	Raw Materials	14	Stock markets - Business	44, 44	Wall Street	41-44	London	35-41, 44	Technology	25	UK/Trusts	33-35	Weather	29	Europe: Germans claim new respectability	2	Taiwan: Chiang restrains mailed fist	4	China: lagging behind in space commercialism	8	Editorial comment: summit; UK regional policy	18	Israel: calmer, but fault lines still visible	18	US/Soviet summit: crisis, not a disaster	19	Lex: IBM; Avis; Rio-Tinto Zinc and CRA	20	BankAmerica: few accolades for new chief	21	Technology: soft option for haulage efficiency	25	UK motor industry: Survey	Section III
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EUROPEAN NEWS

French car market stages recovery

By Paul Betts in Paris

THE RECOVERY of the French domestic car market was confirmed last month with a further rise of 11.6 per cent in new registrations compared with September 1985.

New registrations have increased by 5.3 per cent so far this year, compared with the depressed levels of last year.

For the first nine months of this year, registrations totalled 1,364,409 new cars compared with 1,289,286 cars during the same period last year.

The French car makers now expect new registrations to total between 1.5bn-1.6bn new cars for the whole of this year or between 6.5 per cent-7.5 per cent more than the 1.77m registrations last year.

However, foreign exporters continue to hold the biggest share of the domestic French car market with 37.5 per cent in the first nine months.

Soviet output up

Soviet industrial production rose 5.6 per cent in September compared with a year earlier, largely because of increased productivity under the efficiency drive instigated by Mr Mikhail Gorbachev, the Soviet leader, says news agency said, Reuter reports.

Kohl seems to have set the seal on an idea whose time has come, Peter Bruce reports

Germans lay claim to new respectability

HELMUT KOHL has been doing it for years but it still makes liberal Germans cringe.

At the end of his two-hour keynote speech to his party congress in Mainz last week he added a final sentence to the prepared text. "Germany, our Fatherland, needs our energy, our faith and our courage. Let us do our duty."

Fifty years ago, words like those from a German Chancellor may have struck fear into the hearts of many Europeans. Since 1945, West Germans have been allowed to take a place back in the civilised world but only at a price—constant apology for what happened.

Germans saying or doing things that other nations do without thinking are judged as a people apart, not least by Israel.

But last week, Chancellor Kohl, who is almost certain to be voted back into office in January next year, seemed to set the seal on a movement and an idea whose time has finally come—that it is respectable to be proud of being a conservative, even patriotic German, to talk without guilt of *Vaterland* or *Heimat* (homeland), to claim them as symbols of a German history going back centuries and not merely of a time when the country admittedly went mad.

Mr Kohl constantly reminds the world that he was 15 when World War II ended. A less



Mr Strauss, capped live with sullied history

determined man would have buckled last year when it turned out that German war cemetery he and Ronald Reagan planned to visit contained the graves of SS troops.

Mr Kohl insisted the visit go ahead, arguing that there were German soldiers lying at Bitburg, many recruited as children too young to have any idea about what a Swastika meant. The inference was that they needed to be honoured and, amazingly, they were.

Luckily, probably, for Mr Kohl, the sheer scale of his deed at Bitburg was overshadowed by a widely-acclaimed speech marking the 40th anniversary

of the end of World War II by President Richard von Weizsäcker which, though it argued that wartime guilt had to be individual, said it was obvious that most Germans knew what was being done in their name by the Nazis to the Jews.

It is not a speech Mr Kohl would have made but it cleansed the air a lot.

While Mr Kohl has been giving vent to relatively provincial gut feelings, a parallel intellectual movement has blossomed, emboldened by his political successes.

Revisionist academics unleashed furious argument this summer by suggesting first that the German forces overrun on the Eastern front by advancing Russian troops during the war were heroic figures.

To critics who said the defence of the Front prolonged the Holocaust, historian Andreas Hillgruber reported that they would then have to agree that the subsequent division of Germany was a good thing.

Another historian, Ernst Nolte, wrote an article suggesting that, with the exception of gassing Nazi crimes were not unique, that Stalin had in fact practised mass killings of his perceived enemies, and that Hitler did the same thing because he thought the Nazis faced a similar threat from the Jews.

Then, one of the publishers



Mr Kohl, provincial gut feelings

of Germany's most respected daily, the *Frankfurter Allgemeine Zeitung*, Mr Joachim Fest, argued, illustrated by a mountain of Cambodian skulls, that Hitler's murders were similar to Stalin's.

Recalling with horror the pictures of Jewish dead in concentration camps, Fest implored: "But what entitles us to assume that there were not similar scenes in the murder factories of the Stalin era?"

The attacks on these articles are unlikely to make the revisionists go away.

The conservative Bavarian leader, Mr Franz Josef Strauss, warned last year that "no

nation can live with an outlawed history in the long run."

In Baden-Wuerttemberg, a row broke out earlier this year when the local education minister suggested children be once again taught the first verse of the *Deutschland Lied*, the national anthem which contains the words "I/ utrichland, Deutschland fiber alles" and which was banned after the war in favour of the milder third verse.

The minister, though under liberal attack, still has his job and the verse will soon be taught though not sung.

More recently, the Government's success in stemming the flow of Third World refugees into the country, despite predictable cries of racism is another victory over Nazi guilt.

The fact that it was done urgently to head off growing hostility to dark-skinned people has not been confronted so bravely, though.

Neither was Mr Hermann Fellner, an MP from Bavaria. When Jewish groups demanded compensation for slave labour from the Flick group before it was sold off last year, he was heard to remark that "Jews quickly speak out when money hangs somewhere in German hills."

Mr Fellner got away with making a reluctant public apology and he is now something of a cult figure.

Weizsäcker begins visit to Hungary

BY LESLIE COLT IN BERLIN

PRESIDENT Richard von Weizsäcker of West Germany began a four-day official visit to Hungary yesterday, the first such visit by a West German head of state.

West Germany's political and economic relations with Hungary are closer than with any other Warsaw Pact country. More than 50 per cent of Hungary's trade with the EEC and 3.6 per cent of its total trade is conducted with West Germany which is Hungary's second largest trading partner after the Soviet Union.

Bonn has promised to support Budapest's efforts to get the EEC to eliminate its quotas for Hungarian agricultural exports.

Mr von Weizsäcker will have talks today with Mr János Kadar, Hungary's leader.

West German officials said an agreement was ready for signing with Hungary which would permit West Germany to set up an official Goethe Institute cultural centre in Budapest. They noted, however, that it was still uncertain whether a signing would be possible during Mr von Weizsäcker's visit.

The issue is a highly political one and until now East Germany has exclusively represented German cultural interests in all Warsaw Pact countries except Romania, which has long followed an independent line.

Bullish backing for video telephones

BY JANE RIPPETEAU IN VIENNA

THE ADVANCED telecommunications concept known as the integrated services digital network (ISDN)—meaning the simultaneous transmission of voice, data and eventually full motion video over the public telephone system—got a bullish endorsement from industry specialists at an international conference in Vienna this week.

But a number of executives seriously questioned how fast ISDN will evolve because of high costs, insufficient standardisation and unclear market demand.

"Many countries still just need plain old telephone service," said Alain le Bihan, director of marketing for public network systems at Alcatel, the French telecommunications equipment maker.

But he emphasised it is no longer possible to sell large switching equipment to customers anywhere that does not "give the assurance that it can be upgraded for ISDN later."

A number of limited ISDN installations are already scheduled for 1987 in industrialised countries, including France, the US and West Germany.

One researcher predicted that market pull will accelerate within a year, and will spur purchases of telecommunications equipment and services worth \$2.5bn (\$1.8bn) by 1990 on top of normal expenditures.

In making the prediction, Mr Victor Kruger, vice-president of Dataquest of California, the conference sponsor, said he believed 3m out of a total 140m subscriber telephone lines in the US will have access to ISDN by the early 1990s.

Still, defining what services people will want and how much they will pay to get them is a big problem right now, executives said.

For one thing, some services that ISDN would make possible are already available in other forms—such as videotext, which offers home banking. Other exciting services—such as delivery of television-quality video over the phone—are not possible without higher capacity transmission lines, such as optical fibre.

Replacement of old copper wires with optical fibre is happening in some locations, but the whole idea of ISDN is to use the existing networks of copper lines already in the ground.

The point is to get more out of those wires by capitalising on the speed and flexibility of digital transmission.

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EUROPEAN NEWS

Pasok pins election hopes on pact with Communists

BY ANDRIANA IERODIACONOU IN ATHENS
GREECE'S governing socialist party (Pasok) was pinning its hopes yesterday on a tactical alliance with the opposition Communists to block the right from capturing the major cities...

EEC delays nominating IMF candidate

By William Davidson in Luxembourg
EEC Finance Ministers had by last night failed to agree on a European candidate to succeed Mr Jacques de Larosiere as Director General of the International Monetary Fund (IMF)...

Saudis seen to back higher Opec quota call

BY RICHARD JOHNS IN GENEVA
THE ORGANISATION of Petroleum Exporting Countries yesterday began its first full ministerial discussion on proposals for the redistribution of output quotas on the eighth day of its conference in Geneva...

Swedish unions step up strike action

BY SARA WEBB, STOCKHOLM CORRESPONDENT
SWEDISH public sector trade unions are intensifying their strike action in what is rapidly becoming one of the worst labour disputes the country has seen...

Austria set to liberalise exchange curbs

By Patrick Blain in Vienna
AUSTRIA will liberalise its exchange controls from November 1 with the introduction of a series of measures which will make it easier for borrowers to raise foreign currency loans...

Romanians press on with urban renewal

SCARCELY a neon light shines on the neo-classical buildings of the Romanian capital, Bucharest, these days. Cafes close early and street lamps are dimmed to save energy...

Swiss permits

The Swiss Government is to increase the number of temporary work permits granted to foreigners in an attempt to deal with severe shortages of skilled personnel, particularly in the computer sector...

Rom clampdown

The West German Government yesterday announced emergency plans to step up security in Bonn following the shooting of a senior Foreign Ministry official...

IG Metall attacks employers over jobs

BY ANDREW FISHER IN FRANKFURT
IG METALL, the largest trade union in West Germany, has strongly attacked claims by employers in the metalworking industry that production is being held up by a shortage of skilled labour...

hours is about to resume, as both sides prepare for new negotiations early in 1987. While employers say shorter hours would inhibit output even more—they want to be able to operate more flexible shifts on modern, computerised equipment...

IG Metall, which has 2.5m members, argued that there was no such thing as a shortage of skilled workers. "Workers in 1986 are better qualified than ever." Lack of properly-qualified employees "is not a genuine problem for factories."

The strong difference of opinion between the employers and IG Metall comes as the debate about shorter working hours is about to resume, as both sides prepare for new negotiations early in 1987.

While employers say shorter hours would inhibit output even more—they want to be able to operate more flexible shifts on modern, computerised equipment, but not to cut overall hours—the union still favours a 35-hour week.

A seven-week strike in 1984 ended in a compromise reduction of the working week from 40 hours to 38.5. But this agreement is now running out.

IG Metall said that companies had failed in the past to train enough workers themselves. It accused them of trying to obtain more Government funds for further training by making strong complaints of a skill shortage.

In its study on the problem, Gesamtmetall stated that the main reason for the shortage was the effect of the sharp rise in investment after 1983, as profits rose, combined with the rapid introduction of new technologies under the pressures of foreign competition.

Norway shows NKr 20bn current account deficit

Norway's current account, stricken by low oil prices, showed a NKr 20bn (£1.8bn) deficit for the first seven months of 1986, the Central Bureau of Statistics said yesterday...

Lamb protest

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AMERICAN NEWS

Editors hit at Reagan over false press leaks

THE AMERICAN Society of Newspaper Editors has attacked disinformation campaigns as a "tactic of totalitarian regimes" and is urging the US Government to disavow the practice, AP reports from Washington.

In a telegram to President Ronald Reagan the society protested about reported efforts by senior government officials to mislead the American public about US policy towards Libya.

The society said it had examined evidence that Administration officials had been involved in a disinformation campaign.

"This calculated technique of falsehood, commonly employed by totalitarian governments as an instrument of policy, is repugnant to American democratic principles and destructive of the role of the press in a free society," the telegram said.

The editors said they were outraged, and asked Reagan and his aides "to make unmistakably clear their disapproval of the practice of 'disinformation' at any level of government."

Editors also should be alert to "any attempt by any source, under the cloak of anonymity, to mislead the American people," the society said.

The issue was first raised earlier this month with reports of a secret White House plan to deceive Libyan leader Muammar Gaddafi into thinking the US might attack him again.

The plan, as described in a memo by National Security Adviser John Poindexter, involved using "real and illusory events—through a disinformation programme—to convince Gaddafi the US was going to launch another military attack against him."

Brazil nuclear chief resigns over cash crisis

BY IVO DAWNAY IN RIO DE JANEIRO

BRAZIL'S troubled nuclear industry has suffered two new blows with an accident at its one functioning reactor and the resignation of a key director in protest at the lack of finance for completing two other plants.

Reports of a radiation leak from a valve controlling water used in the Angra 1 reactor's refrigeration system, came just a day before the Supreme Court ruled that the plant could be reopened.

This was followed by the announcement at the weekend that Mr Ronaldo Fabricio, a director of the state holding company Nuclebras and the head of its crucial engineering division Nuclen, had resigned. Mr Fabricio explained his decision as a protest at the lack of government funding to complete the Angra 2 and 3 reactors, now under construction in conjunction with Kraftwerk Union of West Germany.

Angra 1, situated less than 200 km from Rio de Janeiro, had been closed in January for repairs, but remained shut when a local magistrate claimed that insufficient plans had been made for an emergency evacuation in case of accidents.

The accident will add to local fears over the plant's safety following the Chernobyl disaster. And already Mr Fernando Gabeira, the Green Party candidate for the government of Rio state, has exploited it in his nuclear programme campaign for a total halt to the reactor.

Before last week technicians from the International Atomic Energy Agency had approved safety measures at Angra, though there have been some criticisms of liaison on safety with other countries. Officials at the plant said the accident had been extremely minor, and had not endangered workers.

The decision of Mr Fabricio to leave Nuclebras after more than 10 years with the company came as a protest against the failure of the Brazilian Treasury to provide sufficient funds to complete the now truncated plant building programme.

Already 40 out of 180 German-trained technicians have left in frustration at the delays and cash starvation that has dogged Nuclebras.

Earlier this summer President Jose Sarney approved a report calling for completion of the two plants under construction. However, no provisions have been drawn up to raise the \$2bn that this will require and the total does not cover debt servicing costs which last year added \$241m.

So far the Treasury has allocated just Cr 290m (\$43m) for 1987 and though the Government is expected to provide the resources these are unlikely to be announced before national elections on November 15.

Mr Fabricio in a four-page letter explaining his resignation said he was not prepared to order a shutdown of all work on the two new plants—the only option now available because of the lack of funds.

The cash crisis at Nuclebras is now so acute that managers have again been forced to suspend payments to contractors. Millions of dollars worth of equipment are now lying idle, raising concern over maintenance.

The resignation of the director comes as a psychological blow for a management team already concerned about the drain of highly qualified personnel at a time when Brazil is trying to build up its technical base.



A Salvadoran National Guardsman watches over the bodies of eight students killed by the earthquake

Earthquake survivor hopes fade

BY DAVID GARDNER IN SAN SALVADOR

ABOUT one-fifth of the population of San Salvador has been made homeless by last Friday's earthquake, according to government estimates which put the confirmed number of dead at 890 with 30,000 injuries, and calculate the damage at \$2bn.

Rescue workers, who yesterday were still trundling into ruined buildings in the fast-fading hope of saving more lives, believe the eventual toll could reach 2,000.

The clearer picture of the magnitude of the disaster has begun to emerge following a cabinet meeting on Sunday night, after which President Jose Napoleon Duarte told reporters that 150,000 to 200,000 of the capital's less than 1m population had lost their homes, and claimed that damage, affecting to some extent all public buildings, exceeded the losses caused by seven years of civil war.

At the cabinet meeting, held in an army barracks and attended, unusually, by diplomats, President Duarte berated his ministers for lack of coordination in relief efforts, and expressed concern about the political consequences of any mishandling of the emergency.

Many of the immediate political consequences for Mr Duarte's beleaguered government—locked in a stalemate war with a still powerful left-wing insurgency and deeply unpopular because of his failure to either bring peace or create jobs—could be beneficial.

He can confidently expect an increase in US aid, direct military and economic aid from Washington has topped \$2.2bn since the war began. His decision to put private sector leaders in charge of coordinating international relief will, he sides think, win him a truce with business interests he was violently at odds with following this year's introduction of a 4 per cent wealth tax. And the opposition, from the resurgent trade union movement to the guerrilla insurgency, appears willing to allow some breathing space while the emergency lasts.

Trade fears dim Expo euphoria

THE RESIDENTS of British Columbia, Canada's most westerly province, are unsure whether to laugh or cry this week. Many want to celebrate the huge and unexpected success of the Expo 86 world fair in Vancouver, which ended yesterday after attracting close to 22m visitors, 50 per cent more than organisers expected when the fair opened last May.

But other members of Canada's most volatile and, arguably, most interesting society are worrying about the huge and unexpected success of the Expo 86 world fair in Vancouver, which ended yesterday after attracting close to 22m visitors, 50 per cent more than organisers expected when the fair opened last May.

On Thursday, the US Department of Commerce is expected to recommend that Washington impose stiff new duties on C\$40m (\$20m) a year of softwood lumber imports from Canada, most of which come from forests in British Columbia. The duties are meant to counter subsidies which logging companies allegedly receive in the form of unusually low timber cutting fees in state forests.

The bad news has been compounded by a lockout of 3,700 dockworkers in Vancouver and other west coast ports, which brought shipments of many key Canadian exports (including grain, wood products and potash) to a standstill earlier this month. Meanwhile, a strike by 20,000 loggers and sawmill workers has crippled parts of the province's forest industry for the past three months.

Mr William Vander Zalm, the stylish millionaire horticulturalist who took over as provincial premier last July, hopes that the glow from Expo will—at least for the time being—obscure the province's labour problems.

Unless something goes badly wrong in the next two weeks, Mr Vander Zalm's ruling Social Credit Party is expected to score a surprise landslide victory. Besides the powerful weapons of Expo and the new premier's charisma, the secrets will benefit from the steady leadership of their main opposition, the left-leaning New Democratic Party.

A Sacred victory would have been unthinkable a year or two ago after a fiscal restraint programme launched by Mr Vander Zalm's hardline predecessor Mr Bill Bennett gave the party a reputation as one of the most right-wing and confrontational political groups in Canada. Cutbacks in many public services in 1983 coincided with a deep slump in British Columbia's resource-based economy. Unemployment, which was in single figures as recently as 1981, jumped to almost 13 per cent.

Mr Bennett began loosening the purse strings about 18 months ago and adopting a more relaxed style. At the same time, the provincial economy started showing signs of life, thanks to rising lumber exports to the US, higher pulp prices and an influx of Far East investment.

After shrinking by almost 5 per cent in 1983, real gross domestic product expanded by 3.8 per cent last year and is likely to grow by close to 4 per cent again this year. Expo alone has spawned two new deluxe hotels in downtown Vancouver, a 22 km rapid transit system, and the impressive Canada Pavilion and conference centre.

Some British Columbians fear that the end of Expo will bring the province back to reality with a bump. A Bank of Nova Scotia economist calls the threat of a countervailing duty on softwood lumber "a very serious threat to the economy". Forest products make up half British Columbia's exports and 45 per cent of industrial output.

Barring further strong growth in US markets or an improvement in world metal prices, growth next year is expected to be much lower than 1986. Unemployment is sure to rise again as the service-related jobs created by Expo disappear.

Mr Vander Zalm thus appears to have chosen the best possible time for an election. Despite the pause in economic expansion expected next year, business confidence is more buoyant than it has been for some time. The forest products industry is planning substantial new investment to modernise its facilities. Inquiries from foreign investors are picking up. Prices of some metals mined in British Columbia, like gold and zinc, are recovering. Some economists believe that now may be the best time to invest in real estate west of the Rockies.

Bernard Simon in Toronto looks at the economic background to British Columbia's election



Seaga in surprise offer to resign

BY CANUTE JAMES IN KINGSTON

JAMAICAN POLITICS hung in the balance last night following the surprise offer of resignation by Mr Edward Seaga, the prime minister and leader of the conservative Labour Party.

Mr Seaga has reacted to mounting criticism from several prominent parliamentarians at a weekend meeting of the Labour Party's executive. Critics say the Government's economic policies have the Jamaican peer.

The prime minister has also been attacked for his style of leadership. His critics say this contributed to the Labour Party's heavy defeat in last July's local government elections by the social democrat Peoples National Party led by Mr Michael Manley.

Labour officials said yesterday, however, that there were indications that Mr Seaga was using his threat of resignation to obtain what would be effectively a mandate to continue his economic policies. A election is due constitutionally in exactly two years.



RIVALS: Edward Seaga (left) and Michael Manley

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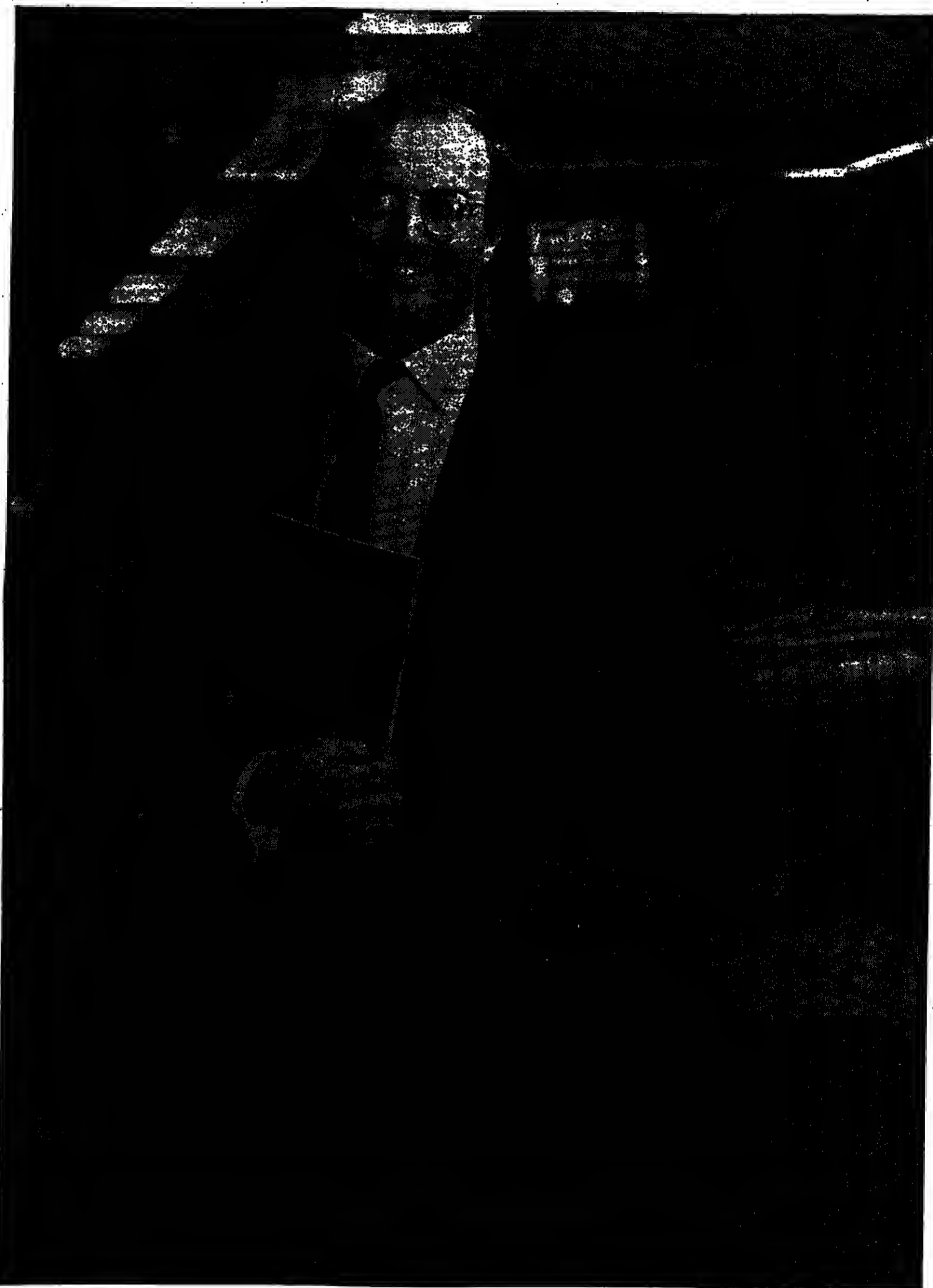
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WORLD TRADE NEWS

Skiing dispute goes to Gatt

By Carla Rapoport in Tokyo

THE tussle between Europe and Japan over ski standards enters a new phase this week with informal talks between the two sides at the General Agreement on Tariffs and Trade (Gatt) in Geneva.

European ski manufacturers and EEC officials have bitterly protested against a new Japanese ski standard which they claim will discriminate against European ski equipment imports to Japan.

Among other things, the Japanese standard takes into consideration the different skiing conditions in Japan.

No other country, the Europeans claim, has issued ski equipment standards based on domestic weather.

EEC officials in Tokyo say that Japan's Ministry for International Trade and Industry has agreed to participate in informal talks this week with the Gatt's committee on technical barriers to trade.

If these talks are not fruitful, EEC officials say the issue may be formally pressed with the Gatt.

Japan has undertaken to review the standard, called the SG-Mark, and expects to report on the issue within eight months. The ministry, however, has rejected a request to suspend the standard, saying that it does not have the legal power to do so.

Japan's exports to EEC soar 73% to \$3.08bn

By IAN RODGER IN TOKYO

JAPANESE exports to the EEC soared by 73.3 per cent to \$3.08bn (£2.16bn) last month, while sales to the US rose 25.2 per cent to \$7.26bn, according to Japan's latest custom-cleared trade figures.

Overall Japan had a record monthly trade surplus of \$3.92bn on the strength of a 98 per cent rise in customs-cleared exports to \$18bn.

The figures confirm EEC complaints that Japanese exporters have been diverting sales efforts from the US to Europe.

The Japanese counter claim

that European exports to Japan have also been rising sharply is also borne out by the figures. Imports from the EEC were up 77.1 per cent to \$1.21bn.

But imports from the US were down 0.9 per cent to \$10.08bn last month, indicating the continuing difficulties of US industries in penetrating Japanese markets.

For the first half of the fiscal year, the \$46.3bn trade surplus was 67 per cent higher than in the corresponding period last year. However, in yen terms, it was up only 22 per cent to ¥7,582bn.

Mr Toyoo Gyohken, Vice Minister of Finance for International Affairs, said yesterday that Japan's current account surplus this year would be about \$30bn but there would be a substantial decline next year.

At a seminar for foreign institutional investors in Tokyo, Mr Gyohken declined to comment on the danger of protectionist moves in the US if the surplus did not fall below a certain level.

The important thing was that there be a steady and continuing trend of improvement, he said.

Oki Electric seeks site in Europe to produce printers

By CARLA RAPOPORT IN TOKYO

OKI ELECTRIC, one of Japan's big electronics companies, is considering producing printers in Europe in an attempt to relieve mounting trade friction between Japan and the EEC.

The company is understood to be considering a site in West Germany, Britain or France. Officially, however, Oki refused to confirm the size of the investment or when the final decision would be made.

The EEC recently imposed anti-dumping duties on Japanese photocopiers, a move which has prompted most big

copier makers to establish or boost production in Europe.

Many Japanese executives fear Brussels may impose a similar duty on printers. By setting up a printer plant in Europe, a Japanese company avoids both import costs and duties.

However, shifting production abroad has become increasingly controversial in Japan because it is contributing to a rise in unemployment.

Oki is one of Japan's leading specialists in data processing equipment, as well as communi-

cations equipment and printers. The company has exports of about \$100m (£70m) a year to Europe, with about two-fifths of that accounted for by printers. It is understood Oki is considering a joint venture with a European plant.

If Oki goes ahead with plans to build printers outside Japan, it will be following in the footsteps of other big printer producers, such as Toshiba and Fujitsu, which have printer production in the US. It is also understood Seiko Epson is considering building printers in Britain.

Greeks in attack on UK cement makers

By Andrew Taylor

TWO OF the biggest Greek cement manufacturers, Titan SA and Heraldis General Cement, have strongly attacked the British cement manufacturers for trying to hamper Greek cement imports to Britain. They describe the British industry as technically obsolete and inefficient.

The attack is contained in a joint memorandum which accompanied a letter from Mr George Katsifaras, Greek Commerce Minister, to Mr Alan Clark, the British Trade Minister, in which he criticised the British Government.

Cement makers and the British Government had earlier complained that Greek manufacturers were abusing EEC-approved subsidies to dump cast-price cement in the UK.

Mr A. L. Canelopoulos, managing director of Titan, and Mr N. Kalogreopoulos, chairman of Heraldis, deny the British claims. "Quite wrongly it could be truthfully alleged that the British cement industry enjoys a privileged coal price, lower than other industrial consumers."

It also enjoys a lower electricity price, approximately 30 per cent cheaper than that of the Greek industry, not to mention fuel oil which is 10 per cent cheaper due to heavy taxes in Greece, say the two companies.

They claim the only benefits the Greek industry receives are tax rebates which are value-added tax still to be applied, under EEC rules, to Greek cement exports.

British manufacturers claim that, in addition to direct state subsidies on exports, some Greek manufacturers have been allowed to defer payment of electricity bills and have given interest relief on loans to state-owned banks.

The British Office of Fair Trading is investigating whether the common pricing agreement operated by British cement manufacturers should be referred to the Restrictive Practices Court.

Alfonsin arrives in Moscow as bilateral trade hits six-year low

By TIM COONE IN BUENOS AIRES

PRESIDENT Raul Alfonsin of Argentina arrived in Moscow yesterday for a four-day official visit which marks a high point in Soviet-Argentine relations. That, at least, is the official version.

But the visit comes when bilateral trade between the two is at its worst level for six years.

In 1980, the Soviet Union suddenly became Argentina's biggest export market. This followed the Soviet invasion of Afghanistan which resulted in a US embargo of grain sales to the Soviet Union. Argentina filled the gap.

Despite constant complaints and to the continuing chagrin of the Soviet Union, Argentina has never reciprocated, resulting in a considerable trade imbalance in Argentina's favour.

In 1985, the Soviet Union imported \$1.2bn of products, mostly grains, from Argentina, but exports to the Argentine were only \$100m (£70m) worth.

The result over the past six years has been that the Soviet Union has run up a cumulative trade deficit with Argentina of almost \$10bn, and it has been unable to agree a new trade pact to be allowed to continue.

In January this year, a new five-year agreement was signed



President Alfonsin: sensitive visit

Dante Caputi, the Argentine Foreign Minister, the Soviet complaints were thought to have been heeded.

The Soviet Union subsequently put forward bids for a series of projects in Argentina, valued at about \$500m. These include the sale and installation of hydro-electric turbines, electrification of part of Argentina's railway network, the dredging and improvement of Argentina's main grain port in the south at Bahia Blanca and the development of joint deep-sea fishing ventures in the South Atlantic.

The problem, however, is that apart from the fishing ventures, all the projects will involve capital spending by the Government when Argentina is trying desperately to reduce investment to keep inflation at manageable levels and to impress its Western creditors that its economy is under control. If not, new finance may dry up.

Such arguments may cut into Moscow and if President Alfonsin does not show some willingness this week to find ways of improving the trade relationship, he may find that the Soviet Union will take advantage of the cheap subsidised grains that are again on offer in abundance in the US and EEC.

Chinese national pride over satellites may be heading for a crash landing

CHINA'S failure so far to sign a contract with a foreign company to use its satellite launchers is heading for a crash landing, say some observers.

The country has embarked on a marketing drive for its satellite launching capability and has invested much national pride and apparently about 1 per cent of gross domestic product a year in the space development programme.

Three initial launch reservation agreements—two with US companies and one with a Swedish company—have been signed this year as well as a letter of intent with Iran.

Mr Barry Jones, the Australian Science Minister, is one of few foreigners to have seen the launching facility at Xichang in the south-western province of Sichuan. He said that "given the poverty of the area, which the provincial Government concedes, the base is a remarkable achievement."

China is courting the Australian communications agency Ansat, which is due to commission a communications satellite for August 1991, and another for early 1992. Mr Jones said that Chinese officials were "clearly interested in Ansat as a customer."

The launch site—chosen for its closeness to the Equator, over climate and relative security from Soviet infiltration—is about 30 miles from a military base where much of the equipment is stored between launches. The Australian Minister said the launching facility is activated only in preparation for a launch and

Robert Thomson in Peking examines the progress of a marketing drive in the space business

is not Cape Canaveral.

Carrier rockets are launched from Xichang, and for the first 200 miles or so of their flight are tracked by the nearby military base, and after that by a space centre at Xian in central China. The Xian centre puts the satellites into geostationary orbit.

The rocket "flies blind" for sections of its journey, as China does not have an international communications network of sufficient scope to constantly track its movement. Chinese scientists rely far more on visual sightings through telescopes assisted by lasers than either the US or European launch agencies.

Chinese officials are providing conflicting information on the "is not Cape Canaveral" country's launch capability. The Great Wall Industrial Corporation, a commercial arm of the Astronautics Ministry, suggests that China could launch 12 to 13 satellites a year, while Chinese scientists at Xichang say the maximum per year is five.

Great Wall officials say that two contracts will be signed later this year, and that two launches will take place not later than March 1988, while other scientists say only in the lead time between contract-

Taiwan and US talks fail over import ceilings

TAIWAN and the US have failed again to reach agreement in their long-running dispute over Taiwanese import restrictions on US wine and cigarettes, AP-DJ reports from Taipei.

A Taiwan trade official said yesterday that his country was still looking for a reasonable way to resolve the differences.

The negotiations were the fourth round of such talks since Taiwan committed itself last October to opening its market within a year to imports of US cigarettes and wine.

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Issued share capital: R1 072 000		Issued share capital: R5 600 482	
Divided into 21 440 000 ordinary shares of 5 cents each		Divided into: 1 582 715 ordinary shares of 56 cents each	
		8 439 145 10% automatically convertible participating cumulative preference shares of 56 cents each	
OPERATING RESULTS			
One milled—tons	154 054	152 236	
Gold recovered—kilograms	617.1	802.5	
Revenue—grams per ton milled	4.01	5.27	
Revenue—per ton milled	R123.94	R131.99	
Working costs—per ton milled	R59.53	R57.54	
Working profit—per ton milled	R65.41	R74.05	
Gold price received—per kilogram	R30 947	R26 033	
Working costs—per kilogram	R14 614	R10 982	
Working costs—per ounce	\$179	\$150	
FINANCIAL RESULTS (R000)			
Revenue from gold and silver	19 094	20 094	
Working costs	9 017	8 821	
Working profit—underground	10 077	11 273	
Surface material profit	—	7	
Sundry revenue	250	268	
Operating profit	10 327	11 548	
Net interest received	248	577	
Provision for taxation	10 575	12 125	
Provision for taxation	574	245	
Net profit after taxation	10 001	11 880	
Capital expenditure	4 524	7 616	
Dividends	—	10 008	
DEVELOPMENT			
North-East Prospect Shaft—Black Reef			
Advanced—metres	440	633	
Sampled—metres	242	351	
Payable—metres	56	97	
Channel width—centimetres	94	120	
Average value—grams per ton	12.0	12.7	
—centimetre grams per ton	1 010	1 025	
No. 14 Shaft—Kimberley Reef			
Advanced—metres	1 094	1 357	
Sampled—metres	282	534	
Payable—metres	156	202	
Channel width—centimetres	122	114	
Average value—grams per ton	4.2	4.5	
—centimetre grams per ton	516	626	
No. 1 Circular Shaft—Black Reef			
Advanced—metres	673	719	
Sampled—metres	204	210	
Payable—metres	158	185	
Channel width—centimetres	165	117	
Average value—grams per ton	7.2	6.8	
—centimetre grams per ton	572	584	
CAPITAL EXPENDITURE			
The unexpended balance of capital expenditure voted by the board amounted to R4 508 000 at 30 September 1986.			
13 October 1986	T. L. GIBBS	Directors	
	L. C. POURIOULIS		
SPRINGS DAGGA GOLD MINES LIMITED			
(Incorporated in the Republic of South Africa)			
Stated share capital: R44 511 579			
Divided into: 117 847 050 ordinary shares of 10 pence			
FINANCIAL RESULTS (R000)			
Sundry revenue	73	48	
Interest received	648	919	
Net profit	721	965	
Capital expenditure	8 495	6 517	
CAPITAL EXPENDITURE			
Capital expenditure on design work, construction and erection, refurbishment, plant and equipment, end pre-production costs totalled R8 494 553 for the quarter.			
The unexpended balance of capital expenditure voted by the board amounted to R5 118 135.			
13 October 1986	H. B. MILLER	Directors	
	L. C. POURIOULIS		
NO. 1 SHAFT			
Reef and waste development is in progress on the old Kimberley level and waste development on the new Kimberley level. Stopping operations have commenced and the reef produced is being stockpiled pending gold plant commissioning.			
GOLD PLANT			
The construction of the plant is proceeding satisfactorily and commissioning is expected in January 1987.			
HEXAMER PROJECT			
The sampling of accessible underground workings has been completed and the surface prospect drilling programme will be finalised during October. The results obtained will then be analysed and a report on the potential of the area will be prepared.			
13 October 1986	L. C. POURIOULIS	Directors	
	H. V. ZIPPROUCH		

GEC wins cabling order for Hong Kong housing

By RAYMOND SNOOPY

GEC of the UK has won an order for switching equipment for an initial phase of the cabling of Hong Kong. The order, placed to GEC Cable Systems, is for 30 channel cable in a housing development in the Talkoo Shing district of Hong Kong Island.

It is worth less than £1m but GEC hopes it will lead to much more business if plans go ahead to cable the colony.

Several groups have submitted proposals to the Hong Kong Government. Decisions on the awarding of the franchise are expected next year.

One of the groups is led by the Hong Kong Telephone Company, controlled by Cable & Wireless, and another is led by Hincislee Whanpo, a trading and property company. It includes British Telecom.

The Hong Kong contract is GEC Cable Systems first overseas order but it recently won an order worth up to £25m for the cable network for the East London Telecommunications franchise in London Docklands. It is also building the network for Clyde Cable in Glasgow.

EEC probes fertiliser dumping claim

THE EEC Executive Commission said yesterday it was investigating complaints that eastern bloc Arab and Caribbean countries had been dumping fertiliser on the community, Reuters reports from Brussels.

The investigation involves exports of the fertiliser, a synthetic nitrogenous compound, to the community from the Soviet Union, Czechoslovakia, East Germany, Yugoslavia, Kuwait, Libya, Saudi Arabia and Trinidad and Tobago, the authority said.

The complaint was lodged by a committee representing companies that account for most of the community's output of urea, a major ingredient of fertilisers.

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11 per cent. Guaranteed Notes due 15th November, 1989

Notice is hereby given that pursuant to the provisions of the above-described Notes (the Notes) Union Bank of Switzerland Finance N. V., Curaçao, has elected to redeem all of the outstanding Notes on 15th November, 1988, at the redemption price of 100% of the principal amount thereof, together with accrued interest to 15th November, 1988.

On 15th November, 1988, the Notes shall become due and payable. Notes should be presented for payment together with all unexpired coupons, failing which the amount of the missing unexpired coupons at any of the offices listed below.

Coupons due on or before 15th November, 1988, should be detached and collected in the usual manner.

On and after 15th November, 1988, the date fixed for redemption, interest on the Notes will cease to accrue.

Dated: 14th October, 1986

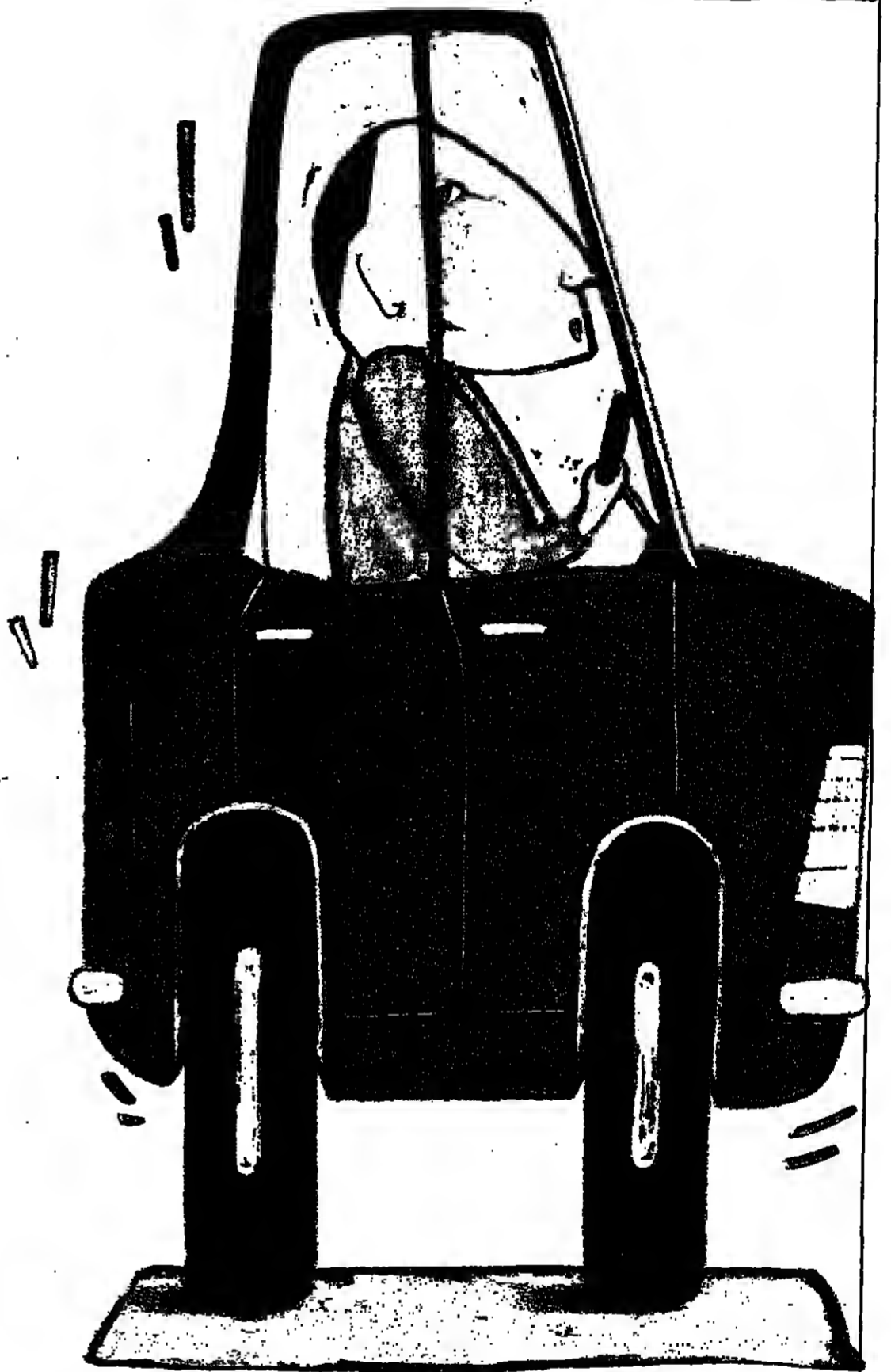
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WHY WE SQUEEZE A YEAR'S DRIVING INTO A WEEK.



Bolted into the average motor car, an engine clocks up about 10,000 miles in one year. Bolted onto a computerised testrig, an engine clocks up about 10,000 miles in one week. Seven days and seven nights of remorseless pressure. We put engines through this and many other tests at our Cheshire Research Centre. The aim is to fine-tune our fuels and lubricants. And to make sure oil and petrol design pushes ahead as fast as, or faster than, engine design. Also, we must admit, to squash the hopes of our competitors.



YOU CAN BE SURE OF SHELL

Anthony Wood has had the world as his territory for nearly ten years now. Yet in this time he has both died and returned from the dead.

His story begins happily enough.

The first few years fly by. It's a joy to be out in the world doing business. Anthony is successful. He meets new people, sees new lands, new cities and even discovers that life has new dimensions.

After five years the first warning signals appear. "You're never home," sighs his wife.

A few years later Anthony begins to reflect about his life: packing and unpacking, in and out of taxis, on and off planes... and then the constant and unrelenting fight against time, which is never quite what Anthony's body thinks it ought to be. "And what am I getting out of all this," he finds himself wondering.

By the seventh year, the strain begins to show.

By the eight, he starts to feel it in the pit of his stomach.

Come the ninth he begins to curse the endless travelling and, most of all, the airlines which make so much money out of him. In return for which he gets no more than a half-comfortable seat, free drinks and too much food.

He swears because there's nobody there to help him, and because he is exhausted before he even gets to the meetings.

He's upset, because his family treats him like a stranger when he actually manages, between trips, to make it home.

Half a year later Anthony is dead. Not physically, but mentally. He has lost his grip. His employer is searching for an elegant way to "reconsider" his role in the company. He has joined the "living" dead.

And then, a glimmer of hope.

We find him standing, as usual, by the business-class check-in. Before him sits a beautiful woman, with light blue eyes and a dark blue uniform. Mechanically he registers that she's there. But without really seeing her. Then he hears her voice.

"But sir, you don't have to carry the whole world on your shoulders."

Anthony understands that he's listening to an angel.

"There are so many ways that we at SAS can help you," the gentle creature says.

He looks at her, dumbfounded.

"We can arrange that your favourite seat is always reserved," she says.

He doesn't understand.

"We have a priority booking service with some of the best hotels, just about anywhere in the world." What more? He mutters to himself.

"And the next time you happen to fly to Copenhagen or Oslo, we can check you into your SAS hotel while you are still at the airport."

What?

"And we offer you flight check-in at your hotel when you want to fly home again."

She can't mean it.

"We have flight check-in desks in our hand-picked hotels the world over. And we'll take care of your luggage all the way."

This really is too good to be true.

"And once you've landed why not let us take care of transport too? Whether it's a limousine or a hired car. We do try to make it easier for people travelling on business."

Anthony listens. But the words don't make much sense. Little by little some of the strange things that he's just heard begin to sink in.

"That business about checking-in at the 'wrong' place seems alright," he thinks. "That would make life easier."

So he tries it out.

And it works.

He tries it again.

And again it works.

He begins to look further into the matter. He finds out that SAS Destination Service—as his new discovery is called—reminds him of a menu: he can choose as little, or as much, as he wants.

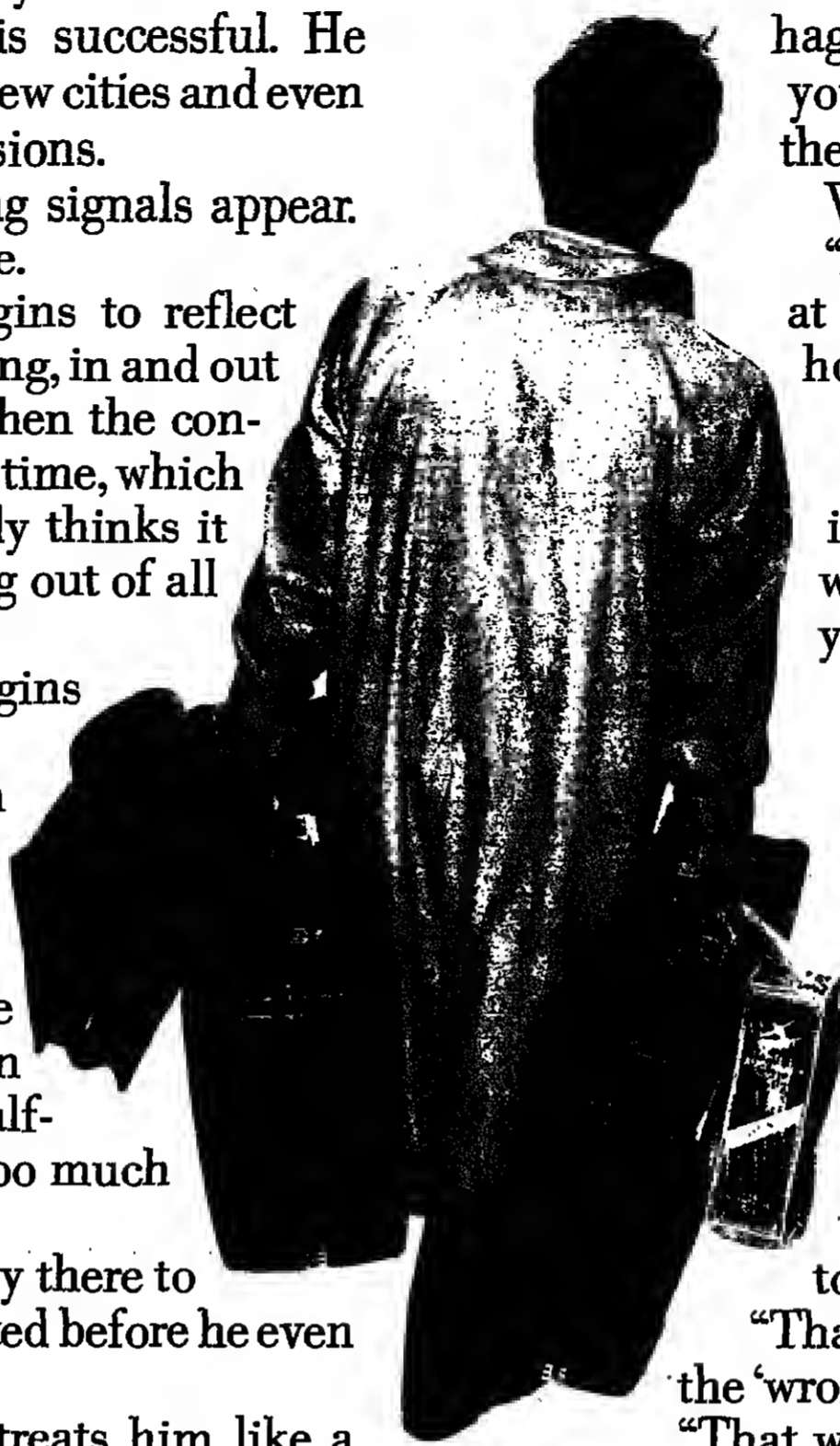
First he tries a few items "a la carte." Then slowly he begins to enjoy more of the menu. Soon he begins to gain some colour. He longs to be out in the world again. And when out, he longs to be back home with his family. That old sparkle in his eyes returns. Last week, he took his wife to the theatre.

And what did they see?

It goes without saying really. "Death of a Salesman."

Anthony's reaction to the play was interesting.

"You know, I didn't recognize myself at all," he said.



Death of a Salesman.

UK NEWS

Car market forecast to top 2m units by 1991

BY JOHN GRIFFITHS

THE UK new car market is likely to cross the 2m a year threshold of its own accord within the next five years, according to a new report from the Economist Intelligence Unit (EIU).

This would occur even without the Society of Motor Manufacturers and Traders (SMMT) succeeding in its campaign over many years to persuade the Government to abolish the 10 per cent Special Car Tax, according to the latest edition of International Motor Business.

The SMMT has argued that a large domestic market base, of 2m units or above, is vital for the welfare of the UK industry but that this could not be achieved without the "iniquitous" tax being lifted.

The EIU is forecasting that sales will set a record again this year for the second successive 12-month period. The total should reach 1.63m

units, compared with 1.53m in 1985 and the previous record of 1.70m units set in 1983.

However, the report gives a warning that there will be a temporary market contraction in 1987, to 1.52m units. UK car production will also remain stagnant, at around the 1m mark, this year and next.

Several factors are perceived as contributing to the larger market: ● Heavy discounting producing the lowest car prices, in real terms, for several decades.

● High and increasing company profitability and liquidity stimulating the fleet and business car sector.

● The continuing tax-effectiveness of the company car as a perk.

● Stimulating of private buyer purchases through discounts, low-interest financing and the marketing of

budget car models.

● Average earnings continuing to outpace the retail price index.

The report also gives a warning that the start-up of Nissan's car plant in the north-east of England this year could mark "a turning point" in the UK car industry's history. It would place UK producers under greatly intensified pressure because of its decision to advance the assembly programme of 24,000 units a year to at least 100,000 a year from 1991.

The intensified competition in the UK should be offset partly, however, by increased exports. The new Jaguar XJ6, Austin Rover's return to the North America market with the Sterling, and the export of UK-built Proton 300s should result in overseas sales from Britain rising from 185,000 units this year to 210,000 in 1987.

Target to save Arts Channel is £850,000

By Raymond Snoddy

THE FUTURE of the Arts Channel, the British cable television channel, hangs in the balance as the company tries to raise new finance. Mr John Griffiths, chief executive, has set himself the target of raising between £700,000 and £850,000 before the end of the autumn.

Mr Griffiths, a former president of the Liberal Party, said yesterday that £500,000 had been promised from old and new shareholders but it is conditional on another £250,000 being raised to put the channel on a proper financial footing.

The Arts Channel, launched in September 1985, has suffered from the slow spread of modern multi-channel cable networks in the UK and from being "a minority of a minority." At the moment, there are probably only about 4,000 homes on new cable networks receiving three hours a day of arts programmes from the channel.

In addition there are agreements for the Arts Channel to be shown in Sweden and Finland. The present shareholders include W. H. Smith, Equity and Law, Television South and Commercial Union.

Mr Griffiths says the channel could become profitable in 1988. The problems at the Arts Channel come as the much larger Children's Channel, owned by British Telecom, D. C. Thompson, the Scottish publisher, and Thorne EMI is also trying to raise more money from existing and new shareholders.

Starstream, the company which runs Children's Channel, is believed to be trying to raise between £1.5m and £2m following heavier than expected losses. Mr Geoffrey Patten, Minister for Information Technology yesterday appealed for investors to recognise the potential in cable television. The Government, Mr Patten said, had demonstrated its support for the fledgling industry.

What it now needs is a more sympathetic attitude on the part of professional investors, added Mr Patten at a seminar organised by the Cable Authority and the Institute of Chartered Accountants.

Luxury model boosts profits of Saab group in Britain

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE UK subsidiary of Saab, the Swedish car group, will boost pre-tax profits by 30 per cent this year from the 1985 level because of the success of the group's new luxury model, the 900i, says Mr Christoffer Skogsborg, managing director of Saab Great Britain.

Last year, Saab GB's taxable profits slipped from £2.425m in 1984 to £2.3m, while the company's turnover increased from £76.8m to £84.4m.

In spite of the decline in profit, the UK subsidiary paid its Swedish parent an increased dividend of £1.615m for 1985 against £1.4m for the previous year.

Mr Skogsborg pointed out that the sharp drop in the value of the pound against the Swedish currency would make this year's UK company's profits look a lot less impressive when they were consolidated into the parent group's accounts.

"The drop in the pound is a very real problem for all importers at the moment," he points out.

However, the UK subsidiary has been profitable for the past five years and is making a respectable 19 per cent return on capital employed.

The UK is Saab's second-largest export market after the US and this year has been allocated 9,500 cars.

However, sales should be about 10,000 as "stocks" are depleted, against 8,376 in 1985.

Apart from higher unit sales, Saab GB is benefiting from a "higher mix" of models because 40 per cent of this year's registrations will be of the higher-value 900i compared with 30 per cent in 1985.

The UK's allocation next year is likely to be about 10,000 cars, said Mr Skogsborg.

General Motors, the Vauxhall-Opel group, is to offer through its 700 UK dealers British Telecom car telephones as optional equipment.

TV buys Korda film library

BY RAYMOND SNODDY

CENTRAL Independent Television has bought one of Britain's most famous film libraries - the 33 feature films made by Alexander Korda.

The films include The Private Life of Henry VIII with Charles Laughton, Knight Without Armour with Marjorie Dietrich, and Anna Karenina, starring Vivien Leigh and Ralph Richardson. Central did

not disclose the purchase price but it is believed to have been between £1.5m and £2m.

Mr Robert Phillips, managing director of Central, the Midlands ITV company, said yesterday that the collection was an excellent commercial asset "at a time when we anticipate a growing demand for quality material of this type throughout the

world programme markets." Many of the films may be shown on ITV or Channel 4 but Central makes it clear they will be available to anyone wanting to purchase the rights, including the BBC.

Central believes it is the first ITV company to buy such a library. All but one of the films were made between 1933 and 1943

Just what's wrong with your staff?



Heart and Circulatory disease 65-2 million working days lost a year.



Respiratory illnesses (including colds and flu) 47-7 million working days lost a year.



Backache 23 million working days lost a year.



Diabetes 4-7 million working days lost a year.



Cancer 4 million working days lost a year.

Not only that, this same condition is also the largest single cause of premature death in Britain. Claiming more than 150,000 lives every year. Often hitting people at the peak of their working careers.

So not only is the death and disability caused by heart disease ruining peoples lives, it's likely to be damaging your company too.

That's where the British Heart Foundation plays a part, funding much needed heart research throughout the country. But the British Heart Foundation needs you to play your part too as we rely entirely on voluntary donations to keep up our work.

Recent Inland Revenue changes have made company donations to charity increasingly tax advantageous. To find out more about them, contact us now.

And help us start putting the heart back into British industry.

Working to Keep British Business Healthy.

Please tell me how my company can help the British Heart Foundation lead the fight against heart disease. Please send me my Free Calculator. It helps to help me measure what heart disease is costing my company, together with details on the tax advantages of corporate donations to charity.

Return this coupon to: The National Appeals Office, The British Heart Foundation, 42 Grosvenor Place, London W1A 3AA. Tel: 01-499 9195 Fax: 47.

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Company Address: _____

Position: _____

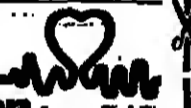
Company size (tick box):

Up to 50 employees

250-1,000 employees

50-250 employees

Over 1,000 employees



British Heart Foundation

The heart research charity.

The first of its kind, fifty years on.

The Bosch electric handsaw for the D.I.Y. enthusiast is the first of its kind in Europe, and the latest addition to our range of power tools.

together with all types of saw. Amongst these was the Bosch Jig saw. This invention was inspired, and made technically possible by following the design of an electric

It can cut almost anything. For instance planks, beams and branches up to 15cm thick; with or without nails. There again, steel of up to 12mm and metal sections up to 8mm are no obstacle, and it's the same with concrete, plasterboard and any plastic. In effect, our electronic handsaw can

In all the handsaw benefits from a number of design features found on other Bosch specialist saws. So much so that it is not only the first of its kind but one of the most sophisticated and reliable saws on the market. In short, this handsaw is just another example of the precise engineering that has made excellence very much the standard at Bosch.

100 years of Bosch ideas



Yet many would argue that such a useful tool could have been developed some forty to fifty years ago. Because it was in the thirties that Bosch engineers developed an electric motor that was self-contained within the handle of a power tool, without a flexible drive shaft and insulated for safety. This innovation laid the foundation for the worldwide market of Bosch electric tools that exists today. And it led to the development of Bosch's extensive range of powered drills, sanders, screwdrivers, cutters and planers for use in industry and in the home,

sewing machine, in 1946, by the Bosch subsidiary of Scintilla AG. In theory, we could have produced an electric handsaw at the same time by using a similar technology. But the usefulness of such a tool was to remain missing from our range until now. We think however that the world will find that it was well worth waiting for.

deal with almost every household material. And it can do so in a variety of ways. It can cut straight or in curves, either slowly or quickly, upwards or downwards; it can also cut off a pipe flush to the wall thanks to its bendable blade. What's more, it can start cutting in the middle of wood without a pre-drilled hole and, with the help of electronics, the speed of the blade can be adjusted to suit various materials.



BOSCH

BOSCH PFZ 550 E

The new Bosch electronic all purpose saw PFZ 550 E.

UK NEWS

Wales loses two further pits and 1,300 jobs

By Robin Reeves, Welsh Correspondent

BRITISH COAL yesterday announced the closure of two South Wales collieries with the loss of more than 1,300 jobs. It blamed exceptionally severe geological problems which had caused the two pits, Cwm and Nant Garw to lose in excess of £10m in the past six months.

News of the closures was given to mining union representatives at a review meeting with British Coal management in Cardiff yesterday. Although strongly disagreeing with the decision, Mr Des Duffield, the South Wales miners' president, said that his union would not fight it by using the closure appeals machinery.

The closures will bring to 13 the number of South Wales collieries shut since the end of the year-long miners' strike in March last year. It has meant a total loss of some 7,500 jobs in the coalfield.

British Coal emphasised that the 770 miners at Cwm and 580 miners at Nant Garw would be offered alternative jobs or the opportunity to take advantage of the enhanced voluntary redundancy terms which are to be replaced in March by lower benefits.

The two pits to be closed also have associated with them National Smokeless Fuels' ovens employing a total of 500 workers. The ovens have already had to start using consignments of coking coal because of a shortage of locally produced supplies.

Mr Cliff Davies, British Coal's South Wales director, paid tribute to "a wholehearted effort by miners and management" at Cwm to wrestle with the deteriorating geology. Despite investment of £6m in a high-technology coalface and surface refinements to improve coal handling Cwm had run into serious output and development problems.

In the first six months of this year, Cwm lost £7m and, with an average deficit of £5t on each tonne of coal produced, it was the heaviest loss-making pit in Britain.

Ships get help from aviation technology

By Kevin Brown, Transport Correspondent

A RESEARCH team set up by a group of British companies is studying the possibility of using advanced aviation technology to design a revolutionary computer-operated control system for ships.

The Trade and Industry Department agreed yesterday to contribute 45 per cent of the costs of the £300,000 project in the hope that it will help British ship owners to compete with low cost Third World and Soviet-bloc shipping.

The research team was set up by British Aerospace and Marconi in collaboration with J. Marr and Son, a Hull-based shipowner, and Atkins Research and Development, which specialises in technology applications.

The team hopes to demonstrate the feasibility of adapting the design system used by British Aerospace in the development of the Experimental Aircraft Project (EAP), shown at the Farnborough Air Show last month.

The system is said to have cut the time needed for design work on the EAP to less than 10 per cent of the man hours required for the Tornado, now in service with the RAF.

A technology demonstrator intended to show how the system would operate is being built by British Aerospace, and is expected to be ready early next year. Further finance would then have to be secured to produce an operational ship.

Mr Doug Clarke, the project manager, said ships controlled by an integrated computer system could be operating commercially in about 14 years.

Councils pressed to seek 'impossible' pay deal targets

By Philip Bassett, Labour Editor

THE GOVERNMENT puts pressure on local authorities to achieve pay settlements which are impossible to negotiate, according to the senior full-time local government employers' negotiator.

The statement by Mr Brian Rusbridge, secretary of the Local Authorities Conditions of Service Advisory Board, the local authorities umbrella negotiating body, is likely to be controversial. This is especially true in the light of the council manuals' recent 6.7 per cent pay deal, which was sharply criticised by ministers as too high.

Mr Rusbridge says that governments are anxious about local government pay because of the number of workers involved - council manuals total more than 900,000 - and because negotiations influence the economy generally and set off significant pay trends.

Writing in the *Lancet* journal, Mr Rusbridge says that Whitehall tends to regard pay solely within the context of a single year, without looking at what has gone before or the pattern for the future.

In the context of current bargaining, he says, "few would doubt that it makes sense to get wage increases in step with inflation, but it cannot be done at the stroke of a pen."

Though he accepts that many local authority employers are tempted to look only at the immediate, and ignore the longer term, Mr Rusbridge says that the gradual emergence of pay bargaining being seen in a wider context is "encouraging."

He adds: "There is a realisation that arriving at a simple percentage increase in pay, viewing each year in isolation with little regard for the consequences, is no longer good enough."

Local authority employers have made an "honest endeavour" in 1985 and 1986 settlements for manual workers to improve the position of the lower paid, but Mr Rusbridge says that it is difficult to achieve such results without being seen as trend-setters for the whole economy's pay round.

Lansing lowers costs

By Nick Garnett

LANSING, the UK's largest fork lift truck maker, yesterday announced a £14m investment programme to lower costs and improve production efficiency at its plant in Basingstoke, west of London.

The programme, which will run for just more than four years, is aimed at cutting stocks by two thirds and reducing production lead times by up to 60 per cent.

The company intends cutting production costs by 15 per cent at Basingstoke, partly through lowering the time it takes from start to finish in building a lift truck from 12 to about four weeks.

Lansing has a production site in Wales as well as a facility at Rosheim, West Germany. It also has a plant at Montataire in France since its purchase last year of Saab's of France. It is the sixth biggest producer in the western world.

Maxwell thinks Games deficit can be cleared

By James Suxton, Scottish Correspondent

MR ROBERT MAXWELL, the publisher who is chairman of the company which ran the Commonwealth Games in Edinburgh earlier this year, claimed yesterday that the chances of the company avoiding going into liquidation were "good".

He said the Commonwealth Games Company had reduced its deficit from £4.3m to £2.5m by rejecting charges presented by Edinburgh District Council, other local authorities and Edinburgh University. He did not elaborate.

In addition, he said, the company had received a contribution from the Japanese philanthropist Mr Rylocki Sasakawa. He himself had also made a contribution. He did not quantify either, beyond saying that Mr Sasakawa's gift was worth "millions."

Mr Maxwell said the company had yet to receive a contribution from the 32 commonwealth countries which boycotted the games.

Mr Maxwell said the company had yet to receive a contribution from the 32 commonwealth countries which boycotted the games.

CBI urges £1bn extra cash for infrastructure projects

By Hazel Duffy

THE Confederation of British Industry (CBI), called yesterday for around £1bn a year to be added to government public spending programmes unveiled nearly a year ago.

Its verdict on the Government's record for spending on infrastructure: "So far, so good, but there's not enough of it."

It argues that more capital spending on Britain's roads, housing, water and sewerage services and inner cities is highly effective in terms of the rate of return that it generates, and that spending of this type will also help to bring down unemployment.


It also argues that a long-term programme of spending to improve the infrastructure is more cost effective than the stops and starts which have normally characterised government attitudes to this area.

The report is the third in the series on 'The Fabric of the Nation'.

Since the last report in November, the Government has approved the Channel Tunnel, a £200m bridge to be built with private-sector funds across the River Thames east of London, the £1bn London orbital motorway (M25) is on the verge of completion and some £50m extra has been allocated for four new urban development corporations.

Specifically, the CBI calls for:

- A further £250m a year on roads. This would provide better repair and maintenance, as well as new construction, of motorway and trunk roads and improved maintenance of local authority roads.
- Consideration of further bridge schemes, in particular a third Thames bridge at Reading, west of East London river crossing, and a bridge from the Kyle of Lochalsh to the Isle of Skye, in the Scottish Highlands.
- Better road and rail links to be co-ordinated with port development.
- Increased spending of £50m a year above the planned totals on water services. For sewers, a priority is to allocate more resources to surveying the system. The increase in spending on both these services should not be passed on to customers through increased prices.
- More spending on the inner cities, to include a doubling of the derelict land grants allocation to about £150m a year; the same amount to be allocated jointly to Urban Development Grants and the proposed Urban Renewal Grant; Urban Development Agencies to be set up to improve delivery of the urban programme.
- At least £300m net to be spent setting up a Building Improvement Programme, which would provide money for improvements to housing (mostly local authority), public buildings and other public amenities.
- An extra £30m a year to go on restoring expenditure on housing associations to its 1985-86 level.
- Increased spending of £50m a year above the planned totals on water services. For sewers, a priority

 INTERCOM SOCIÉTÉ INTERCOMMUNALE BELGE DE GAZ ET D'ÉLECTRICITÉ Société Anonyme place du Trône 1, Brussels - Belgium (Société Anonyme incorporated in the Kingdom of Belgium and registered in the Commercial Register of Brussels)		
POINTS FROM THE DIRECTORS' REPORT FOR THE COMPANY'S FINANCIAL YEAR ENDED DECEMBER 31, 1985		
During the year 1985, the electric power generation of the Company amounted to 21,219.3 GWh as compared with 19,110.2 GWh in 1984. Furthermore, the Company drew from other producers a total of 2,074.9 GWh, as against 1,522.5 GWh in 1984. Gas distributed during the year 1985 amounted to 94,838 TJ, as compared with 86,768 TJ in 1984, i.e. an increase of 9.3%. Finally, sales of steam amounted in 1985 to 4,655 TJ, as against 4,380 TJ in 1984, i.e. an increase of 7.0%. The capital expenditure of the Company during the financial year reached 12,364 million Belgian francs. The results of the financial year allow the payment of a dividend, net of Belgian withholding tax (pre-emptive mobility) of BEF 123 to each of the 21,783,088 old shares, of BEF 126.30 to each of the 3,008,576 shares with fiscal advantages - AFV - as well as to each of the 3,021,876 shares with fiscal advantages - AFV 2. By virtue of the bilateral tax convention between the United Kingdom and Northern Ireland on the one hand, and Belgium on the other hand, withholding tax on dividends is limited to 15%. Shareholders residing in the United Kingdom and Northern Ireland are entitled accordingly either to reclaim tax paid in excess of 15%, or by prior arrangement through their banks to have the deduction of tax limited to 15%. In either case, arrangements should be made through the shareholders and bankers.		
EXTRACTS FROM THE ACCOUNTS		
	1985 (BEF 1,000)	1984 (BEF 1,000)
PROFIT AND LOSS ACCOUNT OF THE GROUP		
Net operating income	9,589,532	6,235,956
After charging depreciation of fixed assets	7,302,589	7,134,371
Income from controlled and associated Companies and from other investments	3,994,585	3,995,159
Net profit after taxation	9,589,494	7,750,295
Net profit attributable to the Company	9,543,333	7,705,588
Dividend less tax	5,825,568	5,287,731
NET TANGIBLE ASSETS		
Fixed assets (the Group)	97,669,117	94,578,541
Trade investments	55,629,360	53,175,988
Current assets	26,895,931	35,990,950
	Total assets: 180,394,408	184,045,479
Deduct:		
Current liabilities	59,890,639	58,715,082
Long-term liabilities	71,463,823	70,184,568
Minority interests	59,537	83,596
	Net tangible assets: 87,948,769	85,069,965
Representing issued share capital of 29,813,840 shares of no par value	40,697,530	40,097,530
Reserves and Profit and Loss account	26,111,497	17,843,741
	66,809,027	57,940,271
Less intangible assets	2,360,318	2,870,308
	57,948,709	55,069,965



Swiss Bank Corporation and export financing.

If you're not interested in foreign markets, just turn the page.

And while you're turning, somebody out there is making plans to grab the customers your company needs. Maybe it's already happening. A lot of companies make the news by learning about the international marketplace the hard way. Are we trying to tell you there's an easy way? Not really. Except that the easiest way is probably to work the hardest. But if you are taking foreign sales seriously, the transaction skills we've developed over the years could make life easier for you. Remember, these are the markets we grew up in. And our business keeps growing.



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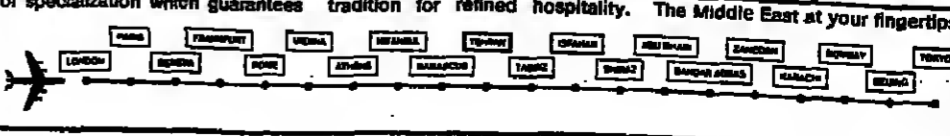
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UK NEWS

Inquiries pour in for British Gas sell-off

MORE THAN 3.4m people have already registered interest in the British Gas sale, and inquiries are pouring in at the rate of 10,000 an hour, according to Mr Peter Walker, the Energy Secretary, writes Lucy Kellaway.

Talbot to assemble new Peugeot at Coventry

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

PEUGEOT TALBOT, the UK car subsidiary of Peugeot of France, told the workforce yesterday of £20m plans to assemble a new car at Ryton, Coventry, in the West Midlands.

French parent to put the new model into Coventry was a demonstration of its commitment to the UK, and recognition of the productivity and quality performance already delivered.

Clamp on evidence to MPs

BY JOHN HUNT

THE GOVERNMENT has rejected complaints from the House of Commons select committee on defence that it was unable to call civil servants to give evidence during its inquiry into the Westland Helicopter affair.

Does not believe that a select committee is a suitable instrument for inquiring into or passing judgment upon the actions or conduct of an individual civil servant.

Stronger role seen for Scottish agency

FINANCIAL TIMES REPORTER

A GOVERNMENT-ordered review of the Scottish Development Agency (SDA) has concluded that it plays a valuable role in the economic and environmental regeneration of Scotland.

As a result of the review, the SDA would be given "a change of emphasis" with its aims and objectives more clearly defined, he said.

ES2 group ready to deliver its first commercial chip

BY HAZEL DUFFY AND TERRY DODSWORTH

EUROPEAN SILICON Structures (ES2), the pioneering pan-European semiconductor company, will deliver its first commercial microchips this month only a year after its launch as a Europe-wide response to the challenge of US and Japanese electronics manufacturers.

Sealink withdraws plans for job cuts

By Charles Leadbeater, Labour MP

SEALINK UK yesterday withdrew its plans for 203 redundancies on its two ferries at Folkestone on the south coast of England, to allow further negotiations to determine how costs could be cut.

NFC buys Birds Eye distribution business

BY CHARLES BATCHELOR

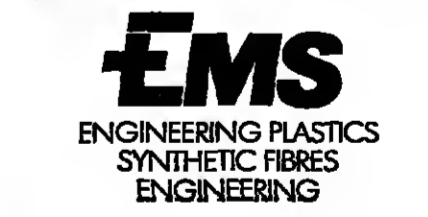
NATIONAL FREIGHT Corporation (NFC), the employee-owned transport group, is to buy the distribution business of Birds Eye Walls from Unilever, the Anglo-Dutch group.

The Birds Eye Walls fleet supplies its own branded products to retailers and NFC is considering whether to distribute other products through its vehicles.



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FURTHER preparations to sell off the 10 water authorities in England and Wales, the most contentious of all the Government's privatisation proposals, are likely to be delayed until after the next General Election.

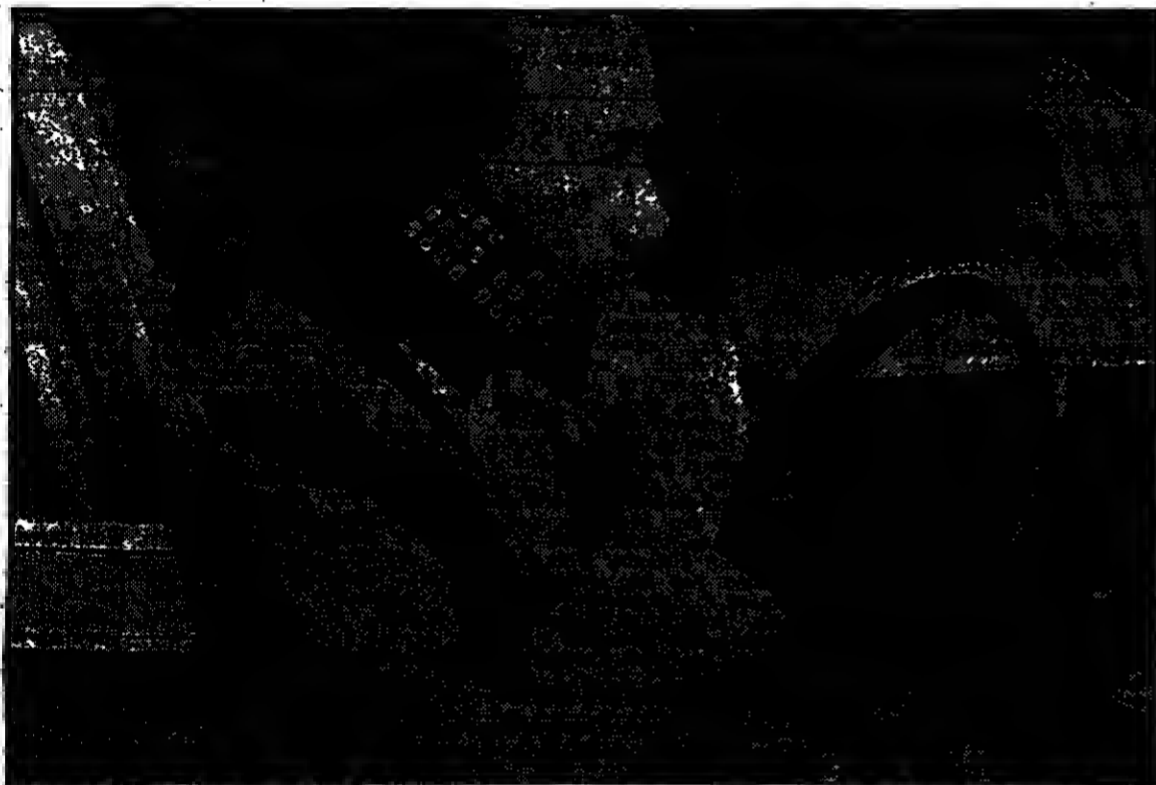
There was no question of full-scale flotation before the election because the necessary legislation would have been needlessly provocative and time-consuming in what will probably be the last session of this Parliament.

Sealink UK still wants 25 redundancies among officers and ratings on its freight service from Holyhead on the Welsh coast. It is understood that the officers union, NISMA, would be happy to allow this to be settled through local negotiations.

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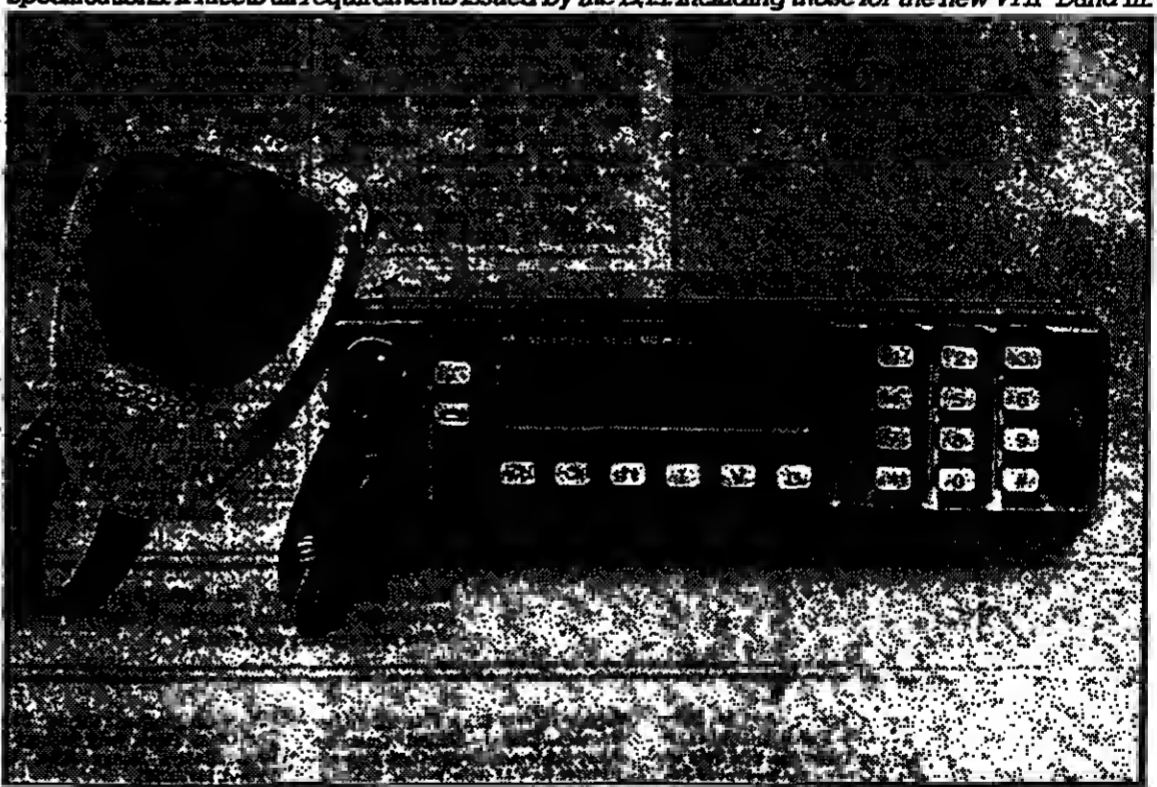
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Tuesday October 14 1986

Detente after Reykjavik

THE PARADOX of the Reykjavik summit is that it was both a bigger success and a bigger failure than anyone could have predicted before last weekend. In the immediate hangover of dashed hopes, failure seems to outweigh success. But at least the key disagreement—over the nature and course of President Ronald Reagan's Star Wars missile defence programme—has been thrown into sharp relief. Whether it can ever be bridged by the current White House and Kremlin incumbents must now be in doubt. But if it were, the gains that would follow in reducing offensive nuclear weapons are now clearer than ever.

One of the many Reykjavik surprises was that Mr Reagan was ready, at a meeting billed by the US only as preparatory to a full-blown summit, to get stuck into 11 hours of detailed negotiations. But having decided to do so, he and Mr Mikhail Gorbachev made rapid progress. They apparently agreed on a mutual 50 per cent reduction in long-range strategic weapons. They struck a tentative deal that would have left Europe free of medium-range missiles and a stock of only 100 warheads each in Soviet Asia and Alaska. They even, it seems, narrowed their wide differences on the issue of nuclear weapons testing.

Roadblock

The inevitable roadblock was Star Wars—Soviet insistence that the US confine its missile defence research to laboratory work within a re-written and more restrictive Anti-Ballistic Missile (ABM) treaty and American persistence that their research continue within a more permissive interpretation of the ABM treaty, to development and testing.

Perhaps the biggest surprise of all was the lengths to which both leaders went in trying to win the Star Wars tussle on their terms. Mr Reagan made the extraordinary concession that, if the US were to withdraw from the ABM treaty at the end of 10 years, and so he free them to deploy a Star Wars defence, then the country would work for the total elimination of all ballistic missiles within those 10 years.

This proposal, had it been snatched up by Mr Gorbachev, would probably have ended the US military and not a few of America's allies who would mistrust Soviet conventional military strength in a non-nuclear world. That Mr Reagan made such an offer is a measure of his determination to preserve the Star Wars programme.

For his part, Mr Gorbachev now seems committed with

BARRING THE sort of last-minute, concession-squeezing hitch for which Israeli politics is notorious, Mr Yitzhak Shamir, the 70-year-old Likud leader will be named today as Israel's ninth prime minister.

Mr Shamir, who served previously as caretaker prime minister for 13 months, to September 1984, returns to office not through elections, but by courtesy of a unique power-sharing arrangement with Mr Shimon Peres, the Labour Alignment chief. Much against expectations, Mr Peres resigned as prime minister last Friday at the end of his allotted 26-month term, clearing the way for his rival to take over.

On the face of it, the occasion is hardly a momentous one. The two men will simply swap jobs — Mr Peres taking over the vacated Foreign Ministry from Mr Shamir and the coalition National Unity Government will continue as before for up to a further two years.

Few Cabinet changes are expected at this half-way stage. And the policy guidelines agreed in advance are so detailed and all-embracing as to leave apparently little room for change.

Business as usual in the message Shamir and his aides have been putting across in the days immediately prior to his restoration. Anxious to dispel its old public image as the party of demagoguery and reckless spending, Likud is trying hard to reassure Israelis that it will not jeopardise the substantial achievements of the past two years.

These accomplishments have been notable. The ravages of hyperinflation appear to have been beaten; a start has been made to restoring the public accounts to health; the army has been extracted from Lebanon, shaken but relatively unscathed; and the country's international standing has improved substantially.

Above all, as Mr Peres was not slow to point out in his radio address to the Knesset last week, he has restored stability to Israel, coupled with a renewed faith in democracy and a badly needed dose of self respect. The Labour leader took office in 1984 at a time of unprecedented strain.

Inflation, running at one stage at an annual level of 1,000 per cent, together with a controversial war in Lebanon, had shaken the country's democratic foundations to the core. The cry had gone up for a strong authoritarian leader to sort out the mess, someone like Mr "Arik" Sharon, the former war hero and Defence Minister.

In the event, it is the more moderate Mr Peres who can claim to have done just that: cemented the triumph of democracy by his voluntary surrender of power.

Israel today is a much calmer, less fractious place than it was in 1984. The fault lines are still visible between the Ashkenazi and Sephardic Jews, the main ethnic blocs; between the impatient secular and the militant religious; and between the 5.5m Jews and the Arab minority in their midst. But the grand coalition formed after the deadlocked 1984 elections appears to have succeeded in subduing many of its internal differences and restoring a degree of tolerance absent during the Begin years in the late 1970s. Opinion polls have consistently given the coalition an exceptionally high rating.

All previous governments since the founding of the state

Israel at the handover Calmer, but the fault lines still visible

By Andrew Whitley in Jerusalem



had also been coalitions, because the extreme form of proportional representation adopted by Israel's founding fathers has made it nearly impossible for either of the two major parties to gain an absolute majority.

But this was the first time that the Labour Alignment, still accustomed to thinking of itself as the traditional party of government, had been forced into bed with Likud, its arch opponent on the right. As Likud is the political home of the underdog Sephardi Jews, an uneasy ethnic alliance was also forged.

Few Israelis believed that the National Unity Government, which included a scattering of minor parties on the right and left, would survive more than a few months.

Labour strategists certainly did not think this alliance of opposites would hold up; and it was with bad grace that the party slowly came to terms with the evident determination of Mr Peres to go through with the handover.

The Labour leader passes on an erudite, but somewhat heavy, been established, but is now wallowing in the shallows after the departure of the inflationary tide. Growth has been barely matching the population

increase—and certainly inadequate for a state whose raison d'être is to attract Jews from the Diaspora. With the exception of the Soviet Union, the large remaining Jewish communities outside Israel are all living in societies which can offer a better standard of living than Israel.

How to restore fast economic growth without printing money will pose an immediate challenge to Mr Shamir. Unemployment has reached a relatively high plateau of 7.5 per cent. Government economists and industry leaders believe that a considered rise in imports could provoke a balance of payments crisis either next year or in early 1988.

The traditional starter motor for an economic upturn, the construction industry, is in deep difficulties, while the high-tech and defence-related industries are suffering from the effects of over-rapid expansion combined with swingeing cuts in defence expenditure.

The cuts have followed the withdrawal of nearly all Israel's troops from Lebanon last year, a move which marked the beginning of a concerted drive by Mr Peres to improve Israel's standing overseas.

He has built new bridges to parts of black Africa, engaged Morocco in public dialogue and

warmed up the "cold peace" with Egypt. Diplomatic relations have been established with Spain 400 years after the expulsion of the Jews; and a door has been opened to the Soviet Union and its vast pool of potential Jewish immigrants.

Diplomatic relations with Western Europe as a whole are considerably warmer today than they were when Mr Peres took office and the key strategic relationship with the US is in good overall shape despite disputes over the controversial, American-financed Lavi fighter project and last year's revelation that a secret Israeli spy network had been operating inside the US.

But a solution to the problem of the occupied West Bank and Gaza strip territories, with their 1.5m disaffected Palestinians, remains as distant as ever. The Peres-led coalition can claim no real breakthrough in this area.

The question of Jewish settlements in the occupied territories has subsided lately, partly because of restrictions on the construction of new settlements, partly due to the shortage of government finance and partly to Mr Peres's efforts to play down the issue.

On the other hand, with little

fanfare, the number of Jewish settlers—many of them young American zealots—in the West Bank has swelled by 50 per cent, to 60,000, since the National Unity government came into being.

Anything other than a token withdrawal from the West Bank would almost certainly prove very unpopular with the electorate.

Given the fass made when a few symbolic Israeli settlements in the Sinai were demolished when the peninsula was handed back to Egypt, it is hard to imagine a democratic government in Israel pulling down settlements in the Biblical lands of Judea and Samaria—or even transferring them to Jordanian sovereignty.

What was long considered to be temporary has gradually become permanent, and attitudes have hardened on both sides. A rare recent opinion poll in the occupied territories was bleak in its findings, indicating that the moderate-minded middle ground had disappeared.

The new generation of Palestinians which has grown up only knowing the heavy hand of Israeli military rule may currently be docile. But the poll showed that large numbers favour the use of terror against Israel and its allies, and reject outright the proposed

condominium between the West Bank and Jordan. For the moment, the Palestinians' most effective weapon is their own fertility. On present trends by the end of the century there will be an Arab majority within the boundary lines currently controlled by Israeli arms.

Israelis, on the other hand, remain pre-occupied with their difficulties in attracting Jewish immigrants. Unable to adjust to what remains a rough and ready society, many potential new immigrants return disillusioned to their countries of origin. For those who stay, an abiding dislike is the country's critical attitude towards private wealth. Fame and honour may be yours in Israel, a highly cultured and educated society which prizes learning and the arts. But you are not allowed to benefit financially from your success.

The socialist ideals on which the state was founded may be slowly eroding. But a strong egalitarian streak persists within the new, less starry-eyed generation of native-born Israelis. Most successful businessmen are regarded as unsavoury, anti-social characters who must have made their money by breaking laws.

No quick salvo of initiatives on either the West Bank or on economic policy seems likely from the blunt-tongued Likud veteran. Unlike his predecessor, Mr Shamir puts a low profile on public relations. But changes in emphasis, and especially in style, there will certainly be.

Mr Shamir's line on the occupied territories is likely to prove uncompromising. The best he is likely to offer King Hussein is tacit recognition of Jordan's interest in the West Bank and Gaza. He is adamant that there will be no withdrawal.

Likud likes to portray itself as the party of hard-headed realism arguing that King Hussein presents this to Labour's "romantic illusions." Whatever the truth in this argument, it is abundantly clear that if the King was reluctant to enter into public negotiations with the Peres-led coalition, he is even less likely to do so with Mr Shamir.

War with Syria remains a constant risk. Mr Shamir's tough approach to security issues reduces the risk of a pro-empire Israeli strike if the danger from Damascus appears imminent.

Few restraints operated on the Peres government when it came to dealing with terrorism, at home or abroad. But if anything Mr Shamir, for years a senior figure in the Mossad, the Israeli foreign intelligence service, will take an even tougher line. There will be no question of even indirect dealings with the PLO, as some in the Labour party would be prepared to consider.

What Mr Shamir cannot rely upon is time and internal harmony within his government, harried as he will be by both his own powerful lieutenants and by a Labour party anxious to capitalise as soon as possible on its present popularity.

Reluctantly handing over power, Labour has served notice that it intends to bring down the coalition as soon as it can find grounds convincing enough for the electorate. On paper, Mr Shamir now has 25 months before him to make his mark. But if his coalition partners have their way, elections some time next year look a strong possibility.

A Scottish-style regional policy

ONE OF the surprises of recent years is the extent to which an aggressively non-interventionist British Government has come to appreciate the virtues of the Scottish and Welsh Development Agencies. "Creative and dynamic" were the words Mr Malcolm Rifkind, the Scottish Secretary, used to describe the Scottish agency yesterday in the preface to an official review of its work. In a recent Centre for Policy Studies pamphlet on industrial policy, Mr Leon Brittan, the former Trade and Industry Secretary, was equally enthusiastic, declaring that "the SDA today is regarded as acceptable and indeed indispensable across all shades of the political spectrum in Scotland."

What explains the agencies' popularity among those who normally seek market solutions to economic problems? They do, after all, represent a sizeable intrusion by the public sector, the Scottish agency has about 700 staff and a budget of £10m. And they have had their spectacular failures: in Scotland, for example, a seven figure sum had to be written off with Gomba Stonefield, a company that intended to build four-wheel vehicles. Rates of return are also low: negative for the SDA's small business investments since 1980 and only 5.4 per cent for all head office investments over the same period.

Part of the popularity doubtless reflects a conviction that, but for the agencies' work, Scotland and Wales would be in worse shape. The official review claims that the SDA "has had a substantial and positive impact on Scotland's economy and

environment," although it admits that "this impact is not easy to measure in quantitative terms." Indeed, it concedes that in the 10 years since the agencies were set up, Scotland's relative position within the UK economy has remained "broadly unchanged." The implication is that but for North Sea oil Scotland would have gone rapidly backwards; in other words the SDA's achievement has been pretty modest.

The agencies' acceptability doubtless also reflects the considerable change to their modus operandi since their inception at the hands of a Labour government in the mid-1970s. They argue that they no longer throw money at jobs, indeed that they no longer even try to create jobs per se but rather strive in a general sense to promote economic prosperity. They are catalysts and pump primers rather than major investors. As Mr Robin Duthie, the Scottish agency's chairman, put it earlier this year: "The SDA, like God, helps those who help themselves."

Broad view
If development agencies are good for Wales and Scotland, would they not also be good for depressed regions in England? Yes, says Mr Brittan, who argues that English regional policy is less effective than it might be because of the "proliferation of public bodies and government departments, each with different powers and functions." The official review of the SDA backs up this judgment by pointing out that the agency would not have been so successful but for its "integration of functions" and ability to take a broad view of Scottish problems.

Positive impact
The breakaway Hambros, who left its family bank after it was restructured last May, have begun to make their mark. A team from J. O. Hambros

has lagged behind in the inflationary spiral. Lawyers' fees have merely kept pace with the cost of living—but the unfortunate rich who are being driven to the psychiatrists' couch now find themselves paying three times as much as they did 10 years ago.

Power play
The most enterprising part of the British nuclear industry's £250,000 investment in a "privatization wall" at Waterloo railway station may be the idea of offering people the addresses and telephone numbers of the industry's most vocal critics.

The four-minute core message in favour of nuclear energy is so bland that it caused no perceptible slackening in the pace of the hurrying commuters on the station concourse at 9.45 am yesterday.

The video wall is the brainchild of the nuclear energy information group, which has been richly endowed by the industry to win nuclear energy a better public image. A NEWS began life by quickly changing its name from the power information group — which had unfortunately become known to one and all as the PIG.

"Where there is ignorance there is bound to be fear," Alastair Goodland, minister responsible for nuclear energy, told assembled journalists, who greatly outnumbered the public yesterday.

Family affairs
The breakaway Hambros, who left its family bank after it was restructured last May, have begun to make their mark. A team from J. O. Hambros

Men and Matters
based on the chemical structure of alcohol. Just in case any of the invited audience for yesterday's opening had been diverted by Beethoven's Choral Symphony, Suntory presented each guest with a gift of its brand of whisky — in a tasteful violin-shaped bottle, of course.

Business cycle
Guests at a banquet in Shanghai tomorrow night will be eating an unusual gift from Sedgwick, the Lloyd's insurance broker. David Brewer, the company's Far East development director, flew out from London late last week bearing reflective bicycle clips for the 500 British and Chinese businessmen expected to attend.

The banquet will follow a business seminar organised by the British Trade Council and the China Council for the Promotion of International Trade, to mark the Queen's visit to China.

Taste for music
Truly alcohol-inspired, you might say of Suntory's new \$50m concert hall, its latest contribution to Tokyo's cultural life, which was opened yesterday.

Takeaway order
The British Independent Broadcasting Authority receives some interesting telephone calls — but few to match the style of a woman who rang one evening last week.

She wished, she said, to arrange a blind date. Her master was visiting London from a certain Middle East state. Could Cilla Black please arrange a nice lady for him? He was not interested in going on tv, and would like to see the lady before he accepted her. "Explained we couldn't help," reported the duty officer laconically.

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Observer

Letters to the Editor

Education: underfinanced or over spending?

From the Alliance spokesmen on Education. Oxfordshire County Council. Sir—Your leading article on education (October 8) says that giving curriculum and financial control to school governing bodies with more parents on them will not be of much practical benefit to most children alive today. In Oxfordshire we already have the curriculum governing bodies and have already increased the number of parents on them. And we are experimenting with devolving financial control as well. But our basic problem is of an underfunded service while central government criticisms are "over-spending."

be admitted to the new colleges as these will be selective. They will need staff (and there is a general shortage of maths and science teachers). And there is already a surplus of school places in most inner city areas, so further school closures will result from the foundation of these colleges. It seems likely that these colleges will be funded more generously by central government than local authorities are expected to spend. It will not be surprising, therefore, if they are more successful than LEAs schools. Far better would be to allow the technical and vocational educational initiative to spread into all schools (as is indeed already proposed). We have a pilot scheme just started in Oxford which we hope to extend more widely. But that cannot be done without money. If central government wants better schools, why not give LEAs the money to get on with

the job? Instead the Government proposes to cut yet again the rate support grant to Oxfordshire. (Councillor Dermot Roof, County Hall, Oxford. From Councillor E. Singer Sir—As is so often the case your editorial "Key to change in schools" (October 9) hits a nail firmly on the head when you state that "the surface of the educational problem can barely be scratched by setting up 20 semi-independent special-use schools." In Windsor, we have a boys' comprehensive school which consistently achieves outstanding academic results. Last year, for example, 77 per cent of those taking the examination passed "O" levels at Grades A, B or C; 90 per cent passed their "A" levels (98 per cent in three or more subjects) and 98 per cent passed CSE. Yet this school has to make do with antiquated buildings

and inadequate basic equipment. Two examples, out of seven badly needed facilities, must suffice. This year 20 boys wish to follow the new GCSE course which trains for engineering, robotics, problem solving etc. cannot do so because of lack of accommodation. And this is in Berkshire, the heartland of the sunrise industries. The second example is the computer laboratory. This is so small that only half a class can use it at any one time. Repeated pleas have been made by the headmaster and existing schools than to spend time on "gimmicks." E. Singer (Alliance Councillor, Berkshire County Council). 1 Clarendon Road, Windsor, Berks.

Risks and nuclear power

From the Head, Environmental Impact Assessments, UK Atomic Energy Authority. Sir—I am grateful to Mrs Barrett (September 24) for describing me as Head of the UK Atomic Energy Authority. Unfortunately that is not the only mistake she makes. The incident at Dungeness that she refers to occurred last March, not last May. The quantity of mildly radioactive gas released was 50 kg, not 100 tonnes, and the effect of the discharge, from the point of view of additional radioactivity in the environment, was trivial—about the same as the effect of a few tons of salt on the salinity of the Straits of Dover, which already contain about 1bn tons of salt. The "ecotoxic" fumes from the UK nuclear industry that Mrs Barrett appears to be concerned about may, on the basis of the most pessimistic assumptions, cause a single additional case about once every hundred years. These fumes certainly cause less harm than those from coal-fired stations which, incidentally, discharge more radioactivity into the atmosphere than do nuclear power stations. The dose from airborne discharges from all nuclear installations in Britain is about one fifth of a microsievert a year. This is about the same as the increased dose from cosmic radiation that would result from moving from a ground floor to a second floor

at. Clusters of rare diseases such as leukaemia are not unusual. Leukaemia clusters were found well before the advent of nuclear power and many have been found in places remote from nuclear sites. There is some evidence that clustering may occur as a result of infections agents or other factors not associated with radiation. The study to which Mrs Barrett refers found three leukaemia clusters. The Dungeness cluster was blamed on the nuclear plant itself, as the other two were dismissed, with no more justification, as random statistical fluctuations. Mrs Barrett does not have a monopoly of concern about nuclear power. As developing countries strive to improve their standards of living and cope with the rapid growth of their populations during the coming decades there will be enormous pressures on the earth's limited energy supplies. At the same time, oil and gas, which now provide over half the world's energy, will be becoming increasingly scarce and expensive. It is those who advocate the abandonment of nuclear power, one of the few established sources of energy that can make a significant contribution to this world energy problem, who are putting the future of everybody's children at risk. Peter Summers, 103 New Oxford Street WC1

Late payment of debts

From the Chairman, Smaller Firms' Council, Confederation of British Industry. Sir—Mr F. V. Mills (October 6) is right to point to the problem of late payment of trade debts as a very real hindrance to small firms' expansion. Late payment of debts has indeed been a major concern of much discussion both within the CBI and between the CBI and Whitehall. The view that has emerged from the CBI's membership is that, as Mr Mills suggests, this is a matter which will not be solved by changes in legislation (although there is one small change which could help firms seeking restitution). Introducing a so-called "auto-

matic" right to interest on debts paid late, for example, might turn out to be a two-edged weapon used more against smaller firms than by them. The effectiveness of any legal right depends on the willingness of people to go to the courts to pursue it. It is not an easy problem, who are putting the future of everybody's children at risk. Peter Summers, 103 New Oxford Street WC1

Freedom of information

From the Chairman, Society of Civil and Public Servants, Trade and Industry Group, Ashdown House Branch. Sir—How right Peter Riddell was in his comments on the lobby system (September 28) to say that "the culture of Whitehall and the Civil Service in Britain is still dominated by the principle of the need to know, rather than of the right to know." A neater statement of the situation would be difficult to find. Despite the widespread support for greater freedom of information within the civil service and from outside, the prevailing guidance to staff in this department still requires that as a general rule, all contact with the media should be either through or only with the consent of information officials. This effectively seeks to ensure

that the potential risks of disclosure eg misinterpretation or embarrassment are minimised and that the primary responsibility of Ministers for the exposition of Government policies and decisions is reinforced. Such attitudes are not designed to encourage staff from asserting what the public have a right to know. At a recent interview a member of this branch drew attention to the most open style of briefing of political reporters practised in other countries such as the US. He also suggested that there might be a case for similar briefings in this country, perhaps even on departmental lines. Not surprisingly, he did not get the job! R. W. Esrickier, 123 Victoria Street, SW1.

Equal pensions objectives

From Mr M. Oldfield. Sir—Mr Duffield's letter (October 6) about equal pensions for men and women are just too simplistic for the EEC bureaucracy: its ambition is to insist that equal contributions

as well as equal benefits are enshrined in the rules of all pension schemes. (Charles R. Oldfield, (General Managers Executive), Allied Lyons, Denmark Street, Bristol.

Exchange rates and suicidally high pay rises

From the Director, British Management Data Foundation. Sir—Earlier this year (January 9) Samuel Brittan said that "a reasonably firm exchange rate is the only effective brake on the tendency of business to concede suicidally high pay increases." On October 2 he quotes Mr Andrew Baine, "if industry and the unions know the exchange rate will take the strain, how are they expected to bring down the level of pay settlements." It is rather shocking for

eminent economists to be so out of touch with the factors that affect industry's pay settlements. It is sheer nonsense to state, for example, "as a result of the recent plunge in sterling market forces have allowed employers to settle for the well-established hopelessly inflationary going rate," because pay negotiations tend to be long and convoluted and not to be affected by transient considerations. In any case, the dominant factors on pay awards are a

Mexico's debt dilemma

From the Mexican Ambassador. Sir—Your editorial comment on Mexico's debt dilemma (October 6) comes very much to the point. Indeed, the next step in debt management must be to find a suitable way to delink debt restructuring from new financing, while attending to both needs. Certainly, future debt negotiations should include effective relief on interest payments. The service transfers of debtor countries need to be isolated from interest rate fluctuations—particularly when, as you rightly point out, their real levels are so high. The specific formula you suggest is one among several that have been discussed lately. At this particular moment it seems more important to establish the principle—relief on interest payments should be provided—than to commit oneself to some particular procedure. This will be the result of negotiations involving the various factors—domestic banking regulations among them. The debtor developing countries should regain access to external savings to complement

the resources available for financing the development process and not just for keeping debt service payments. In this respect, it seems imperative to overcome the pressing problems among the various sources of funds. The excessive reliance in just one of them—bank credits—is partially responsible for the present quandary. Official loans, credit from multilateral institutions and direct foreign investment, should achieve an appropriate share in the mix of external resources for development. A brief additional point: Mexico is struggling to restore acceptable rates of economic growth in the next two years, after the strenuous adjustment effort since late 1982. The new financing will contribute to this end and no measures will be spared to ensure its more adequate use. The fears about sending capital flight or misallocated resources are quite unfounded. Through growth—sustained growth—the Mexican economy will find the real way out of the debt dilemma. Jorge Eduardo Navarrete, 8, Halkin St, SW1.

European Commission rift

From Mr J. Pignatelli. Sir—You afford due prominence (October 7) to the increasingly evident rift within the European Commission over the application of the EEC treaty to aid illegal. It is the one area in which the treaty gives the Commission "genuine executive authority." The significance of this aspect is clearer if that authority is examined more closely. The treaty obliges member states to notify the Commission, before implementation, of plans to grant new aids or alter existing schemes. The Commission must then assess whether the plan is compatible with the Common Market and, if not, prohibit it. It is settled law that aid granted without prior notification is illegal, irrespective of whether it might have been considered compatible if duly notified. In such cases however, the Commission's almost invariable (but questionable) practice has been to overlook the illegal implementation and assess the aid's compatibility as if it had been notified. Recently its practice has been improved: it has begun to order the recovery of incompatible

the activities of firms which wish to design spare parts to fit goods designed by others. Its objective is to prevent, for a limited time, the slavish copying of articles which have been the subject of substantial design work or research and development. The definition of what is unfair copying is crucial to the success of the new law and the views expressed by Mr Laty are a constructive contribution to resolving this difficult issue. The White Paper does not propose criminal sanctions for infringement of the new right. Such a measure would be entirely inappropriate because the new right is akin to patents and registered designs. There is reference in the White Paper to criminal sanctions for infringement of copyright, and this is necessary to combat piracy of works protected by copyright. But the White Paper clearly states that the unregistered design right will be entirely outside copyright law. P. Orton, 9, Henrietta Place, WL.

Unregistered design right

From the President, Trade Marks, Patents and Designs Federation. Sir—The Government's proposals for reform of intellectual property law are misunderstood by Mr William Laty (October 2). Those proposals will make a substantial contribution to the encouragement of innovation in this country. The unregistered design right is an imaginative contribution aimed at striking a fair balance between protecting new industrial designs, including spare parts, without stifling competition. It is inconceivable that the new law will have the "devastating" effect on aftermarket suppliers envisaged by Mr Laty. In fact, the protection to be given to spare parts will be substantially less than that existing in this country. It was so severely reduced by the recent House of Lords decision in the British Leyland v Armstrong exhaust system case. It is clear and well understood that the new law must not be allowed to inhibit unfairly

the activities of firms which wish to design spare parts to fit goods designed by others. Its objective is to prevent, for a limited time, the slavish copying of articles which have been the subject of substantial design work or research and development. The definition of what is unfair copying is crucial to the success of the new law and the views expressed by Mr Laty are a constructive contribution to resolving this difficult issue. The White Paper does not propose criminal sanctions for infringement of the new right. Such a measure would be entirely inappropriate because the new right is akin to patents and registered designs. There is reference in the White Paper to criminal sanctions for infringement of copyright, and this is necessary to combat piracy of works protected by copyright. But the White Paper clearly states that the unregistered design right will be entirely outside copyright law. P. Orton, 9, Henrietta Place, WL.

WELL, the Optimists and the Ophthalmologists were wrong and the Old Apprehensives were right: Mr Mikhail Gorbachev did raise the ante at the Reykjavik mini-summit, and he did change the rules to Sudden Death.

Not merely is it now unlikely that there will be a summit proper in Washington, it is also rather doubtful if there will be any nuclear arms control agreement so long as President Reagan remains in the White House. This does not necessarily mean that superpower relations will deteriorate in any dramatic way. Naturally, Mr Gorbachev will point the finger at Mr Reagan as the obstacle to arms control. But in other respects he may well go on wooing the West, because an improvement in East-West relations is still just as much in the Soviet interest as it was before. It is unlikely that there will be any nuclear arms control during the rest of Mr Reagan's presidency, because the two leaders have decided to make the future status of Reagan's "Star Wars" Strategic Defence Initiative a point of principle and a point of honour. A 10-year delay in the deployment of space-based anti-missile defences, would not in fact be any delay at all, because it is impossible for any plausible defensive system to be deployed in so short a time. A ban on tests and experiments outside the laboratory would also not be a serious inhibition, since there is so much basic research that is essential. It should have been perfectly possible for Reagan and Gorbachev to have reached a Janus-like agreement, with Reagan claiming that Star Wars was still alive and well, and Gorbachev claiming that it would not disturb the strategic balance for a decade. But evidently President Reagan was unwilling to accept any restrictions which would have exposed him to criticism from the hard right. For while a ban on tests outside the laboratory would not have any fatal impact on the programme, it might well undermine the public relations campaign to keep alive, and to fund, the particular dream of a Star Wars astro dome which would one day make nuclear weapons "impotent and obsolete." President Reagan's problem now is to persuade the American people, and America's allies, that he made the right choice. In the case of the European members of Nato, at least, it will not be easy to explain why the US should throw away deep cuts in nuclear weapons which the two leaders claim they have widely agreed, for the sake of a wholly speculative dream of a Star Wars defensive system. Not merely is SDI un-

FOREIGN AFFAIRS: THE SUMMIT

A crisis—not a disaster

By Ian Davidson

Table comparing US and USSR Warheads. US: Long-Range Strategic Weapons (Ground-launched: 2110, Submarine-launched: 6656, Bomber-launched: 4000), Medium-Range Weapons (Persings & Cruise based in W. Europe: 236, Persings in reserve in US: 42). USSR: Ground-launched, Submarine-launched, Bomber-launched, SS-20s in European USSR, SS-20s in Soviet Asia.

he has repeatedly made plain: he wants a reduction in international tension, so that he can transfer more resources from defence into the Soviet Union's ailing civil economy, and he wants guarantees against the destabilising dangers of Star Wars. A deep reduction in nuclear weapons might help to secure or symbolise a reduction in international tension. But it is not the only, and perhaps not even the best, road to an improvement in the international atmosphere; and it would not quickly release large economic resources, because the missiles would take several years to dismantle, and because it is conventional forces which cost the big money. If a nuclear weapons agreement is blocked by the dispute over Star Wars, it may yet be possible to make progress over other, non-nuclear arms control or confidence-building issues. The Stockholm negotiations produced a significant agreement on the notification and on-site monitoring of troop manoeuvres; it is not entirely implausible to imagine a Soviet attempt to build on this agreement in order to relaunch, in a wider forum, the long-stalled negotiations on conventional force reductions in Europe. The most tantalising aspect of the Reykjavik meeting is the indication that the two sides made substantial progress not merely in the arms control working group, but also in the one dealing with human rights and regional questions like Afghanistan. This is tantalising because it seems unlikely that Mr Gorbachev could have committed the Soviet Union to specific human rights undertakings, like a target figure for Jewish emigration, for example, and it is hard to imagine any Soviet commitment on Afghanistan — the withdrawal of troops, say — so long as the puppet regime in Kabul remains so feeble. But if, against all the odds, Mr Gorbachev really has given undertakings which, at least in intention, go to meet western complaints and concerns, then President Reagan's position will become even more vulnerable to criticism. For he would then appear to have jettisoned not merely a spectacular nuclear weapons deal, but also the chance of the beginnings of a political settlement with the Soviet Union, and all for the sake of Star Wars. We shall not need to be tantalised for very long. Both sides will be so anxious to justify their part in the breakdown of the Reykjavik meeting, that all the facts will start to pour out, if not from Washington then from Moscow, if not from the doves then from the hawks. But we already know who is going to be on the defensive, and who is going to be calling the shots.

likely ever to be able to work as advertised; if it did, it could prove dangerously destabilising unless it was coupled with serious nuclear arms control restraints. It seems inevitable, therefore, that the Russians will now lay on a heavy propaganda campaign to undermine President Reagan's position. Some people believe that they will damage their case by overdoing the propaganda, or even by adopting a menacing tone, as they did in 1981-82 during the Euro-missile crisis. But Mr Gorbachev is most unlikely to make that mistake. He may not be willing, in present circumstances, to go to Washington; but the Russians are not about to repeat their mistake of 1983, by walking out of the technical negotiations in Geneva. In his wooing of Europe, Mr Gorbachev can expatiate on all the wonderful agreements, about which even Mr George Shultz waxed lyrical, and which are there for the asking if only President Reagan would be reasonable about Star Wars. Moreover, he has been careful to prepare his ground, because he has stopped demanding curbs on the plans of Britain and France to modernise and

expand their national nuclear deterrents. Since the US has no reason for walking out, the Geneva negotiations will presumably continue; if the two leaders really reached potential agreements which promised deeper reductions in both strategic weapons and Euro-missiles than anything previously on the table, presumably those agreements will be the basis for a detailed treaty-drafting by the Geneva experts. The Americans have no reason to hold back, because President Reagan must still hope against hope that he can get a nuclear weapons agreement without conceding anything on Star Wars; and Mr Gorbachev will want to be in a position where he can sign a spectacular arms control treaty in January 1989 with the next US President, if he fails to do so with this one beforehand. He just will not sign an agreement without explicit curbs on Star Wars. President Reagan's mistake so far has been to act as if he believed that Mr Gorbachev desperately needed a nuclear weapons agreement at any price. In fact, Mr Gorbachev needs quite different things, as

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No Wall Street welcome for Clausen

BY WILLIAM HALL IN NEW YORK

THE SURPRISE decision to reinstate Mr Tom Clausen, former head of the World Bank, as chairman and chief executive of BankAmerica is not the sort of top management change likely to win immediate accolades on Wall Street.



Mr Tom Clausen: Bank and file support

Mr Dan Williams, who watches BankAmerica for the San Francisco firm of Sutro and Company, says that Clausen was in the driving seat when the bank went through a very aggressive programme that saw it become, at least fleetingly, the largest bank in the world.

with Merrill Lynch, says that the only way the management reshuffle can work is if the stock exchange perceives the change as being such a "positive event that it will drive the stock price to a level that would dissuade First Interstate from pursuing its acquisition."

Imasco sells five US plants to Domtar

By Robert Gibbons in Montreal

IMASCO, the financial services, fast food, tobacco and retailing group, has sold five US construction materials plants to Domtar of Montreal, for US\$24.4 million.

Iveco expects an increase of 50% on 1985 surplus

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN BIRMINGHAM

IVECO managing director, Mr Giorgio Garuzzo, said yesterday that his company's net profit this year would show an increase of about 50 per cent on the 1985 level.

TRW quarterly results show a return to profit

By Our New York Staff

TRW, which makes a wide range of high-technology transport and communications products, has reported third quarter net profits of \$40.5m, or \$1.24 a share, compared with a loss of \$110.5m a year earlier.

Campeau receives more than two-thirds of Allied shares

BY DAVID BLACKWELL IN NEW YORK

CAMPEAU, the Canadian property developer, has received more than two-thirds of Allied Shares' shares in response to its \$88 a share tender offer for the big US retail group.

BY OUR NEW YORK STAFF

NCR, the US computer and transaction processing equipment group, lifted third-quarter net earnings to \$73.4m or 75 cents a share, a 2 per cent increase over the \$71.7m or 72 cents earned in the corresponding period a year earlier.

Sharp decline for Teledyne

By Our New York Staff

TELEDYNE, the Los Angeles-based diversified manufacturing group, suffered a setback in the third quarter, with net profits declining to \$66.2m, or \$5.51 a share, against \$99.7m, or \$8.51 a share last time.

NCR ahead and sees record year

BY OUR NEW YORK STAFF

NCR, the US computer and transaction processing equipment group, lifted third-quarter net earnings to \$73.4m or 75 cents a share, a 2 per cent increase over the \$71.7m or 72 cents earned in the corresponding period a year earlier.

BY OUR NEW YORK STAFF

THE WEAKNESS of the dollar helped Pfizer, the US pharmaceutical and health care group, to show gains of 15 per cent in world sales and 14 per cent in net income for the third quarter.

Republic of Finland (Finnish) NOTICE to the holders of 15,000,000,000 Japanese Yen REPUBLIC OF FINLAND 8 1/4% Japanese Yen Bonds of 1982, due November 15, 1989

Weak \$ helps Pfizer to show gains in quarter

By Our New York Staff

THE WEAKNESS of the dollar helped Pfizer, the US pharmaceutical and health care group, to show gains of 15 per cent in world sales and 14 per cent in net income for the third quarter.

Maintaining stable growth. 1985/86 Preliminary Results. Perstorp AB, S-284 80 Perstorp, Sweden. PRELIMINARY RESULTS 1985/86 1984/85 SEK m.

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NEW ISSUE

October 10, 1986

\$250,000,000



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Merrill Lynch Capital Markets

Promet fails in action to fend off receivers

By Wong Sulong in Kuala Lumpur

HOPES FOR Promet, the financially troubled Malaysian-Singapore oil rig, engineering and construction group, of avoiding dismemberment and possibly liquidation, are fast receding following its failure to get the courts in Malaysia and Singapore to lift orders for receivership.

According to bankers in Kuala Lumpur, the appointment of Peat Marwick Mitchell as receivers means that the first priority of the creditor banks is to get a full report on the group's financial position and assets, before deciding which assets are to be sold.

Promet owes about 326m ringgit (US\$125m) to 18 creditor banks, of which only 10 per cent is secured. Most of its assets are held by the parent company in Malaysia, while most of the loans have been taken by a Singapore subsidiary.

In its petitions in the high courts in Kuala Lumpur and Singapore last week to lift the receivership orders, Promet argued that group assets had been professionally valued at around 600m ringgit and said it could meet its loan obligations if it were free to sell off its assets as an operating company.

It offered a scheme to set off its assets against loans and Mr Brian Chang, Promet's managing director, offered to step down to allow the banks to appoint their own management. The banks said, however, that they had lost confidence in Mr Chang, and saw little hope of Promet surviving under his present structure.

The banks argued they had been very patient, but saw little hope of Promet turning round in the near future, because its main activities—construction and marine fabrication works—were still in deep recession.

The banks are not impressed by the argument that the value of Promet's assets far exceeds its debts. It is very unlikely that any corporation would want to take over the group as it is presently structured. Buyers are interested in the parts, but not the entire group, said one banker.

According to a report by Arthur D. Little, the management consultant, creditor banks can expect 30 cents on the dollar if the group's assets are scattered through forced sales.

Leading creditors include Manufacturers Hanover Trust, First Interstate Bank of California, Morgan Guaranty Trust and Hongkong and Shanghai Bank.

Promet has a paid-up capital of 335m ringgit, and in 1983 it had a peak market capitalisation exceeding 1bn ringgit. Its shares were suspended last month at 50 cents for a capitalisation of 167m ringgit.

Australian group to pay \$500m for Macy centres

BY ROBERT KENNEDY IN SYDNEY

THE AUSTRALIAN assault on the US retail property market accelerated yesterday when Westfield Holdings announced it had beaten 20 rivals to secure agreement to buy a majority interest in eight shopping centres from R. H. Macy, the US retailer, for US\$500m.

The purchase, one of the largest corporate moves by an Australian company abroad, expands the US property presence which Westfield and two other Australian companies, Lead Lease and Hooker Corporation, have developed this year.

While Westfield was preparing to announce its purchase of the Macy properties, Lead Lease's offshoot, IIP, revealed yesterday that it had paid A\$74m (US\$47.5m) for the

outstanding 50 per cent of a shopping centre in Pennsylvania.

Hooker surprised the US property market earlier this year when it announced an A\$750m push into US shopping malls.

Macy Merger, the R. H. Macy vehicle, is expected to complete the sale to Westfield by the end of the year, in what will be one of the largest shopping centre deals undertaken in the US.

A Westfield director last night confirmed in Sydney that Westfield had bid for the properties. The company already owns five other shopping centres in the US and was the highest bidder for the Macy transaction.

According to US reports, Macy intends to use the proceeds to help finance its US\$3.7bn leveraged buyout which turned the new entity into a private company in July.

Mr Frank Law, Westfield executive chairman, has said in the past that the US property market held obvious attractions for his company because of its size.

Westfield announced at the start of the year its latest foray into the US after completing the purchase of a shopping centre in California's Silicon Valley for A\$125m. The transaction represented the group's fifth in the US and came on the heels of Lead Lease's A\$90m purchase of a two-level shopping mall in Las Vegas.

Kerr-McGee joins Saudi petrochemical venture

BY FINN BARRE IN RIYADH

KERR-MCGEE, the US chemical and energy company, has signed a joint venture agreement with Shairco the Saudi trading company, to build a 45,000-ton per year titanium dioxide plant in the Red Sea port of Yanbu. The plant will cost about \$75m-\$85m, while the entire project is estimated at \$120m.

At least 50 per cent of the pigment, used in paints, plastics, and other products, will be exported. Although titanium has been discovered in Saudi Arabia, it is not mined and the plant will use little Saudi input.

It will, however, benefit from subsidised electricity.

Construction will take 18 to 20 months, and should be completed by mid-1989.

Kerr-McGee and Shairco will each hold 25 per cent of the new company, Kenel Industries, Al-Hamish Holding, all of Saudi Arabia, and Gulf Investment of Kuwait have expressed interest in joining the project.

The joint venture company, Crystal Pigment, has applied for a low-cost loan for half the project cost from the Saudi Industrial Development Fund.

Earnings at Gulf Air decline 28%

GULF AIR'S 1985 net profit fell by 28 per cent to BD 13.73m (\$38.5m) from BD 19.19m in 1984, due mainly to the impact of worldwide inflation and higher operating costs. Reuter reports from Bahrain.

Mr Abdullah bin Nasser al-Suwaidi, airline chairman, said in the annual report: "1985 commercially was a difficult year in the region as well as for the airline industry as a whole." Fuel costs made up 21.9 per cent of total operating expenditure after 23.1 per cent in 1984. Mr al-Suwaidi said the recent fall in crude oil prices had depressed the region's economy, outweighing the advantage of reduced fuel costs for Gulf Air.

Gulf Air is owned by the governments of Bahrain, Oman, Qatar and Abu Dhabi. The consolidated financial statement shows 1985 revenue slightly down at BD 235.6m after BD 237.6m in 1984. Expenditure rose to BD 222.6m from BD 211m. This gave a profit on 1985 operations of BD 12.9m after BD 36.6m a year earlier.

UAE bank cuts capital

SHAREHOLDERS of the troubled Bank of the Arab Coast in the United Arab Emirates have agreed to cut authorised capital to 40m dirhams (\$10.9m) from 100m dirhams as part of a rescue package set up by the emirate's ruling family and First Gulf Bank, based in the emirate of Ajman, were given until November 15 to pay in the fresh capital at a rate of 12.5 fils per existing 2 dirham share.

At the same time, shareholders have been asked to put up an extra 2.5m dirhams to boost paid-in capital of 37.5m dirhams to the minimum 40m dirhams required.

The bank's shareholders, who include Kuwait investors, members of the emirate's ruling family and First Gulf Bank, based in the emirate of Ajman, were given until November 15 to pay in the fresh capital at a rate of 12.5 fils per existing 2 dirham share.

High prices cushion Rand Mines

BY KENNETH MARSTON, MINING EDITOR

RECORD gold prices received in the September quarter by the gold producers in South Africa's Rand Mines group have more than offset the full effects on profits of the wage increases granted to white and black employees during the period.

The gearing effect of a higher gold price on income of the marginally profitable mines shows up in the sharp increase in earnings of the veteran Durban Deep.

However, there is still a loss — albeit reduced — in the case of East Rand Proprietary Mines, which has not received state assistance on the latest occasion but has been given a tax rebate. The mine also

GOLD MINE	NET PROFITS			
	Sept	June	Mar	Mar
Byvoortzicht	19,565	18,402	14,471	14,471
Durban Deep	8,782	5,212	3,002	3,002
East Rand PV	538	41,488	4,838	4,838
Harmony	67,788	159,728	47,876	47,876
Notes: 1. State assistance. 2. Loss. 3. Revised.				

reports a state-guaranteed loan agreement covering funds to a maximum of R200m (\$69.7m or \$63m).

Of the relatively younger mines, increased net profits are reported by Byvoortzicht and Harmony, the latter has begun commissioning its new

gold ore treatment plant which will lift capacity by about 20 per cent, but has decided to close one of its two uranium plants (Virginia) in view of the decline in the uranium market.

A small R7.2m South African gold mine is to be started by Viakfontein Gold Mining, which ceased its own underground operations in 1977 and now treats surface dump material.

The new deposit lies at a relatively shallow depth of 300 metres and will provide a total 2.7m tonnes of ore containing an average 3.4 grammes gold per tonne over a working life of 11 years.

This announcement appears as a matter of record only.

NEW ISSUE

October 1986

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2. Coupon Amount payable on Interest Payment Date: US \$153.33 per US \$10,000 Nominal
3. Interest Payment Date: 14th January, 1987

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The Kingdom of Belgium

£100,000,000

Floating Rate Notes due 1994

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October 14, 1986
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Issue date 14th July 1986
Maturity date 14th July 1991

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Morgan Grenfell & Co. Limited
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The Kingdom of Belgium

Floating Rate Notes Due October, 2004

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 14th October, 1986 to 14th April, 1987 the Rate of Interest on the Notes will be 6% per annum. The interest payable on the relevant interest Payment Date, 14th April, 1987 will be U.S. \$7,583.33 per U.S. \$250,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York
London



Crédit Lyonnais

Floating Rate Notes Due October 1996

Interest Rate: 6% per annum
Interest Period: 14th October 1986 to 14th April 1987
Interest Amount per U.S. \$10,000 Note due 14th April 1987: U.S. \$303.33

Credit Suisse First Boston Limited
Reference Agent

INTERNATIONAL CAPITAL MARKETS and COMPANIES

Generous deal from EIB reopens Ecu sector

BY CLARE PEARSON

TURNOVER IN the Eurobond market was low yesterday with the US Treasury market in New York closed for the Columbus Day holiday.

The EIB's deal surprised the market, since European investors in the Ecu sector are very low with many investors concerned about pressure on the sterling component of the currency.

The Bundesbank has so far failed to relieve this pressure by cutting West German interest rates, and so the yield differential between Euro-DM and Ecu Eurobonds has not yet widened out enough to tempt many investors back to the Ecu.

However, the terms of yesterday's deal for the EIB looked generous to Ecu bond dealers. The bond's coupon was set at 7 1/2 per cent and at 101. It has a seven-year final maturity, but 5 per cent can be retired during the first year through a put-chase fund, 3 per cent during the second year, and 2 per cent in the third year.

Some dealers said that institutional investors were switching out of existing more expensive EIB and World Bank Euro-denominated paper into the Bank of Tokyo's issue, gaining about a 20 basis point lift in yield. The bonds were issued at a bid price of 99 1/2, within 1 1/2 per cent fees, during most of the day.

It was Bank of Tokyo International's first lead-management in the Ecu sector, and some dealers were concerned that the deal would be placed in Japan, leaving no secondary market liquidity in Europe.

Bank of Tokyo said it had pre-allocated only a modest amount in Japan, and nine co-managers, mainly European and North American houses, joined the issue.

In the Eurodollar market, prices of fixed-rate bonds were unchanged or slightly easier in low turnover.

The floating-rate note (FRN) market also joined the issue, although there was a flurry of selling of FRNs for US savings and loans institutions. This

arose from a confusion between the names of a small US savings and loans institution which went into receivership over the weekend, and of a large institution which has issued in the Eurobond market.

Morgan Stanley issued a \$200m underwritten deal for the Norwegian Christiania Bank of Kreditkasse. The deal pays 6 points over six-month Libor and is priced at par with 100 basis point total fees.

In the D-Mark market prices fell by about 1/2 points in thin trading. Late in the day Westdeutsche Landesbank issued a DM 125m of 6 per cent bond for Ematras Votma, the Finnish state-owned electricity company. The deal, priced at 99 1/2, matures finally in 10 years but has an eight-year average life.

Trading in the Swiss franc market was also subdued, in the aftermath of the enthusiastic reception given to new equity-linked issues last week. A 6 1/2 per cent convertible bond for American Eagle Petroleum closed its first day's trading at 98, while a 6 per cent gold warrant for Echo Bay Mines closed for the first time at 104 1/2.

INTERNATIONAL BONDS

FRNs boost external funding

BY HAIG SIMONIAN

A TOTAL of \$83.8bn was raised in medium and long-term funds in the international capital markets in the third quarter of 1986, according to preliminary figures from the Organisation for Economic Co-operation and Development.

Although some \$300m lower than in the previous quarter, the July-September, 1986, total

was \$13.9bn above that for the same time last year.

A sharp rise in floating-rate note (FRN) issues pushed up borrowing on external bond markets last quarter by 67 per cent year-on-year to hit a new record of \$63.7bn.

Boosted by the UK's \$4bn floating rate issue last month, FRNs totalled \$23.3bn last

quarter compared with \$9.7bn in third quarter, 1985. By contrast, straight bond issues

slowed noticeably, partly on account of investors' concern about interest rate prospects.

The dollar-denominated bonds amounted to \$28.5bn (57 per cent of the total) last quarter against \$8 per cent in second quarter 1986.

Companies rush for Montreal listings

By Robert Gibbons in Montreal

THE MONTREAL Exchange is experiencing its largest-ever rush of new listings as Quebec-based companies hurry to go public before the provincial government tightens certain tax rules.

In Montreal's Big Bang, total new listings in 1986 will be about 160, against 70 last year. In all, between CIBC and CSM will have been raised since 1983 through new issues by small- and medium-sized businesses and by special treasury-share issues by large companies.

The new equity funds have helped the province's economy recover from the 1982 recession, which left a trail of near bankruptcies throughout the manufacturing sector. They have also encouraged a new competitive attitude among Quebec-based companies, a willingness to export and to expand beyond the province's borders.

The key to the new issue is the Quebec stock savings plan tax shelter set up in 1981 by Mr Jacques Parizeau, a former Parti Quebecois (PQ) finance minister who is now a professor of public administration at the University of Montreal.

At first, Quebec taxpayers could deduct up to 150 per cent of the cost of buying qualifying new shares from their provincial income tax, subject to a ceiling and to holding the shares for two years. The Government also provided up to C\$400,000 to Quebec companies to cover the legal and underwriting costs of going public.

It took some time for the system to get new issues flowing. In 1985 the PQ government found that the tax shelter was costing the provincial Treasury several hundred million dollars a year when it was used to buy shares for the budget deficit to C\$3bn.

The last PQ budget in the spring of 1985 cut the benefits for investors to a maximum deduction of 100 per cent. When the Bourassa liberal took over in December, they immediately cut and the Quebec Securities Commission by the 1986 deadline last weekend.

At the same time, critics are growing that some new issues are excessively risky or were pitched as high as 20 times earnings to catch the stock market peak in September. A collapse in stock prices would prove a big bang of the wrong kind for thousands of new investors in Quebec.

Other provinces such as Ontario, Alberta and British Columbia are now planning similar programmes to encourage small and medium-sized businesses to expand on a sound equity base.

The 1986 roster of new listings will bring the Montreal Exchange's total listings to well over 1,000, equal to the Toronto Stock Exchange's.

Fewer Swiss domestic bonds

By John Wick in Zurich

NEW ISSUE activity in Switzerland's domestic bond market is likely to show a marked drop in the next two months. According to the Cantonal Bank of Bern, the issue calendar for the November/December period shows only seven borrowings with a total sum of Sfr 680m.

This compares to 31 issues worth over Sfr 2.2bn in September and October.

The biggest single borrower in the new calendar is the Federal Government, with a planned tender bond flotation of some Sfr 250m next month. However, the confederation called off its two previous issues—of Sfr 300m in June and Sfr 200m in September—because it had not needed the money and was observing a strict direction the market would take.

The remaining Sfr 430m in the November and December programme is accounted for entirely by municipalities and industrial Sfr 410m and new money and Sfr 20m of re-financing.

Exco Capital Markets

By Peter Montagnon, EuroMarkets Correspondent

EXCO INTERNATIONAL, the UK financial services group, has formed a new subsidiary, Exco Capital Markets, to serve as a broker in off-balance sheet banking items such as interest rate and cross-currency swaps. The company said that it also intended to develop the more recently developed markets in interest rate caps, floors and collars.

Congress to the rescue of S & Ls

BY NANCY DUNNE IN WASHINGTON

IN THE FLOOD of legislation pouring through Congress before its scheduled recess are measures which would delay the day of reckoning for two of the US's growing debt problems.

Two separate bills are up for approval: one to reauthorize the Federal Savings and Loan Insurance Corporation (FSLIC), the insurer of the deposits of US savings and loan institutions (S & Ls or thrifts), and the Farm Credit System (FCS), which is sinking under the weight of the farm crisis.

The FSLIC measure is designed to raise \$12bn to \$15bn over a long-term basis so that the agency can afford to close down or sell almost 130 sick savings and loan institutions with assets totalling \$47.6bn. The "rescue" plan would set up an organisation to use the retained earnings of the 12 regional federal home loan banks as a base for borrowing in the capital markets. The funds would then be passed to the FSLIC to shut down insolvent thrifts and pay off their depositors.

The scheme costs US taxpayers nothing and for that reason it is particularly desirable in an election year. Failure to pass the legislation, warned Congressman Fernand St Germain, chairman of the House Banking Committee, "invites chaos among the nation's system of depository institutions, a loss of confidence across a wide spectrum of the American public, and potentially heavy drains on federal insurance funds."

It is by no means certain that the legislation will emerge from a House-Senate conference committee, because the House has attached a provision to fund housing programmes, which is not in the Senate bill. Mr St Germain has threatened to kill the bill unless the Senate agrees to the housing measure.

Nearly insolvent

Even if the bill passes, many economists claim it offers no more than first aid and that a Treasury bail-out is necessary. According to Mr Bert Ely, a Washington area financial consultant, more than one-third of the nation's 3,200 thrifts are nearly insolvent, partly because many are obliged to pay above market interest rates to attract deposits.

A study by the Federal Home Loan Bank Board, the industry's regulator, concluded that the above normal rates offered by ailing thrifts last year added between \$5bn and \$6bn to the expenses of the healthy S&Ls, which were forced to raise their own rates to compete. Figure "conservatively," says

Mr Ely, it will cost \$29bn to rescue the industry, and the longer the delay, the greater the cost will be.

The FCS measure is actually an amendment to legislation passed in 1985, which also sought to put off a Treasury rescue. Last year's hastily-passed legislation required the co-operative farm credit system of borrower-owned banks to pool its assets in order to shore up the weaker lenders. Under the measure, the Treasury would not come to the system's aid unless its assets were totally exhausted.

The Administration apparently did not expect the resulting onslaught of lawsuits filed by the prospering lenders in the system, whose stockholders are not prepared to go down with the ship. The lawsuits produced restraining orders, and the Farm Credit System Capital Corporation has been forced to postpone pooling action.

FSC officials say losses in the first half of the year totalled \$1bn, and they expect to lose about \$800m more by the year's end. By their reckoning, assets have dwindled to \$3.2bn in earned surplus, \$3.2bn set aside in loss reserves and 3.6bn in B stock held by farmer-borrowers. They acknowledge, however, that no one is sure

how much of the B stock has actually been paid for, since special deals were agreed with many of the borrowers, who are required to purchase shares.

The House-passed legislation allows the Farm Credit System to renege on some of its existing debt load over a 20-year period through what is called "a creative financing programme." Less costly funds at current rates could then be made available to borrowers. A third party, unspecified by the legislation, but perhaps a new corporation inside the system would pay off bondholders in full.

Federal money

The legislation would allow the system to improve its position on paper, but according to a recent report by the General Accounting Office (GAO), Congress ought to start planning to pump federal money into the FSC perhaps by early next year.

The GAO predicted a loss this year of \$2.9bn and called it "inevitable" that the system's losses will wipe out its capital and force the Treasury to provide an infusion of funds.

"It is a horse race," says Mr Ely, "between the FSC and the FSLIC as to who gets to the Treasury first."

Chase tops foreign-owned UK bank league

BY DAVID LASCELLES, BANKING CORRESPONDENT

CHASE MANHATTAN LTD, the London merchant banking subsidiary of Chase Manhattan Bank, has emerged as the most profitable of foreign-owned and consortium banks in the UK.

In the latest ranking of these banks by IBCA, the London-based banking analysis group, on the basis of the returns they earn on their assets, Chase Manhattan Ltd showed a return of 3.25 per cent last year. This is substantially higher than the Hungarian International Bank which has dominated the foreign banking profitability league in past years.

The subsidiaries of two other US money centre banks make the IBCA top 10. They are Manufacturers Hanover Ltd, which comes third, and Citicorp

FOREIGN-OWNED BANKS IN THE UK

Table with 4 columns: Bank Name, Net income av. assets %, Net income £m, Assets £m. Includes Chase Manhattan, Manufacturers Hanover, Citicorp, etc.

* Less cost of funds. Figures are for latest available financial year. Source: IBCA

Investment Bank placed eighth. The other banks represented a wide cross-section of the international banking community. IBCA cautions that tax planning and other corporate objec-

tives often override profitability goals in the case of banks with a single owner. "Consequently," it says, "these banks' published figures are not a fair indication of their performance."

But IBCA says that the reports of consortium banks with several owners "do mean something."

The survey covers 45 banks, including the 22 members of the Association of British Consortium Banks.

The most significant factor affecting results, IBCA says, was the strength of sterling against the dollar in 1985, which has resulted in many banks posting declines in assets in sterling terms.

Profits were also squeezed by finer lending margins. But many banks showed improvement in their capital ratios.

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market. Closing prices on October 13

Table of international bonds with columns for Country, Issue, Yield, Price, etc. Includes US Dollar, Swiss Franc, Deutsche Mark, etc.

Table of convertible bonds with columns for Issuer, Coupon, Maturity, Price, etc. Includes American Express, Citicorp, etc.

The prices over the past week were supplied by: Kreditbank NV; Commerzbank AG; Deutsche Bank AG; Westdeutsche Landesbank Girozentrale; Banque Generale de Luxembourg SA; Banque Internationale Liegeoise; Kredietbank Luxembourg; Algemeine Bank Nederland NV; Paribas, Indrago and Pirelli; Credit Suisse/Banque Credit Suisse; Bank of Tokyo International; Chemical Bank International; Chase Manhattan; Citicorp International Bank; Dalses Europe BV; Dresdner Commercial de France (Securities); EBC Amro Bank; LTCB International; Robert Fleming and Co; First Chicago; Goldman Sachs International Corporation; Hambros Bank; IBA International; Kidder Peabody International; Merrill Lynch Pierce Fenner and Smith; Morgan Stanley International; Nippon Securities Company (Europe); Nomura International; Orlin Royal Bank; Samuel Montagu and Co; Societe Generale Securities Turinelli; Santaloro Finance International; Swiss Bank Corporation International; S. G. Warburg and Co; Wood Gundy.

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INTL. COMPANIES and FINANCE

SAAB to maintain profits despite decline in dollar

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN BIRMINGHAM

SAAB, the Swedish car company, should be able to match last year's net earnings of SKr 750m (\$110m) in spite of the sharp fall in the value of the US dollar, said Mr Sten Wenzlo, executive vice president of the Saab-Scania group and general manager of the car division.

The US is Saab's biggest individual market, accounting for 36 per cent of total unit sales last year, and Mr Wenzlo pointed out that a SKr 1 fall in the value of the dollar costs his company SKr 750m of earnings.

Apart from increasing unit sales in the US this year, to an expected 45,000 against 38,200 in 1985, Saab

has been able to compensate for some of the fall - from nearly SKr 10 to the dollar to SKr 7 - by improving the mixture of cars sold in the US, with the higher-value Saab 9000 models taking a much greater share of sales.

The company is consolidating its dealer network in the US and wants to reduce the number from the current 350 to around 300 over the next three to five years.

Mr Wenzlo expects Saab's worldwide sales this year to reach about 125,000 cars, with the 9000 models accounting for 15 per cent.

Production next year should reach 137,000 and sales 135,000 as the company restocks again. US sales are forecast to reach 52,000 cars.

Mr Wenzlo warned, however, that a threatened strike in Sweden this week, which could close three car factories, would have an impact on earnings.

At the moment Saab's output cannot keep pace with demand, he said. Every one of the wholly owned European import companies were "making good money" and output would be increased only enough to keep pace with or be a little behind demand.

SKr 300m rights issue for Iggesund

By Kevin Done in Stockholm

IGGESUND, the Swedish forest products company, is to raise SKr 300m (\$44m) in new equity capital through a one for four rights issue.

The group, which chiefly produces board for the European food, tobacco and packaging industry, has embarked on an ambitious SKr 1bn investment programme to modernise and expand its pulp and board production. This will also involve the loss of 300 jobs over the next five years.

Iggesund is 49.8 per cent owned by Modo, Sweden's third largest forest products group and a leading producer of fine paper. In the last year it has itself built up a 14.5 per cent stake in Holmen, another Swedish pulp and paper group and one of Europe's leading newsprint producers.

In the first eight months of 1986 Iggesund increased its profits (after financial items) by 35 per cent to SKr 181m from SKr 134m in the corresponding period a year earlier.

In addition, the group has made extraordinary profits of SKr 477m chiefly from the SKr 630m sale of Eka, its chemicals subsidiary, at the beginning of the year to Nobel Industries, the Swedish chemicals and armaments group.

Iggesund's sales in the first eight months totalled SKr 1.6bn compared with SKr 1.8bn a year earlier. Excluding the Eka chemicals operations, however, sales on a comparable basis rose by 14 per cent.

During the first eight months Iggesund enjoyed strong demand for board, with high prices and favourable exchange rate movements.

New orders have begun to weaken, however.

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Building materials lift Euroc earnings 5%

BY SARA WEBB IN STOCKHOLM

EUROC, the Swedish building materials, engineering and trading group, reported a 5.4 per cent increase in operating earnings to SKr 175m (\$25.5m) for the first eight months, compared with SKr 166m in the corresponding period last year.

Sales increased 11.7 per cent to SKr 3.79bn, against SKr 3.38bn.

The group predicts a full year profit of about SKr 300m, on a par with last year's figure of SKr 302m.

Dynapac, the construction machinery division, suffered from weaker demand from several markets and showed a loss.

Siporex, which makes building materials, improved its results, especially in its French operations.

Eurow and Norcem, the Norwegian industrial concern, started their joint venture cement and coal company, Scancoen, in September, with planned sales of about SKr 1.5bn.

Incentive sees small rise at eight months

By Our Stockholm Correspondent

INCENTIVE, a Swedish conglomerate dominated by the Wallenberg and Lundberg financial interests, reported a 4.3 per cent increase in profits for the first eight months.

The group expects profits for the full year to improve on last year's figures of SKr 273m (\$40m).

Profits before provisions and tax were SKr 122m against SKr 117m in the first eight months of 1985.

Sales stagnated at SKr 4.371bn, compared with SKr 4.388bn in the corresponding period last year.

Incentive recently agreed to sell its majority stake in LKB, the instruments and chemicals company, to the pharmaceuticals and biotechnology group Pharmacia for SKr 775.6m. The group will make a capital gain of SKr 575m.

Kone cites weakened market for downturn

BY SARA WEBB IN STOCKHOLM

KONE, the Finnish lift and materials handling group, suffered a sharp downturn for the first eight months, with profits after tax but before allocations down by 48 per cent to FM 31.5m (\$6.5m). Sales increased by 3 per cent to FM 3.13bn compared with the same period last year.

Kone cites the weakened market for heavy cranes, marine technology equipment and instruments. The result for 1986 as a whole is also expected to be below that for 1985, when Kone recorded a profit before allocations of FM 109m.

The lift division, which accounts for 57 per cent of total sales, was the best performer. Sales increased by 6 per cent while new orders rose 31 per cent to FM 1.42bn during the first eight months.

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October 14, 1986, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

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TECHNOLOGY

John Griffiths looks at how Mercedes has stolen a technological march on its rivals

Soft option delivers efficiency

"THE vehicle manufacturers simply have to involve themselves with all aspects of a transport operator's business—and it is an area where, for Mercedes-Benz, there is no substitute for keeping ahead of the game."

This is how Colin Burton, manager of the transport consultancy operated by Mercedes-Benz (UK) — it has counterparts throughout Europe — explains the rationale behind a new software package for truck operators that Mercedes is to demonstrate, along with its EPS-equipped (see article below) "Powerliner" trucks at this week's motor show in Birmingham.

Called MB-Tour, the

software is one of eight packages developed, or being developed, by or on behalf of the world's largest truck manufacturer, and is intended for use, free or at token cost, by truck operators.

In marketing terms, these packages are also intended to demonstrate what a worthy company Mercedes is for not simply selling trucks and replacement parts.

By using the MB-Tour software, operators can schedule deliveries and/or collections in a highly efficient manner.

The operator keys in delivery locations, load composition and other parameters such as road access bans on large vehicles, parking restrictions, driver

availability or specialised vehicle needs.

Routes are then scheduled in the most time—and mileage—efficient manner, using the best vehicle/driver combinations. The system can produce route schedules for 300 deliveries in a total of 25 seconds.

The software also has an opportunistic element. It can, for example, spot openings for short-haul vehicles to make extra journeys within the working day, and still provides for manual override of the pre-programmed schedules should the need arise.

During one pilot operation, deliveries which previously had taken 23 vehicle journeys were rescheduled into 25, and

the need for one vehicle in 15 eliminated "at a stroke," according to Mercedes. In addition, the system allows delivery cost figures for individual vehicles to be extracted.

Mercedes has spent about DM 1m (\$0.5m) on the software packages so far, with the final total likely to be around DM 3m.

The other packages being developed include workshop analysis, personnel records, in-cab communications with the operators headquarters and direct invoicing of the customer from cab-mounted terminals in the truck.

Mercedes intends these packages to be "widely available" from next year.

Electronic helping hand for a slicker gear change

THE heavy truck gearshift lever, symbol par excellence of the macho lorry driver muscling his way through 16 gears, has become a thing of the past with the introduction of Mercedes top, 38-tonne "Powerliner" tractor range.

In its place is a far smaller gear selector, resembling nothing so much as a home computer games joystick with a pair of "fire" switches.

It is still attached to a conventional gearbox: ZS 16-speed Ecospit unit. But the driver no longer has to apply, himself, the effort needed to overcome the physical resistance offered by the mechanical workings of the gearbox. The new joystick does the work for him by means of compressed air cylinders fed via electronically-controlled solenoid valves.

The "EPS" gear lever (it stands for Electro-Pneumatic Gear-shift system) in some respects resembles the pre-selector gearboxes of early post-war cars. The lever is moved first to the desired position, but the change does not take place until the clutch is depressed and released.

Where the system begins to be substantially better than predecessors is in the provision

of sensors which detect propshaft speed and prevent any accidental over-revving of the engine through incorrect gear selection.

It will not allow a change to take place until speed and gear are synchronised, thus preventing a driver from stranding himself in neutral through miscalculation—especially in tricky situations like climbing steep gradients while heavily laden. (If the driver has really made a nonsense of things, and tried to pre-select a totally inappropriate gear the system will let him know.)

The driver is informed which gear he is in by an electronic display immediately above the steering column. The display also indicates whether the transmission is in high or low range during use of the "splitter" function of the gear-

box, which effectively doubles the basic eight ratios to 16. The splitter is controlled by a small rocker switch at the front of the gear lever.

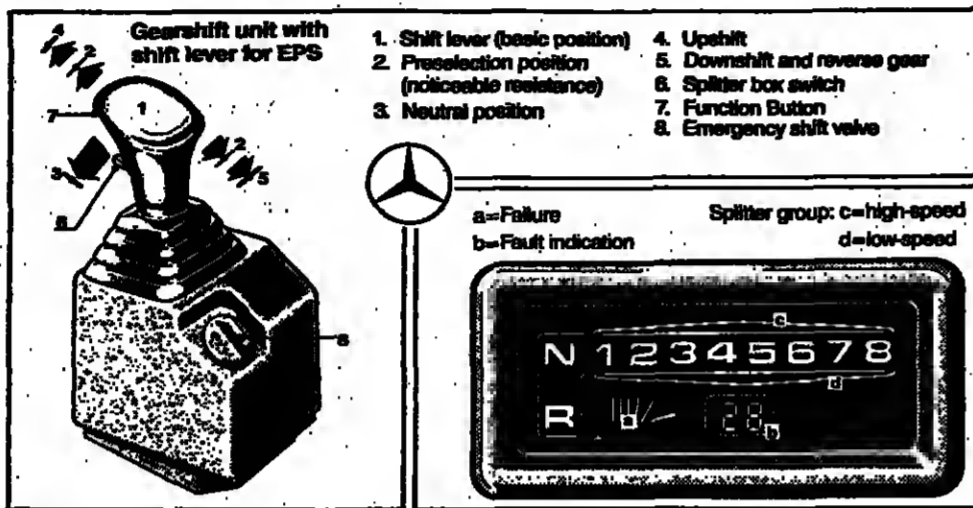
The gear lever itself does not move physically through a gate of gears. It returns automatically to a central position after each gear change.

Where the system really becomes "smart" is if a "function" button, just above the splitter switch, is kept depressed while the main gear lever is moved. This allows up to three gears to be skipped in arriving at the desired gear.

But the most advanced feature of the system is the ability of the driver to allow the system itself to select the most appropriate gear in transitory, potentially confusing situations. If, for example, the truck is approaching traffic lights at red-

the driver will be in a progression of change-downs. Should the lights change unexpectedly to green, the driver can simply move the gear lever left into neutral, then push it forward and operate the clutch. The systems sensors will determine which gear is best for the unexpected acceleration, and select the gear itself.

Mercedes-Benz (UK), which in September for the first time sold Leyland Trucks to take second place in the UK heavy truck market (behind Iveco and Ford), acknowledges that there might be some vestigial hostility to the system by drivers wishing to keep their he-man image. However, says managing director Mr Hans Trautner, "this cowboy image really belongs to the past. Truck operators and their employees are much more professional nowadays."



\$10m sales success for Marconi's space-age chips

By Geoffrey Charles

SINCE APRIL, GEC's Marconi Electronic Devices (MEDL) of Lincoln, UK, has supplied or won orders for some \$10m of silicon-on-sapphire (SOS) chips. The orders have come from European Space Organisation companies and US companies that supply NASA.

In Europe, Dernier, Saab, Matra-Harris, Selenia and Thomson Espace are involved. In the US, Lockheed, Motorola and General Dynamics are users.

The main advantage of the chips is that, unlike normal silicon-based devices, they are not subject to upset from cosmic radiation in outer space. They can also be faster and consume less power than alternative chips.

MEDL has just set up a US subsidiary in Farmingdale, Long Island; it expects growing business in America, where the only serious SOS competitor is RCA. MEDL has spent \$25m in the UK this year on new production facilities.

Big savings from plug-in light control

LIGHTING CONTROL without additional wiring in which control signals from a programmer are sent over the mains cables feeding the lamps is offered in a system called Optima offered by Etex of Corby, UK.

A time-control transmitter simply plugs into any three-pin socket and sends a pre-programmed series of coded "on" and "off" commands over the building's wiring. The signals are identified by the appropriate receivers and switches connected in line with the lamps or zones of several lamps. Also available is a local override transmitter which plugs into an appropriate socket.

The company claims that properly installed, Optima can provide savings of over 50 per cent on lighting bills. More on 0634 69041.

Keeping an eye on persuasive language of moving pictures

EVER since an American filmmaker, Edwin S. Porter, discovered in 1902 that he could construct the dramatic story of a fire by joining different shots together — existing footage of a real fire with new scenes staged by actors — the technique of film editing has changed the moving picture from a medium of reality to one of manipulation. Television continues the tradition, despite its apparent veracity. The processes involved are at times subtle, even unconscious, but the recent season of political party conferences in Britain — and controversy over the BBC's army drama *The Monocled Man* — has made the moving image a topical subject again for those who fear hidden persuaders.

At the Labour Party conference this year, at least one seasoned political observer noticed how the podium arrangements had been designed to provide better visual impact for television coverage — a plain background replacing last year's striped one, a movable screen behind the speaker returned to obscure background movement, and softer colours to humanise the whole effect. A video recording of Labour leader Neil Kinnock's speech was also produced by Oscar-winning director Hugh Hudson — with videocassette copies on sale the next day.

Although the media advisers for politicians, businessmen and advertisers are now highly professional people, skilled in the art of image projection, most of their guidance is at a practical level — based largely on intuition or experience. There is, however, a more profound and academic level of analysis possible, relating to many theoretical concepts about the language of moving pictures.

Some of these concepts relate to the cinematic ideas expressed in semiology — revered by film buffs as the study of meaning and relevance in the way moving pictures are assembled. These ideas go back to the great Russian film-makers of the 1920s, such as Sergei Eisenstein whose theories of "intellectual montage" caused him to postulate that film could direct not only the emotions, but also thought-processes.

These principles are in part concerned with the juxtaposition of shots and their apparent effect on each other and the whole. For the television producer at an annual political conference, the practical significance may seem obscure but it is well exemplified in research carried out in the late 1970s at Liverpool University.

The results are documented by one of the researchers, Dr Jon Baggaley, in his book *Psychology of the TV Image* (Gower). In one of many experiments, Baggaley took identical shots of a speaker and intercut them with both negative and positive audience reaction shots. The latter compilation received (hardly surprisingly) a more favourable

FILM AND VIDEO

by John Critchick

assessment by the audience group—but no less important, the sequence with the negative reaction shots was also perceived by viewers as making the speaker seem "more confusing, more shallow and less expert."

If the new Chairman of the BBC, Mr Marmaduke Hussey, grasps the nature of alleged political bias, perhaps he should keep such subtleties in mind.

There is of course an intuitive recognition of such effects, and many producers—for good or for bad—make automatic use of them as a normal part of the creative process. Film editors know that if a scene is cut in the middle of an action, rather than when it has come to a natural rest, it can create disturbance; held too long and it bores; if the cutting rate is progressively increased it will build up excitement; or cut to a regular beat it may enhance anticipation (as in the end sequence of the classic Western, *High Noon*).

Baggaley's work has been less exotic but the implications are no less significant. Another of his experiments suggested that a TV lecturer seen with notes visible in the frame was regarded by viewers as "less fair and more confusing" than the same lecturer giving the identi-

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UK COMPANY NEWS

£270m price tag for Avis Europe

BY TERRY POVEY

Avis Europe, the European, North African and Middle Eastern region of the international car hire company, will be valued at £270m in an offer for sale opening on October 30, only three days after Big Bang.

In the year to February 1987, pre-tax profits of £38m are forecast on sales revenues totalling £225m according to the pathfinder prospectus published yesterday.

Some 65 per cent of the US-owned company is due to be sold by its ultimate parent, Westray Capital Corporation, a New York investment group.

Over the five years to 1986, Avis Europe's sales revenues increased by 55 per cent while profits before taxes rose by 85 per cent.

During these five years Avis Europe was part of Avis Inc which was in turn owned by several different conglomerates and 85 per cent of after tax profits were taken up in dividends by these various parents.

Apart from a reduction of debt, no details have been given in the pathfinder of the way the proceeds of the sale will be used. The pricing of the offer will not be made known until October 23 when the complete prospectus is published.

Mr Alan Cathcart, Avis Europe's managing director, has made it clear, however, that only a small amount will remain with the floated company.

Out of this a £15m royalty payment for the exclusive right

to use the Avis name and trade mark for the next 50 years will also have to be paid. This agreement falls if a competitor of Avis's purchases a stake in excess of 35 per cent in Avis Europe.

Avis Europe claims leadership of the car rental trade in Europe as a whole and 80 per cent of its sales are in France, Germany, Spain and the UK — with the UK on its own accounting for about one fifth of the total.

Although leasing and fleet management contributes in only a minor way to revenues, the company says that this is because most of these transactions are carried out through associates rather than subsidiaries and that the profit contribution is higher than that of the sales.

The board of the floated company is to have six members. The three non-executive members will be Sir John Brembridge, formerly Financial Secretary in Hong Kong, as chairman; Mr Frank Richardson who will represent Westray's residual interest; and Mr Joseph Victoria who will represent that of Avis Inc. Mr Cathcart, Mr James Morley, group finance director, and Mr William Dix, group marketing director, will be the three executive members of the board.

The offer for sale is being sponsored and underwritten by Morgan Grenfell Brokers to the issue are Morgan Grenfell Securities and Cazenove.

FIVE-YEAR PROFITS RECORD

	1982	1983	1984	1985	1986	1987
	(£m)	(£m)	(£m)	(£m)	(£m)	(£m)
Revenue	127	142	154	175	197	*225
Rental	119	133	147	169	188	n.a.
Leasing	8	9	7	6	8	n.a.
Operating profit	15.9	23.1	21.4	26.4	29.8	n.a.
Associates	1.2	2.1	3.0	3.4	4.2	n.a.
Pre-tax	13.9	17.4	16.7	22.3	25.5	*32.0
Dividends	5.3	10.1	9.0	15.8	5.5	n.a.

Source: Avis Europe.

Farnell profits growth declines

Farnell Electronics suffered a continuation of difficult trading conditions during the opening six months of 1986-87 and for the period experienced a further deterioration in profits growth.

Including one month's figures from Astronik GmbH, a first-time contribution from Eurotec Optical Fibres and other income which rose by 5m to £1.8m group profits for the half year to July 31 showed an improvement of 6.5 per cent at £10.06m pre-tax.

That compared with an increase of 8.3 per cent for the first half of 1985-86, and with an advance of 25.4 per cent 12 months prior to that.

The directors pointed out yesterday that the difficult conditions were expected and that the reported profits were in line with their expectations.

They are lifting the interim dividend by 0.3p to 1.3p net from 5p, against a previous 4.4p.

Group turnover for the half year to July 31 1986 improved from £41.97m to £45.41m

Comment

Farnell's share price has been underperforming the market index for 2 1/2 years now and yesterday's figures are not likely to see it changing tack. The manufacturing division remains in its well-documented trough and the distribution side, though seeing a 10-12 per cent increase in volume, suffered further sharp price reductions; consequently it was left to tiny contributions from the two new acquisitions and an extra £1m in interest received to take the pre-tax figure forward. The picture looks similar for the full year, with a second-half contribution of perhaps £500,000 from Astronik compensating for lower interest receivable. About £25m seems likely, producing a prospective multiple of just under 14 after a 36 per cent tax charge. Farnell is well placed to take advantage of an upturn in its markets but there have been too many false dawns for the City to be optimistic of one coming soon, so the rating with the shares at 165p looks high enough for now.

Paul Cheeseright looks at Burton's innovative financing plan Scheme may start a chain reaction



The Burton area inside Debenhams store in Oxford Street

OWNERS of High Street property will soon be examining in detail the technique adopted by the Burton Group to liberate funds and clean up its balance sheet.

Details are now emerging of an innovative financing scheme which has the effect of providing both £70m and allowing Burton free control of its properties. At Burton it is assumed that other chains will follow suit.

Certainly the market was sufficiently impressed and yesterday the Burton shares rose 12p to 278p.

The scheme is the latest in a line of developments designed to scale down Burton's gearing, put at 70 per cent at the end of 1985, when Burton was absorbing Debenhams after a £500m takeover battle.

The clothing and stores group is teaming up with banks pulled together into a consortium by ANZ Merchant Banking. The bank are Barclays, with Barclays de Zoete Wedd, Samuel Montagu and National Westminster.

A new company is being established, 50 per cent-owned by Burton and 50 per cent by the banks. Into that company goes £30m from Burton and £70m from the banks.

Injected into the company is the £70m of property owned in London's fashionable Knightsbridge and part of the Deben-

ham acquisition, and a number of other but unnamed properties accounting for some 20 per cent of Burton's property holdings.

Including the properties brought into the group by Debenhams, Burton trades in 1,472 properties, valued in the latest annual report at £532m. Burton can put into the new company any property it likes and withdraw any property it likes. It can re-develop a property if it chooses, or leave it. But if it decides to re-develop and there is a profit, then it

reason should fail. It has obtained non-recourse finance which frees the group from liability for the funds put up by the banks.

So Burton is keeping its properties but clearing some of them off the balance sheet. The new company will not be consolidated.

All of this suits Burton very well. It would have been possible to have raised mortgage finance on its string of properties but that would have involved heavy charges on the transactions, not least from stamp duty. It would have been possible to have engaged in sale and leaseback arrangements, but that would have deprived the group of the advantage of capital appreciation on the properties in question.

Future sale and leaseback arrangements have not been completely ruled out, but would be confined to properties where the chance of capital appreciation is limited.

At the same time, Burton has pulled off a deal which rules out any need for a rights issue, a course the group had in any case publicly set itself against.

Executives were noting yesterday that £70m of debts had been cleared off the balance sheet and, said Mr Michael Wood, Burton finance director, "we need the balance sheet in reasonable shape for the development of Debenhams."

And this has been the quest for the last year. At the year

end in August 1985 debt was running at £336m. Of that total there was £181m in overdrafts and over £66m hanging over from charges on the purchase of Debenhams. Burton had also taken over £14.4m in debentures, arising from the Debenhams deal, and there was £36.5m in bank loans falling due after a year.

"The first thing was to get the figure down," noted Mr Wood. "So we set about realising assets."

Out went Hamleys, the toy shop people, to Harris Queensway, the carpet and furniture retailer, for £30m, and out went Lotus, the shoemaker to F&L, the South Wales footwear manufacturer, for £10m.

"The next on the list was property," said Mr Wood. The first move was last May when Burton set up a £40m sale and leaseback deal with Stratus Nominees, acting for the British Gas Pension Fund.

The second step has been the establishment of the new company with the banks. "We want to realise cash in property," as Mr Wood put it, which is precisely what other retailing chains would like to do as well.

Gearing has now been cut back by a half and the target of bringing debt down towards close to £100m looks in sight of being realised.

And, in the view of Burton, what the banks have in return for helping this process are loans on good security.

Kingsley & Forester expansion

BY MIKE SMITH

Kingsley & Forester, the toys and textiles group, increased pre-tax profits in the first half of 1986 by 12.6 per cent to £981,000.

The group achieved a 30 per cent rise in sales in the normally quiet first quarter, and ended the first half showing a 17 per cent turnover increase, to £309,000.

Mr Arnold Forester, chairman, said the group was trading well in the second half and should show satisfactory progress for the full year.

"Having consolidated its past acquisitions, the group is poised for growth both organically and by acquisition."

The main business of the group is as an importer, manufacturer and wholesaler of household textiles. The company is also improving the customer base and the quality of products in its toys, home-ware divisions and clothes, which it imports and, whole-

up costs and limited sales. "However, the third quarter has produced a turnover of almost £1m in Blue Box should achieve a satisfactory profit in the first year," he stated.

In the first half the group's operating profit rose 9.6 per cent to £1.6m and interest payments were up from £301,000 to £309,000.

After taxation of £389,000 (£287,000) and minorities of £43,000 (£33,000) earnings per share were 2.55p (2.16p).

The dividend was unchanged at 1p per share.

Although Kingsley shares rose 2p yesterday to 69.5p, a substantial re-rating will require more evidence than these figures, showing a pre-tax profit rise of 12.6 per cent, are able to provide. Mr Forester, co-founder and chairman, has come a long way from his market trading days but he still

has to prove himself at the head of a quoted company. Kingsley came to the stock market in December 1984 as a result of a reverse takeover and since then much management time has been taken up sorting out merger and acquisition problems. Following the optimism generated by first-quarter sales, yesterday's results were disappointing. Nonetheless, a pre-tax profit rise of above 10 per cent is not to be sniffed at for a textiles company, especially as growth was held back by reorganisation costs and poor weather. The company traditionally performs better in the second half and the City expects full-year profits of about £2.5m putting the shares on a prospective P/E of 9, against a textile sector average of 11. An increased full-year dividend is also in prospect and the yield should rise to above 7 per cent.

DIVIDENDS ANNOUNCED

	Current payment	Date	Corr. of div.	Total of 1986	Total of 1985
Bryant Higgs	2.5	Dec 3	2.2	3.7	3.3
Edinburgh Inv	1.48	Dec 3	1.3	—	3.3
Farnell Electronics	1.3	Dec 5	—	—	2.2
Fothergill Harvey Int	2.75	Dec 1	2.75	—	8.75
IBL	0.4	Dec 3	0.4	—	1.2
Irish Glass	11.5	—	1.5	2.25	1.5
Kingsley Forester	4.1	Dec 3	1	—	3.04
Mediastar	4.1	Jan 7	3.4	4.25	5.53
Ramsay Higgs	33.8	Dec 2	3.75	—	5.25
H. C. Slingsby	1.2	—	1.2	—	4
Steel Bros	—	Dec 12	4	—	16

Dividends shown in pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock. † Irish pence throughout.

Reed Exec gives £15m to holders

By Charles Batchelor

Reed Executive, employment agency group, plans to pass on to its shareholders £15m of the £20m it will receive from the sale of its Medicare drugstore business to Dea Corporation, the supermarkets group. Reed's shares leaped 75p to 453p on the news.

Hill Samuel, merchant bank, which is advising Reed, said it believed that this was the first time a scheme had been designed in this way since the Furniss vs Dawson case in 1984. This established that there had to be commercial purpose to schemes intended to avoid tax liability.

Existing Reed shareholders will be issued with a new share in Reed Executive Holdings and Dea ordinary shares worth 142.50p, on the equivalent in cash for each existing Reed share. The scheme requires the approval of the High Court.

Arcoelectric (Holdings), manufacturer of electric switches and neon signal lamps, reports a 20 per cent rise in sales to £3.57m (£2.98m) but pre-tax profits more than halved at £70,900 (£143,000) for the first six months of 1986. Demand continued to be buoyant but increased costs had eroded profit margins and this was still the case.

Golden Wonder
In early editions of the Financial Times of Saturday, October 11 the original provisional purchase price of Golden Wonder by Dunlop from Imperial Group was incorrectly stated and should have been 844m.

CMAC
On October 13, 1986, holders of shares from the Asset Backed Securities Trust, based on the certificate of General Meeting, 1986, should receive £1,000,000.00 in cash.

I.G. INDEX
FT for October
1,278-1,284 (+7)
Tel: 91 838 6699

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October, 1986

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any shares.

NEW AUSTRALIA INVESTMENT TRUST plc

(An investment company within the meaning of Section 256 of the Companies Act 1985, Registered in Scotland No. 2024G)

ISSUE OF WARRANTS

SHARE CAPITAL	
Authorised	Issued and fully paid
Before exercise of subscription rights	As at full of subscription rights
£3,000,000	£2,500,000
	in Ordinary Shares of 50p each

At an Extraordinary General Meeting held on 18th October 1986, shareholders approved the issue of warrants to subscribe for 1,000,000 Ordinary Shares ("the Warrants"), on the basis of one Warrant for every five Ordinary Shares held by shareholders on the register at the close of business on 18th September 1986. Each Warrant will enable the holder to subscribe for one new Ordinary Share on the subscription date in any of the years from 1987 to 1992 inclusive, at a price of 50p per Ordinary Share.

The Council of the Stock Exchange has submitted the Warrants to the Official List. It is expected that dealings in the Warrants will commence on 18th October 1986. Listing particulars relating to New Australia Investment Trust plc are available in the statistical services of Extel Statistical Services Limited. Copies of the listing particulars may be obtained during usual business hours from the Company Announcements Office or the Quotations Department (for collection only) up to and including 15th October 1986 or during usual business hours on any weekday (Saturdays excepted) up to and including 28th October 1986 from:

New Australia Investment Trust plc
12 Melville Street
Edinburgh EH3 7FQ

The English Trust Company Limited
4 Fins Street
London EC2Y 5ER

L. Messel & Co.
1 Finsbury Avenue
London EC2M 2QF

14th October 1986

MIM BRITANNIA UNIT TRUST MANAGERS LIMITED

Scheme of Arrangement

Britannia American Income Trust
with MIM U.S. Special Income Unit Trust
(now MIM Britannia U.S. Income Trust)

As a result of the passing of Extraordinary Resolutions by the unitholders of the above Trusts at separate meetings, the Scheme became effective on 10th October, 1986. The terms of exchange of units of Britannia American Income Trust for units of MIM Britannia U.S. Income Trust is as follows:

1 Unit of Britannia American Income Trust = 0.398711 Income Units of MIM Britannia U.S. Income Trust

On 10th October, 1986 the name of MIM U.S. Special Income Unit Trust was changed to MIM Britannia U.S. Income Trust. Replacement certificates for all unitholders will be dispatched not later than 10th December, 1986.

I.G. INDEX
FT for October
1,278-1,284 (+7)
Tel: 91 838 6699

BOARD MEETINGS

Today

Interim—Alexander Workwear, Brent Walker, Chillington, Honda Motor, Ronald Martin, Miroleson, Searns, UEL.

Final—Glan, S. Lyles, Pechon Zochonia, Peachay Property, Pictoria TV-am.

The following companies have notified dates of board meetings in the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are in arrears. Dividends for previous divisions shown below are based mainly on last year's timetable.

To the Holders of
Blue Bell International Finance N.V.
7-3/4% Guaranteed Debentures Due 1987
Notice of Resignation of the Trustee and Appointment of a Successor Trustee

NOTICE IS HEREBY GIVEN that, pursuant to Section 6.09 of the Indenture dated as of October 15, 1974 (the "Indenture") among Blue Bell International Finance N.V. ("Finance"), Blue Bell, Inc., as Guarantor (the "Company"), and The Chase Manhattan Bank, N.A., as Trustee ("Trustee"), pursuant to which the above-mentioned Debentures (the "Debentures") were issued, as amended and supplemented by a First Supplemental Indenture dated as of July 31, 1975, pursuant to which the Company assumed the obligations and liabilities of Finance under the Indenture, Chase has resigned as Trustee, and J. Henry Schroder Bank & Trust Company ("Schroder") has accepted appointment as successor Trustee under the Indenture, effective October 1, 1986. The address of the principal corporate trust office of the successor Trustee and the office where notices and demands to or upon the Company in respect of the Debentures and the coupons appertaining thereto and the Indenture may be served is:

J. Henry Schroder Bank & Trust Company
One State Street
New York, New York 10015
Attention: Corporate Trust Department

The office of the Company in the Borough of Manhattan, City and State of New York where the Debentures and the coupons appertaining thereto may be presented for payment is:

The Chase Manhattan Bank, N.A.
One New York Plaza - 14th Floor
New York, New York 10008
Attention: Corporate Trust Department.

Blue Bell, Inc.
Date: October 14, 1986

This announcement appears as a matter of record only.

RYOBI LIMITED

Hiroshima, Japan

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DE BANK Deutsche Genossenschaftsbank Bank of Tokyo (Deutschland) AG Honorar Europe GmbH	Yamachi International (Deutschland) GmbH Banque Indosuez Swiss Volksbank
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Banca del Gottardo Banca Marusardi & C. Banca della Svizzera Italiana Banque Nationale de Paris Berliner Handels- und Frankfurter Bank Cazanove & Co. Da-Hchi Kangyo International Limited Deutsche Bank Altengrundstadt Robert Fleming & Co. Limited Mitsubishi Finance International Limited Sanyo Bank International Limited Sanyo International Ltd.	Bank J. Vornobel & Co. AG Banque Nationale de Paris Cazanove & Co. Deutsche Bank Altengrundstadt Handelsbank N.W. (Overseas) Limited Mitsubishi Trust International Limited Sanyo Bank International Limited Sanyo International Ltd.
Schröder, Münchmeyer, Hergel & Co. Toyo Securities Co. Ltd.	Sunilomo Finance International Sunilomo Trust International Swiss Volksbank Total International Limited Westdeutsche Landesbank Girozentrale

UK COMPANY NEWS

Bryant calls for £17m as profits climb to a record

BY TERRY POVEY

Bryant Holdings, the west Midlands-based housebuilder, yesterday announced a £17m rights issue to reduce debt along with record pre-tax profits of £13.5m for the year to May 31, up almost a sixth on last year's £11.7m.

Mr Chris Bryant, chairman and managing director, said that dearer land prices and the ending of tax relief for stock—a house builder's land bank was considered a stock market loss—had persuaded the company to have its first rights issue since it came to the market in 1960, to have a rights issue.

The cost of expanding the land bank caused a sharp rise in interest charges to £2.23m from £1.4m. In the past two years the company has added land costing £53m to take the bank up to £72m between three and four years worth of land said Mr Bryant.

Group bank borrowings had risen to £24.5m by the end of May and the £17m proceeds from the one-for-four issue at 90p is to be used to reduce gearing.

The issue is underwritten by Robert Fleming and has as its brokers Rowe & Pitman and Smith Keen Cutler.

With the property write-downs a thing of the past now, Bryant Holdings has finally overcome 26 years of reticence and asked its shareholders for £17m. They can hardly refuse—dividend payees this year and next will total around £7m—given that not all of them share the company's conservative attitude to its capital gearing in excess of 90 per cent. This family business which has extended its wings, both outside of the Midlands and outside of the Midlands into the centre of the country and the south west, has a net asset value of 80p a share compared with Friday's 111p. The elimination of the interest charge should ensure comfortably over the £17m mark for 1986-87 which puts the shares, at 100p, on a fully diluted prospective multiple of 10. The well covered dividend suggests that this is a bit on the modest side.

Comment

With the property write-downs a thing of the past now, Bryant Holdings has finally overcome 26 years of reticence and asked its shareholders for £17m.

Ryman and Interlink allocations

Ryman and Interlink, the two USM applicants, yesterday gave details of how shares would be allocated to applicants.

Ryman's striking price has been fixed at 110p. Preferential applications will be met in full and other applicants who bid at or above the striking price will receive all they asked for up to 20,000 shares. Those who applied for more than 20,000 will receive 75 per cent with a minimum of 20,000.

Preferential applications from employees and franchisees of Interlink are being met in full and those from other applicants will be met as follows: Those applying for 200 shares will receive 200 full shares. Those applying for 500 to 1,000 will receive 500. Those applying for over 1,000 will receive 35 per cent, to a maximum of 180,000.

Sandhurst in talks as shares rise 8p

BY DAVID GOODHART

Sandhurst Marketing, Horsham-wick Airport but Mr Brian Rulme, chairman, said a growth in profits to record levels was expected in the current years. Turnover was up by £1.8m to £15.9m at the half-year but operating profits were only £20,000 ahead at £11.5m.

F. W. Thorpe Record profits were made by F. W. Thorpe, Birmingham-based lighting manufacturer, in the year to the end of June 1986. On turnover up from £6.75m to £7.58m the pre-tax figure showed an increase of 25 per cent to £1.88m against £1.1m.

Table with columns: High, Low, Company, Price, Change, Div. Yield, P/E, Fully Paid. Lists various companies and their financial metrics.

T & N waits on Panel's AE verdict

Sir Francis Tombs, chairman of Turner & Newall, said yesterday that he now expected a formal meeting of the full Take-over Panel later this week—probably on Thursday or Friday—to decide whether AE had unfairly escaped from T & N's grasp last month.

The Panel that several million AE shares were bought by associates of AE which should, therefore, have been disclosed but were not.

Barclays Bank has agreed to sell its last interest in two companies engaged in factoring and leasing in Italy. The purchaser is Banco di Napoli, which owns the other 50 per cent of each company.

Barclays said the sale was initiated because Banco di Napoli wanted to have full control of the business. It was not related to Barclays' recent heavy losses in its Italian banking market.

Barclays will continue to operate in the Italian factoring and leasing market through two existing wholly-owned subsidiaries.

SOCIETE NATIONALE DES CHEMINS DE FER FRANÇAIS

US\$ 75,000,000 11 1/2 % Guaranteed Bonds due November 15, 1992

On October 2, 1986 Bonds for the amount of US\$ 10,715,000 have been drawn for redemption at par on November 15, 1986.

The following Bonds will be redeemable coupon due November 15, 1987 and following attached (groups of serial numbers are from one number to another number, both inclusive):

Large table listing bond serial numbers and their corresponding values.

Swire Pacific Limited Interim Dividends for 1986

The average last record prices of the Company's shares on the Stock Exchange of Hong Kong Limited for the five trading days up to and including 10th October 1986 were:

Table with columns: HK\$, 'A' shares, 'B' shares. Values: HK\$ 16.58, 'A' shares 16.58, 'B' shares 2.75.

In a letter to shareholders from the Chairman dated 8th September 1986, it was announced that the directors had declared interim dividends on 28th August, 1986 in respect of the year ending 31st December, 1986 of 18.0c per 'A' share and 3.4c per 'B' share and that the directors had resolved that, as to 17.0c per 'A' share and 3.4c per 'B' share, these dividends should take the form of scrip dividends to be satisfied by the issue of additional 'A' and 'B' shares respectively, but that shareholders should be able to elect to receive these dividends in cash in respect of all or part of their shareholdings, and as to 1.0c per 'A' share and 0.2c per 'B' share these dividends would be paid in cash to ensure that the shares of the Company continue to be authorised investments for the purposes of the Trustee Ordinance (Cap. 29, Laws of Hong Kong). It was further announced that entitlement to fractional shares would be disregarded and the benefit thereof would accrue to the Company.

Applying the average last record prices noted above, the number of new shares which shareholders will receive in respect of their existing shares for which elections to receive cash dividends are not deposited with the Registrar in Hong Kong with the Registrar's Agents in the United Kingdom by 20th October, 1986 will be calculated as follows:

For 'A' shares: Number of new 'A' shares to be received = Number of existing 'A' shares x 0.17 / 16.58

For 'B' shares: Number of new 'B' shares to be received = Number of existing 'B' shares x 0.034 / 2.75

and will be rounded down to the nearest whole number of new shares, fractional entitlements being disregarded. The new shares will rank pari passu with the existing shares of the Company except that they will not rank for the interim dividends in respect of the year ending 31st December 1986.

Certificates for the new 'A' and 'B' shares in respect of the scrip dividends, together with the dividend warrants in connection with the cash dividends of 1.0c per 'A' share and 0.2c per 'B' share, will be despatched to shareholders on 31st October 1986.

By order of the Board JOHN SWIRE & SONS (H.K.) LIMITED Secretaries

Amount outstanding: US\$ 64,285,000

Hong Kong 14th October 1986

Swire Pacific Limited The Swire Group Swire House, Hong Kong.

Luxembourg, October 14, 1986

The Fiscal Agent KREDIETBANK S.A. LUXEMBOURGEOISE

UK COMPANY NEWS

French recovery helps IBL mid-term profits to £1.6m

IBL, the computer leasing company whose shares slumped in the summer after a downturn in annual profits, yesterday reported a pre-tax advance from £1.0m to £1.5m for the six months to June 30, 1986.

Mr Philip Coussens, the chairman, said the setback in France which had hit last year's second half had now been overcome and that the company had achieved "pleasing results in all our major areas of operation."

IBL's shares—floated on the stock market in May last year at 140p—closed 5p up at 145p.

Group turnover rose from £90.7m to £113.35m and the operating profit rose from £1.0m to £1.5m. The interest charge rose steeply from £643,000 to £877,000, partly because of the effect of exchange rates on foreign borrowings.

Earnings per share rose by 27 per cent to 1.65p (1.30p) and the interim dividend is maintained at 0.4p.

Mr Coussens said the French subsidiary, which cost the group over £2m last year by taking on unprofitable business, had been thoroughly reviewed. About £300,000 of costs had been incurred through the need to renegotiate potentially loss-making leases, but the subsidiary had nearly broken even and should make a positive contribution for the full year.

In the US, turnover rose from \$3.3m to \$10m (£18.26m) but profits had been delayed into the second half by the

New product ranges push Ramus to £0.7m

THE introduction of successful new ranges in each of its established product areas—ceramic tiles, furniture and vinyl—contributed to both higher turnover and pre-tax profits at Ramus Holdings, an Unlisted Securities Market company.

Profits for the year to July 7 1986 rose from £597,000 to £720,000, and sales rose from £27.8m to £30.7m.

Mr E. J. Ramus, the chairman, said yesterday that the reduced tax charge of £231,000 (£318,000) resulted in distributable profits increasing from

£278,000 to £480,000, giving earnings per 25p share of 11p against 6.5p. The final dividend is raised from 3.75p to 3.9p for an increased total of 5.4p (5.25p).

Mr Ramus said sales of the group's traditional branded ranges of mainly British products remained the basis of its business and continued to expand.

He stated: "We are also developing a marketing strategy beyond pure stockholding and distribution, involving co-ordination of our various products by design and colour

WOOLTONS BETTERWARE GROUP PLC OFFER FOR SALE by GREENE & CO. of 2,000,000 Ordinary Shares of 10p each at 104p per share SHARE CAPITAL

Moorgate Group up 31% and sees more growth

Moorgate Group, marketing advertising and public relations, reported pre-tax profits up by 31 per cent in the first half of 1986. And with prospects for the present six months described as excellent, a further substantial increase in profits was expected.

Turnover for this USM-quoted company rose by 58 per cent to £10.31m (£8.53m) with pre-tax profits of £294,000 against £247,000. Earnings per 5p share came out at 3.22p (2.31p).

The figures for the period were prepared on "merger accounting principles to include Moony Marketing (Design) and Response Marketing, International. The comparative have been restated.

Mr Jeremy Bond, chairman, said that the company expanded considerably during the period and other changes have already risen dramatically. Staff had almost doubled in the period from 53 to 97.

He added that the financial services industry was enjoying an explosion and that Big Bang and other changes have already escalated the demand for Moorgate's services. He also said that with many clients looking to Europe the company might have to consider establishing a presence on the Continent.

Mr J. J. Sayers, joint managing director, was leaving the company and steps were being taken to recruit a chief executive for the group's US company. Mr Sayers had been responsible for building up

Slingsby profits down at £0.13m

H. C. Slingsby, Bradford-based maker of trucks and ladders, made £132,000 pre-tax in the first half of 1986, against £149,000 on turnover up from £2.6m to £2.53m.

Directors said that while sales continued to improve there were higher costs in supporting sales and substantial rent and rate increases.

Earnings per share came out at 8.3p (10.2p) and the interim dividend was maintained at 1.2p.

Irish Glass improves to £1.07m at year-end

Irish Glass yesterday reported its best results since 1982 with pre-tax profits up from £1,771,000 to £1,070,000 in the year to June 24 1986. Turnover was static at £32.67m against £33.64m.

The directors said the good results were due to improved performance and lower energy costs. The home market was very disappointing.



Export Development Corporation (An agent of Her Majesty in right of Canada) Société pour l'expansion des exportations (Mandatée de Sa Majesté du chef du Canada)

NOTICE OF PARTIAL REDEMPTION TO THE HOLDERS OF C\$100,000,000 11 1/2% NOTES DUE DECEMBER 15, 1989 SERIES RC

NOTICE IS HEREBY GIVEN pursuant to paragraph 7(B) of the Fiscal Agency Agreement dated as of December 13, 1984 between EXPORT DEVELOPMENT CORPORATION ("EDC") and ORION ROYAL BANK LIMITED (the "Fiscal Agent"), and in accordance with Condition 5(c) of the Terms and Conditions of the 11 1/2% Notes Due December 15, 1989 Series RC (the "Notes"), that EDC has elected to redeem C\$8,350,000 aggregate principal amount of the Notes in the denominations of C\$1,000 and C\$10,000 each bearing the distinguishing letters "RC" and the under-mentioned distinguishing numbers, namely:

Table with columns for 'FOR THE C\$1,000 DENOMINATED NOTES' and 'FOR THE C\$10,000 DENOMINATED NOTES'. It contains multiple columns of numbers representing bond serial numbers.

have been selected by the Fiscal Agent for redemption on the 13th day of November, 1986 at a redemption price equal to 101% of their principal amount plus accrued interest to the date of redemption (rolling C\$1,114.79 per C\$1,000 Note and C\$11,147.78 per C\$10,000 Note). The aggregate principal amount of the Notes outstanding after November 13th, 1986 will be C\$47,283,000. All the Notes listed above will be redeemed on November 13th, 1986 in Canadian Dollars upon presentation and surrender of the said Notes (accompanied by the interest coupons appertaining thereto which mature after November 13th, 1986, falling which the face value of any missing unreturned coupon will be deducted from the sum due for payment), at any of the following paying agents, at the option of the holder:

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The Royal Bank of Canada (France) S.A., 3 rue Scriba, 75440 Paris, France
The Royal Bank of Canada (Belgium) S.A., rue de Ligne 1, B-1000 Bruxelles, Belgium
The Royal Bank of Canada AG, Bockenheimer Landstrasse 61, 6000 Frankfurt/Main 1, West Germany
Kreditbank S.A., Luxembourg, 43 Boulevard Royal, 2955 Luxembourg

NOTICE IS ALSO HEREBY GIVEN, that all interest on the Notes so called for redemption shall cease to accrue on or after the said 13th day of November, 1986 and coupons for the payment of interest after such date on said Notes shall be void.

DATED AT LONDON This 14th Day of October, 1986 by ORION ROYAL BANK LIMITED Fiscal Agent

EMI FINANCE BV (the "Issuer") NOTICE to the holders of the outstanding US\$50,000,000 9 1/4% Guaranteed Bonds due 1989 of the issuer (the "Bonds") (Guaranteed by EMI Limited and THORN EMI plc) of the EARLY REDEMPTION ON 28TH NOVEMBER, 1986 of all the Bonds by the issuer

NOTICE IS HEREBY GIVEN to the holders of the Bonds that, in accordance with Condition 4(b) of the Bonds, the issuer will redeem all of the Bonds then outstanding on 28th November, 1986, (the "redemption date"). The Bonds will be redeemed at 101% of their principal amount plus interest accrued to the redemption date. Payments of principal and accrued interest will be made on or after the redemption date at the specified office of any of the Paying Agents listed below, against surrender of Bonds with all unreturned coupons attached, falling which the face value of any missing unreturned coupon will be deducted from the payment. Any amounts of principal so deducted will be paid against surrender of the relevant 'missing coupon within a period of twelve years from the date for payment of such coupon as shown thereon.

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14th October, 1986

MANAGEMENT: Small Business

EDITED BY CHRISTOPHER LORENZ

The enterprise economy

Why the climate has changed immeasurably

William Dawkins talks to the author of the 1971 Bolton report

SEATED IN the sunlit stone folly that graces the grounds of his country home in Surrey, John Bolton speaks of the progress of the small business sector in Britain with a mixture of sadness and hope.

It is now 15 years since Bolton, almost 66, launched the report into new political prominence with the publication of his controversial government report into the serious decline occurring at the end of the 1960s in the number of small companies operating in the UK.

The Bolton report predicted that if nothing was done to safeguard the sector's interests there would be virtually no small firms in UK manufacturing industry soon after the end of the century. That prophecy was instrumental in galvanising successive governments into supporting the sector and is largely responsible for the public importance—though not nearly enough importance, argues Bolton—accorded to small business development today.

Bolton, now semi-retired, still keeps an eye on the sector as a private investor in around 10 fledgling ventures and as a non-executive director of several more. "I am on the boards of five multinationals so as to stay respectable and on five small businesses because that's what life is all about," he jokes, with the amused cynicism that is a privilege of being the grandfather of small companies in Britain.

Of course much has changed since 1971, including Bolton's own views of the extent to which the sector needs to be supported by public policy makers and financial providers. Yet looking back over the past decade and a half in which small businesses have climbed to public attention, he does not entirely like what he sees—even if the tide of small business decline has turned.

It goes without saying that Bolton is delighted that most of his report's 60-odd recommendations for revitalising the sector, ranging from the establishment of an advising bureau and a small firms division in the civil service

to setting up management training measures, have been put into effect. And he is the first to admit that events like the birth of the Unlisted Securities Market six years ago, the explosion in the availability of venture capital and the existence of a voice for small business in the Cabinet in the form of Lord Young, the Employment Secretary, are all fundamental steps in the direction of establishing a wider dispersal of economic power and a more entrepreneurial industrial culture.

But there is a new set of problems, which Bolton never envisaged when he wrote his report: the task now required of the small business world has grown out of all proportion to the resources handed to it in recent years.

Inequalities

"I am not saying that the measures the Government has taken are not extremely valuable," he emphasises. "But they are a drop in the ocean compared with the needs of our situation. When we reported, we thought that all that was needed was a bit of a nudge to remove inequalities between small firms and big ones—and small businesses would then fulfil their role of regenerating the economy. But it is now manifestly obvious that they don't have a cat's chance in hell of doing so because the scale of the problem has grown immeasurably."

While financial definitions of what constitutes a small business inevitably change over the years to take account of inflation, Bolton points out that his report's original broad economic description of a small business is still fundamentally true: an independent enterprise, relatively small in scale, with a relatively small share of its market, managed by its owners in a personalised way.

Bolton has done a U-turn from his report's contention that equality of opportunity was enough to create a sprawling small business sector, to now advocate energetic public discrimination in favour of

young enterprises. "By that I don't mean intervention," he explains. "I am arguing for more positive activity in support of small firms with as little intervention as possible."

The reasons for Bolton's U-turn are twofold: the dramatic rise in the unemployment and the increasing success of low cost competitors in many manufacturing sectors from newly industrialised nations.

But why are these very wide ranging problems anything to do with small businesses? Bolton subscribes to the conventional wisdom about the pivotal role that small businesses should play in job creation, but he takes it to an unconventional stage further. "Large companies are now reducing their labour forces more than ever before. They have no alternative, indeed it is in the country's best interests that they should. That means that small businesses can be the only source of reduction in unemployment," says Bolton.

However, public policy makers might find it harder to swallow this estimate of the amount of cash required to stimulate small business activity enough to mop up the jobs being shed by large groups. As a rough guide, he estimates that the creation of one job in a start-up venture requires an investment of £10,000 on average. That, incidentally, is good value against the £80,000 sometimes quoted as the cost per job of public assistance to large companies in development areas, he adds.

Given that start-ups generally show a 50 per cent to 90 per cent drop-out rate and that the average small business employs around five staff, "you are looking at the creation of somewhere between 400,000 and 1m new firms if you want to reduce unemployment by 1m," claims Bolton. It does not take much to work out that the investment required is £10bn at the very least, a sum which dwarfs the amount attracted to small businesses by government policies, he points out.



John Bolton arguing for more positive activity with as little intervention as possible

"We have this enormous problem, and yet you still find the Government tinkering with the Loan Guarantee Scheme just because an accountancy firm produces a report showing that the losses are slightly higher than anticipated. Meanwhile, the West Germans go out and launch a fixed interest government guaranteed loan scheme at 8 per cent which is something like 100 times the size of ours."

"We just have not realised that we have to meet our competitors in what we are doing. Much less have we realised that we have to meet what we are doing for small firms to the needs of the situation," complains Bolton.

On the low cost foreign competition front, he similarly subscribes to conventional thinking on small business broad role, but suggests that a strikingly radical approach is needed. It would be futile, he argues, for manufacturers in general to attempt to compete on cost against highly efficient producers in Japan, for instance. "If all we do is follow Japanese cost saving methods, the end result will merely be to achieve equality in production costs. So the only hope lies in producing better and more innovative products."

Here small businesses should play a bigger part than they do by virtue of their efficiency in commercialising research and development, says Bolton, who is fond of citing a US National Science Foundation study showing that small ventures produce 24 times as many innovations per dollar invested in R&D as

their big brothers. In this respect, he welcomes measures like the now-sadly-extinct Small Engineering Firms' Investment Scheme, which put out £45.2m to 8,424 projects in the year before it was wound up last March. But again, this is insignificant against the £4bn required, according to a recent industry study, to bring the engineering sector to the same technological level as its West German counterpart, points out Bolton.

Finding a practical method of multiplying by many times the resources now devoted to small business is, however, another story. Here Bolton frankly admits he has not a clue, though he does offer a few broad suggestions as to where to begin.

Liberalise

Like most small business observers, Bolton believes the first step to creating a more successful small business sector should be in finding some way to encourage clearing banks to liberalise their lending criteria. But this is not just, as most people would argue, because the main clearers are already contentedly on the spot with their 12,500 branches.

It is, says Bolton with another refreshing breath of honesty, "because as I grow older I increasingly see that the chances of success are more and more random. That means it is necessary to launch a wide spectrum of new endeavours and to take a fairly broad brush approach about the things one is prepared to

back. The clearing banks are the ones to do it, but they do not seem to comprehend that part of their role."

Through all his suggestions runs one strong anxiety—that by concentrating on fine tuning the small business measures already in place, the Government risks ignoring the fact that its efforts fall, in Bolton's view, several orders of magnitude short of the mark.

A vivid illustration of that worry, he says, is the Government's handling of the Business Expansion Scheme, which offers tax breaks to individuals who invest in unquoted ventures (not, incidentally, a Bolton report idea). He believes the Treasury has fundamentally misunderstood the real value of the BES in its stringent attempts to stop investors exploiting the scheme as a tax shelter.

The result has been that BES has become undeniably complex for companies to use and has ended up with some puzzling rules, like the one that forbids tax relief for people who are paid to give advice to their own BES investments. Advice, after all, is one of the things that small businesses need badly, points out Bolton.

A Geneva focus for venture capital

BY WILLIAM DULLFORCE

A EUROPEAN venture capital company with SFr 31.1m (£13.5m, \$19m) available for investment has been set up in Geneva to serve young, growing enterprises in the "golden triangle" between Frankfurt, Florence and Toulouse.

Formed by Baring Brothers Hambrecht and Quist (BBHQ), which will act as its advisers, Baring Brothers Hambrecht Alpine (BHA) is backed by 14 banks, institutional and corporate investors, among them three Geneva private banks—Hentich, Mirabaud and Pictet. The investors are mostly Swiss-based but include multinational corporations whose principal interests are outside Switzerland.

BBHQ sees the new company as part of its attempt to stimulate transnational venture capital investment in Europe. A drawback for Europe compared with the greater vitality of the venture capital movement in the US has been the tendency of European enterprises to underinvest in Europe with the exception of global growth potential, says Richard Onians, BBHQ's chief executive.

BHA's catchment area is described by Vladimir Molloy, managing director of BBHQ's Geneva office, as one of the most exciting in Europe with the higher concentration of technological centres, an entrepreneurial heritage and a mass of small and medium-sized businesses.

Plans by the Geneva stock exchange to establish a second market for smaller enterprises are regarded as another factor in favour of BHA. Some 40 per cent of BHA's funds will be earmarked for Switzerland but of its first three investments in Europe, one is Swiss and two are Italian. The Swiss company is Aciera at Le Locle, near Neuchâtel, a machine-tool enterprise now marketing upgraded numerically controlled precision tools.

In Italy BHA has invested in Easy SPA, which makes systems based on microprocessors for monitoring and controlling temperatures. It was established three years ago by Professor Vito Mauro of the Turin Polytechnic. The other Italian recipient is Nava, near Milan, which specialises in polymer and composite materials and has been marketing motorcycles and military helmets. It is currently

trying to launch a revolutionary ski-boot and binding system. Three main criteria are being applied by BHA to investment proposals. They are:

• the company must have an existing professional management team that is well above average;

• its market segment must have international potential, be of adequate size and show minimum annual growth of 25 per cent;

• it should offer a service or product that has a competitive edge or sufficient differentiation.

In an enterprise that meets these criteria BHA would expect to take a substantial minority holding and to appoint a representative to the board. The BBHQ philosophy, Onians stresses, is to give "hands-on" support with its investments, drawing on the management skills available to it from its mix of backers.

BBHQ was formed only two years ago at the initiative of Baring Brothers, the London merchant bank. Its other partners are Hambrecht and Quist, one of the largest US venture capital groups, and Orient Capital, an important Japanese venture capital fund.

Already BBHQ has \$50m either invested or available. It has established three venture capital funds but BHA in Geneva is its first company. Following US rather than current European practice BHA will charge an annual fee of 2.5 per cent of the funds under management and 20 per cent to the management and advisory group.

In the US the more successful venture capital funds have shown rates of return on their investments of 40 per cent or more. "We do not yet know whether Europe has that kind of an economy," Onians says, "but we think it is a reasonable expectation to obtain twice the cost of the capital." He is looking for a return "in excess of 25 per cent."

Onians disagrees with the view that in Switzerland 10 to 12 per cent represents a good return. "If that is the best we could do, we would put our money elsewhere," he says with confidence.

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Please reply in writing for further details to:

Mr Philip Monjack FCA
Leonard Curtis & Co
PO Box 553, 30 Eastbourne Terrace, London W2 6LF

ELECTRICAL ENGINEERING CONTRACTING COMPANY FOR SALE

Present Turnover
in excess of £3m
Full order book
Company situated
East Anglia

Write Box H1312
Financial Times
10 Cannon Street
London EC4A 4BY

Auto Electrical Engineers

Business and Assets for Sale as a Going Concern
* Based in Ashton-under-Lyne, Manchester, Bowden Electrical & Diesel Services Limited is engaged in the auto electrical sales and service industry.
* Customers are mainly established transport operators. Annual turnover in excess of £325,000.
* Agents for Lucas, C.A.V. and AC-Delco.
* Excellent technical team.
* Net book value of plant, motor vehicles and stock approximately £150,000. Leasehold factory 35,000 sq.ft.

For further details, please contact:
Michael Hore, Administrative Receiver,
Robson Rhodes, Chartered Accountants,
Bernard House, Piccadilly Plaza,
Manchester M1 4DL.
Telephone: 061-238 4702. Fax: 061-238 1152.

ROBSON RHODES

FT LAW REPORT

Insurers liable in damages for breach of utmost good faith

BANQUE KEYSER ULLMANN AND OTHERS v SKANDIA (UK) INSURANCE CO LTD

Queen's Bench Division (Commercial Court): Mr Justice Steyn: September 30, 1986.

INSURERS OWE a duty of utmost good faith to the insured, breach of which can give rise to damages, and which requires them to disclose knowledge of the broker's past deceit. Also, they owe a common law duty of care requiring such disclosure if it is reasonably foreseeable that non-disclosure would create a manifest and obvious risk of financial loss by the insured.

Mr Justice Steyn so held when giving judgment for the insured, Banque Keyser Ullmann and other banks, in their action for damages against insurers, Skandia (UK) Insurance Company Limited and Westgate Insurance Company (formerly Hodge Mercantile and General Insurance Company), in respect of losses on loans made by the banks to four companies controlled by Mr Jaime Ballester.

HIS LORDSHIP said that during 1979 to 1981 Mr Ballester persuaded the banks to enter into separate loan agreements totalling \$57.8m with four companies which he owned or controlled. The principal securities offered were gemstones and a credit insurance policy. Each policy contained a fraud exclusion clause, the insurances were arranged through a reputable firm of Lloyd's brokers, Mr Roy Lee was the broker who negotiated all the relevant insurances.

The borrowing companies defaulted on the loans. An order for return of the premiums would be derogatory in relation to the true loss.

Justice and policy considerations combined required the court to rule that in principle an insured could claim damages from insurers for loss suffered by him as a result of their breach of the obligation of the utmost good faith.

(b) The common law duty of care

In *Anas v Merton LBC* [1978] AC 728 Lord Wilberforce said that in order to establish a duty of care "first one has to ask whether there is a sufficient relationship of proximity or neighbourhood... Secondly... whether there are any considerations which ought to be taken into account to reduce or limit the scope of the duty..."

Those observations were still a useful guide. They emphasised that a plaintiff in order to establish a duty in a novel situation had to establish neighbourhood or proximity and then to satisfy the court that it was just and reasonable that a duty of care of particular scope should be held to exist.

In order to establish liability it was insufficient that it was in the insurers' reasonable contemplation that failure to disclose Mr Lee's dishonesty might result in financial harm to the banks. A bare possibility was not enough.

It must be shown that it was reasonably foreseeable by the insurers that there was a manifest and obvious risk that failure to disclose would lead to financial loss by the banks.

It was reasonably foreseeable that if Mr Lee's dishonesty was not disclosed to the banks, there was a manifest and obvious risk that the banks might suffer financial loss as a result of his future dishonesty. That was the foresight which a reasonable underwriter would have had. The banks had satisfied the requirement of proximity and neighbourhood.

A prima facie duty of care did not arise. It was necessary to consider the factors which were said to militate for and against such a duty.

The positive factors which militated in favour of holding that a duty existed were, first that such a decision would be just as between the parties. Secondly, it was consistent with the requirement of good faith and fair dealing which ought to govern the relations between insured and insurer.

Thirdly, it was reinforced by the contemporary market understanding of an underwriter's duty in such circumstances.

Lastly, one could not lose sight of the fact that commercial fraud was rampant. If a duty were held to exist it might help to expose and eradicate fraud in the London insurance market.

For those reasons it was held that a duty of care did exist. Breach of the insurers' duty of utmost good faith was established, as was a breach of their common law duty of care.

For *Chemical Bank v Nicholas Strouss QC* (Slaughter and May).

For the other banks: John Griffiths QC, Mark Eggagood and Hodge Malek (Hopkins and Wood).

For the insurers: Richard York QC, Crawford Lindsay and CA Gray-Wright (Herbert Smith and Co).

Rachel Davies
Barrister

Magnatex (Holdings) Ltd Magnalite Ltd Long & Hambly Plastics Ltd Dynaparts Ltd Texparts Ltd

Offers are invited by the Joint Receivers for the business and assets of the above companies which currently produce plastic assemblies to many leading names in the motor industry and accessories markets.

- Products include interior and exterior mirrors, wheel trims, lighting assemblies, cooling reservoirs, door pockets and other trim items.
- The company has comprehensive test and quality control facilities and has Ford Q101 approval, BSI approvals and 'A' ratings with all major customers.
- Leasehold factory sites at Heathrow International Trading Estate with 55,000 sq. ft. and at High Wycombe with 64,000 sq. ft. and a total of 250 employees.
- The Group also has design and development capabilities and tooling facilities.
- Annual turnover for 1986/87 is forecast at circa £10 million.

For further details, contact the Joint Receivers, Maurice Withall or Nick Lyle at Grant Thornton, Fairfax House, Fulwood Place, London WC1V 6DW. Tel: 01-405 8422. Telex: 28984. Fax: 01-405 1186.

Grant Thornton CHARTERED ACCOUNTANTS

ARNOLD ELECTRONICS LIMITED (IN RECEIVERSHIP)

Multi layer and PTH printed circuit board manufacturers. The Receiver offers for sale as a going concern the business and assets of the company.

- Approved to BS 9762.
- 25,000 sq. ft. leasehold factory and offices in Rugby, Warwickshire.
- Modern plant and machinery including Circup metalising electroplating plant, Vero and C.N.C. drills, DuPont dry film vacuum laminator.
- Turnover of £1.2 million in year to 30th June 1986.
- Current order book of approximately £200,000.

For further details contact J.F. Doleman or S.J. Akers.

Touche Ross

St John's House, East Street, Leicester LE1 6NG.
Telephone: 0533 543598. Telex: 341880 TRLEIC G.
Facsimile: 0533 552055.

Humberts

WEST SUSSEX

Chichester 10 miles. Brighton 20 miles. London 20 miles
A substantial freehold premises in a prime position close to the heart of this historic town containing a renowned museum collection.

POTTERS MUSEUM OF CURIOSITY AND HIGH STREET, ARUNDEL.
Ground floor rooms comprising about 1,150 sq. ft.
First floor rooms comprising about 550 sq. ft.
Unique collection of curiosities including some of the finest examples of the potter's art in Britain.
For sale as a going concern.
Price Guide of £350,000.
Afterwards the museum collection could be available as a separate entity (Further details available on request).
Contact: Leves Office, Tel: 02730 62423
Pennywell Office, Tel: 02730 62415 and
London Office, Tel: 01-405 1186

SOUTH EAST ENGLAND

One of the leading beauty and nursery training centres in the UK set in a very fine period house in the heart of an historic town.

Five reception hall, day-to-day, evening, administration office, heavy furniture room and library, 2 lecture rooms, 2nd stage and house kitchen, domestic office and canteen, 8 bedrooms, 8 bathrooms, 2nd floor flat, gas central heating.
Delightful well-kept garden and grounds extending to about 1 acre.
Premises situated in a highly successful beauty and nursery training centre, having potential for expansion or alternative and complementary use.
Freehold and business for sale as a going concern.
Sole Agents: Carter & Co, 22 Abchurch Lane, London, EC4A 3DF
or Harrogate, 25 Governor Street, London, Tel: 01-238 5700
(0105584)CJRH
(0105584)CJRH

Cavan C. Dauntion in receivership.

Steel Structural Fabrications

Business and assets of the company are available for sale as a going concern. The company operates from leasehold premises in High-bridge, Somerset.

- Annual turnover approximately £1 million.
- 20 employees.
- Order book value £220,000.
- Capacity 75 tonnes per week.

All enquiries should be addressed urgently to the Administrative Receiver:

Cork Gully

C. J. Barlow, FCA
CORK GULLY
88 Queen Square
Bristol BS1 4JP
Telephone: 0272 277165
Telex: 449682

Brighton Boat Showrooms Limited

The goodwill and assets of the Company are offered for sale comprising:

- The Chandlery business situated in leasehold premises at Brighton Marina.
- The yacht charter business based in Gibraltar including a 'Moody' 34 foot and 2 'Moody' 31 foot yachts.

Enquiries to: Mr Nick Lyle (Special Manager) or Peter Selme, Grant Thornton, Leas House, 21 Dyke Road, Brighton BN1 3GD. Tel: 0273 778955. Telex: 877906. Fax: 0273 739585.

Grant Thornton CHARTERED ACCOUNTANTS

Audio Music

Opportunity to acquire electronics business based in Norfolk specialising in the manufacture and marketing of audio mixing consoles.

- Well established customer base
- Turnover £1,500,000 per annum
- Experienced workforce

Assets available for sale include freehold property, plant and machinery, stock and work in progress.

Interested parties should contact the Joint Administrative Receiver:

John F. Powell and Jonathan M. Sisson
43 Tangle Inn
Birmingham B2 5JT
Tel: 021-238 2808
Telex: 357882

Cork Gully

NEWCASTLE UPON TYNE FERROUS/NON-FERROUS FOUNDRY FOR SALE

Approximately 8 tonnes per week
BS 5750 Approval
Preferably to be sold as working entity or might consider sale of equipment
Write Box H1285, Financial Times
10 Cannon Street, London EC4A 4BY

ESTABLISHED COMPANY

engaged in the manufacture and distribution of soft drinks located in central Scotland. Turnover approximately £2m. For sale as a going concern.
Write Box H1285, Financial Times
10 Cannon Street, London EC4A 4BY

Conferences

US PRODUCT LIABILITY: MANAGING THE RISKS

An all-day conference for British manufacturers and risk managers
Presented by the CBI with Faegre & Benson, an American law firm
Tuesday 28th October 1986
CBI Headquarters
Centre Point
London W1
US and UK experts will discuss:

- American product liability laws
- Foreign reach of US laws
- Steps to reduce risk exposure
- Impact on US start-ups and acquisitions

For information call:

Miss Vikky Williams or Sept M. James
at the CBI Faegre & Benson
01-346 1578 London Office
01-589 3542

GOLD FIELDS OF SOUTH AFRICA LIMITED (Gold Fields) (Registration No. 05/04181/06)

GOLD FIELDS PROPERTY COMPANY LIMITED (GF Property) (Registration No. 01/01078/06)

and

VLAKFONTEIN GOLD MINING COMPANY LIMITED (Vlakfontein) (Registration No. 05/06155/06)

all incorporated in the Republic of South Africa

PROPOSED ACQUISITION OF DROOGEBULT BY VLAKFONTEIN

An exploration programme on the farms Sparwasser, Droogebult and Groenfontein near Nigel in the Transvaal has disclosed payable gold values on the May (Kimberley) Reef. The mineralised area is approximately 245 hectares in extent of which 96.8 per cent is held by a wholly owned subsidiary of Gold Fields and 13.2 per cent is held by GF Property. A total of 55 boreholes drilled from surface indicate that this area is underlain by an in-situ reserve of 6.2 million tons at an average grade of 2.8 grams per ton extending from the outcrop to a vertical depth of 300 metres. A provisional agreement has been entered into between Gold Fields, GF Property and Vlakfontein whereby Vlakfontein will acquire title to the May Reef underlying the mineralised area in consideration for 800,000 new fully paid shares in Vlakfontein, of which 694,424 will accrue to Gold Fields and 105,576 to GF Property. The new shares will not rank for the interim dividend to be considered by Vlakfontein in December 1986, but otherwise will rank pari-passu with Vlakfontein's existing issued shares.

Vlakfontein plans to mine the mineralised area by means of an inclined endless rope haulage and will treat the resultant ore at its plant situated 15 kilometres from the haulage point. Total mill tonnage is estimated at 2.7 million tons at an average grade of 3.4 grams per ton which will result in a milling cost of 20,000 tons per month for eleven years. The net capital cost of bringing the project to financial self-sufficiency is estimated at R2.2 million in current money terms which will be expended during the years 1987 and 1988.

The provisional agreement is subject to approval by Vlakfontein's shareholders and to compliance with Stock Exchange formalities. A general meeting of shareholders of Vlakfontein will be convened for this purpose as soon as possible. Application has been made to the Minister of Mineral and Energy Affairs for permission to transfer the relevant mining claims to Vlakfontein. This application requests that the mineralised area be treated as a new mine for tax purposes and that the State's share of profit be determined by the formula Y - 10 - 90X where Y is the percentage of taxable profits accruing to the State and X is the ratio of taxable profit to revenue.

Johannesburg, 13 October 1986

PUBLIC NOTICE

It is proposed to close down and vest the assets and liabilities of the UK branches of the following banks to the branches of other banks as set out below:

Outgoing Bank	Transferee Bank
1) PUNJAB NATIONAL BANK	STATE BANK OF INDIA
2) CENTRAL BANK OF INDIA	BANK OF INDIA
3) UNION BANK OF INDIA	BANK OF BARODA

This is being done with a view to consolidate and rationalise the operations of the branches of Indian banks in the UK. The dues of all depositors and creditors will be met in full. The existing depositors of the outgoing bank may avail the facility of continuing their accounts with the transferee banks.

The outgoing banks concerned will issue suitable advices in this regard in due course.

Sd. Dr. K. K. Mukherjee
Chief Officer, DBOD
Reserve Bank of India.

2.10.1986

On the instructions of Leisure Holidays Ltd

3 SELF-CATERING HOLIDAY CENTRES IN WALES

GWYMER PENINSULA
* 63 Brick Bungalows * Modern Pub/Club
* Indoor Pool/Bar/Entertainment
* 250,000 Freehold * Fully Equipped

BERGLAY - BEAUTIFUL WOODLAND SETTING
* 140 Chateaux * Hatted Pool * Club Complex
* Owner/Manager's Flat
* 250,000 Freehold * Fully Equipped

ABERDEWY - SUPERB ESTUARY VIEWS
* 82 Chateaux * Hatted Pool * Club Complex
* Owner/Manager's Flat * 60 Acres
* 250,000 Freehold * Fully Equipped

Details from:
William Hillery & Company
Chartered Surveyors/Leisure Property
Specialists
47 High St, Salisbury, Wiltshire SP1 3DF
(Tel: 0722 27161) or
Chiswick, Middlesex Ux8 3LJ
(Tel: 01894 21111) or
24 Watlington St, Chester CH1 2NP
(Tel: 0246 28141)

William
HILLERY
& Company

SOUTH COAST PROFITABLE SELF-CATERING HOLIDAY BUSINESS

- 128 BRICK-BUILT BUNGALOWS - CONSENT FOR 48 MORE
- 43 HOLIDAY CARAVANS
- 24 ACRES CAMPING
- 20 MODERN LEISURE COMPLEX
- 40 ACRES - ALL FREEHOLD
- 1986 PROFIT £141,000 ON TURNOVER OF £418,000

PRICE: £750,000 FULLY EQUIPPED

Details from:
William Hillery & Company
Chartered Surveyors/Leisure Property
Specialists
47 High Street, Salisbury
Wiltshire SP1 3DF
Tel: 0722 27161

William
HILLERY
& Company

Industrial Ovens & Furnaces

Long established manufacturer offered for sale.

- Large range of products
- Fully equipped leasehold premises in Andover, Hampshire
- Employs 35 people
- Turnover approx. £750,000 p.a.

For further details please contact:
S. J. L. Adams, FCA, Arthur Young,
Rolle House, 7 Rolle Buildings,
Fetter Lane, London EC4A 1NH.
Tel: 01-831 7130 ext. 4240
Telex: 889804 AYLO

Arthur Young
A MEMBER OF ARTHUR YOUNG INTERNATIONAL

FOR SALE BY JOINT RECEIVERS AND MANAGERS N F SNEARMAN FCA AND A D KENNEDY FCA of LATHAM CROSSLY & DAVIS 110 Drury Lane, London WC2B 5ST

Plastic container manufacturer located in north Derbyshire with annual turnover of approximately £1.4m. The business is currently operating from leasehold factory premises with a workforce of 35 personnel, and is offered for sale as a going concern.

Enquiries should be made to the agents retained by the Joint Receivers and Managers:
HENRY BUTCHER & CO
78/79 Colmore Row
Birmingham B3 2AP
Tel: 021-238 5738

LATHAM
CROSSLY & DAVIS

London

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Handwritten note: 10/14/86

LONDON RECENT ISSUES

EQUITIES

Table of recent equity issues with columns for Issue, Amount, Date, Price, and Stock.

FIXED INTEREST STOCKS

Table of fixed interest stocks with columns for Issue, Amount, Date, Price, and Stock.

'RIGHTS' OFFERS

Table of rights offers with columns for Issue, Amount, Date, Price, and Stock.

Disclaimer text regarding the accuracy of the data and the responsibility of the publisher.

AUTHORISED UNIT TRUSTS

Large table listing various authorized unit trusts, including names, managers, and performance metrics.

FT UNIT TRUST INFORMATION SERVICE

Large table providing detailed information for the FT Unit Trust Information Service, including trust names, managers, and performance data.

F&C Financials advertisement: 1% discount extended until October 24th on investments of £2,500 and over.

FT CROSSWORD PUZZLE NO. 6,150

Crossword puzzle grid with numbered squares.

Crossword puzzle clues: ACROSS 1 Put up with stranger under direction (8)...

Solution to Puzzle No. 6,149: A B O W N, R E F E R E N C E, G L O B A L, O F F I C E, A R T H R O I D I T I S, L E A C H, A R T H R O I D I T I S, O F F I C E, A R T H R O I D I T I S...

AUTHORISED UNIT TRUSTS & INSURANCES

Company Name	Address	Contact
Whitbridge Unit Trust Managers	41 Newby Lane, London EC1V 6BT	01-406 9020/21
City of Westminster Assurance - Contd.		
Whitbridge Trust Managers Ltd	41 Newby Lane, London EC1V 6BT	01-406 9020/21
Whitbridge Unit Trust Managers Ltd	41 Newby Lane, London EC1V 6BT	01-406 9020/21

Company Name	Address	Contact
Equity and Law - Contd.		
Mill Seamed Life Assn - Contd.		
Equity and Law - Contd.		
Mill Seamed Life Assn - Contd.		

Company Name	Address	Contact
M & S Group - Contd.		
Norwich Union Asset Management Ltd	PO Box 124, Norwich NR1 1LS	0403 670706
Norwich Union Asset Management Ltd	PO Box 124, Norwich NR1 1LS	0403 670706

Company Name	Address	Contact
Provincial Life Assn - Contd.		
Scottish Amicable Assurances - Contd.		
Provincial Life Assn - Contd.		
Scottish Amicable Assurances - Contd.		

INSURANCES

Company Name	Address	Contact
AA Friendly Society	Greenway House, 18 & 19 Wimpole St, London WC1R 4EJ	01-406 3000
AA Friendly Society	Greenway House, 18 & 19 Wimpole St, London WC1R 4EJ	01-406 3000
AA Friendly Society	Greenway House, 18 & 19 Wimpole St, London WC1R 4EJ	01-406 3000

Company Name	Address	Contact
AA Friendly Society	Greenway House, 18 & 19 Wimpole St, London WC1R 4EJ	01-406 3000
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AA Friendly Society	Greenway House, 18 & 19 Wimpole St, London WC1R 4EJ	01-406 3000

Handwritten note in Arabic script: "بازار اوراق بهادار"

INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas fund providers, including Standard Life Assurance Company, Sun Alliance Insurance Group, and Sun Life of Canada (UK) Ltd.

Table listing various overseas fund providers, including British United Assurance Ltd, British Overseas Assurance Ltd, and British Overseas Assurance Ltd.

Table listing various money funds, including Sun Life of Canada (UK) Ltd, Sun Life of Canada (UK) Ltd, and Sun Life of Canada (UK) Ltd.

Table listing various money funds, including Sun Life of Canada (UK) Ltd, Sun Life of Canada (UK) Ltd, and Sun Life of Canada (UK) Ltd.

OFFSHORE AND OVERSEAS

Table listing various offshore and overseas fund providers, including Sun Life of Canada (UK) Ltd, Sun Life of Canada (UK) Ltd, and Sun Life of Canada (UK) Ltd.

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Money Market Trust Funds

Table listing various money market trust funds, including Sun Life of Canada (UK) Ltd, Sun Life of Canada (UK) Ltd, and Sun Life of Canada (UK) Ltd.

Money Market Bank Accounts

Table listing various money market bank accounts, including Sun Life of Canada (UK) Ltd, Sun Life of Canada (UK) Ltd, and Sun Life of Canada (UK) Ltd.

NOTES

Notes section providing additional information and disclaimers regarding the fund listings.

TRADITIONAL OPTIONS

Table listing various traditional options, including Sun Life of Canada (UK) Ltd, Sun Life of Canada (UK) Ltd, and Sun Life of Canada (UK) Ltd.

COMMODITIES AND AGRICULTURE

Italian deal underlines SA coal price problems

BY GERARD MCLOSKEY

FUEL COSTS for many of Europe's major electricity utilities are likely to tumble over the next 12 months following a contract agreement between the Italian power company ENEL and two South African coal suppliers, BP and Gencor. The agreement on 1987 tonnage takes international coal prices to new lows and reflects the extreme pressure on South African coal in world markets, in spite of the decision of EEC ministers last month not to ban imports of the republic's coal.

The new contract price of \$24 a tonne, plus the South African exporting terminal at Richards Bay, is down from \$27.50 for current deliveries. Agreement was reached on the eve of the EEC foreign ministers' meeting in an attempt to blunt the sanctions impact on Italian electricity costs. ENEL is the biggest buyer of South African coal in Europe.

What made an early agreement crucial for both BP and Gencon was that their sales of 500,000 tonnes apiece were annually agreed and therefore especially vulnerable to sanctions. The remainder of the ENEL/South African trade was based on long term contracts and merely repriced annually. However, all the Republic's coal trade with Italy will at least have to match these new price levels. Indeed, the price of \$24 may not itself stick, since it is up to \$4 a tonne higher than current spot prices from South Africa. Some European traders predict that the ENEL main Board will not confirm the prices but will insist instead that its coal buyers go back to the negotiating table.

IMPORTS OF SOUTH AFRICAN COAL IN 1985 ('000 tonnes)

Japan	7,641
France	4,432
Italy	6,376
Denmark	3,454
W. Germany	4,432
Spain	2,343
Hong Kong	2,343
Israel	2,167
Belgium/Lux	2,008
Sweden	1,920
Taiwan	779
US	524
Netherlands	470
UK	181
Switzerland	92
Portugal	70
Ireland	70

Sources: International Coal Report

names to the list of countries refusing to buy South African coal. Effectively, 10m tonnes of steam coal exports—\$8.5m in 1985.

The Danes, who purchased 3.5m tonnes last year, will cease all trade with South Africa at the end of November.

A decree by the then French Prime Minister, Mr Laurent Fabius, 11 months ago that no contract renewals would be permitted reinsured last year's trade of 6.3m tonnes by around 5m tonnes (although 30,000 tonnes a week are believed to be coming into France from Belgium). It is expected that the remaining South African French-bound tonnage will be blocked at the end of this year.

Last month's action in the US Congress when it over-ruled President Reagan's veto on a tough sanctions Bill will see an end to an 800,000-tonne annual contract between Gulf Power and the Transvaal Coal Owners Association.

But while it may appear that the Italian deal will ease the Republic's coal trade with Italy, it will at least have to match these new price levels. Indeed, the price of \$24 may not itself stick, since it is up to \$4 a tonne higher than current spot prices from South Africa. Some European traders predict that the ENEL main Board will not confirm the prices but will insist instead that its coal buyers go back to the negotiating table.

Even at these levels, assuming the other suppliers agree to match them, ENEL will wipe nearly \$18m of its fuel costs. Altogether the company buys 4.5m tonnes a year from South Africa.

However, any attempt by ENEL to match these prices will be new level as a European benchmark for 1987 will be short lived. In Spain-like Italy a growth market for coal imports the state coal importer Carboen has asked for 1987 offers at \$20 a tonne. And in the Far East a recent despatch to Taiwan is believed to have been agreed below that psychological barrier.

Butler to resign as EEC farm leader

By Our Commodities Staff

SIR RICHARD BUTLER, who retired as president of Britain's National Farmers' Union in February, is to step down from the presidency of Copra, the European farmers' organisation at the end of the year.

Announcing his planned departure at the Copra Præsidium in Brussels, Sir Richard said: "I am sorry that I have had to take this decision due to my many other commitments."

To the surprise and consternation of the UK farming industry Sir Richard was appointed to the presidency of Copra, the European farmers' organisation at the end of the year.

Since the announcement of that appointment, Sir Richard has withdrawn his candidacy for the chairmanship of Food from Britain, the government-sponsored marketing organisation.

THE INTERNATIONAL COMMODITIES CLEARING (ICCH) review committee hopes to complete an examination of the ICCH's future activities early next year. Mr John Parkhill, the ICCH chairman being reviewed, reports that the committee is looking at several options including the separation of ICCH clearing and guarantee services, he said.

COFFEE stocks in European warehouses are at a higher level than at any time since 1985, according to Societe Generale de Surveillance, the international private inspection and audit company. It put stocks in Amsterdam at 30,000 tonnes in August, up from 28,000 in the UK at 30,000 tonnes in Trieste at 40,000 tonnes and in Hamburg/Bremen at around 50,000 tonnes.

THE ARAB world could face severe food shortages by the end of the decade, according to a report by the United Nations, warning of a "catastrophic" food crisis in the Arab world by the year 2000.

NEW ZEALAND has successfully offered most of its butter surplus in a deal to sell 50,000 tonnes of butter oil to Brazil. This will require 60,000 tonnes of butter from the stockpile, which previously stood at 30,000 tonnes.

At the same time the NZ Dairy Board's efforts to persuade farmers to cut milk production are making progress. More than 500 farmers have joined a bonus scheme to cut the size of their herds. This should reduce output by about 1.5 per cent—4m to 5m kg this season.

NZ offloads surplus butter

BY DAI HAYWARD IN WELLINGTON

NEW ZEALAND has successfully offered most of its butter surplus in a deal to sell 50,000 tonnes of butter oil to Brazil. This will require 60,000 tonnes of butter from the stockpile, which previously stood at 30,000 tonnes.

At the same time the NZ Dairy Board's efforts to persuade farmers to cut milk production are making progress. More than 500 farmers have joined a bonus scheme to cut the size of their herds. This should reduce output by about 1.5 per cent—4m to 5m kg this season.

Members who join the scheme are paid 70 cents (24p) a kg for the difference between last year's production and this year's production and last year's price paid for butterfat at present is NZ\$23.25 a kg.

The scheme is funded by dairy farmers themselves through levies paid to the Dairy Board. However, the drop in production will save the board about NZ\$2.5m because it will not

have to buy the surplus butter at market prices to add to the stockpile.

The sale to Brazil will be at a special price, but in line with GATT agreements.

The Board has also made a \$90m deal to sell another 25,000 tonnes of milk products to Brazil in a counter trade deal. This Board has swapped 4,000 tonnes of NZ dairy products for a consignment of Brazilian frozen orange juice which will be sold in New Zealand by agents of the Dairy Board.

The NZ butter oil and dairy products will help fill a shortage created by the severe drought in Brazil over the past few years.

In another deal, NZ will sell between 6,000 and 10,000 tonnes of butter each year for two years to Poland to clinch a sale. NZ agreed to an "offset purchase deal" in which it will take an equivalent value of Polish skim milk powder. The Board will dispose of the Polish

skim milk powder through its international marketing network.

As part of its effort to increase consumption of NZ dairy products on international markets, the NZ Dairy Board's American subsidiary — NZ Milk Products — has acquired the US cheese marketing company, Otto Roth and Co. The company will gradually take more of its products from New Zealand although these are restricted by quotas. It will also endeavour to increase sales of NZ's soft ripened cheeses which have no quota restriction in the US.

In the past five years, sales of NZ dairy products to Saudi Arabia have grown from 1,400 tonnes in 1980 to 11,000 tonnes, worth NZ\$225m. The products include processed cheeses, butter and canned milk powder.

To help boost sales further, the NZ Dairy Board will open a permanent office in Jeddah,

essential to have a grass break in the rotation and in early days used to prepare for it by under-sowing the previous barley or oat crop, which was spring sown. The modern trend was to sow it in the autumn after harvest. Under-sown grass was sometimes smothered by the cereal but last autumn all my grass seed died in the drought in October.

So this last spring I sowed it under barley and have a very good stand, helped of course by the dully weather in the summer. I shall use it to fatten off the last of my lambs.

I have also managed to avoid a good deal of crop admixture. A major problem these days is you follow wheat with winter barley say, but there is insufficient time to kill the wheat seeds which germinate after they have been sown to the ground during harvesting. They can contaminating the next crop quite badly and make it difficult to maintain the purity of the sample.

A dry time like the present means there will be a great many ungerminated seeds just waiting for the rain.

All this might sound as though I am making excuses for lazy farming, and I certainly would never advise others to try it, particularly on heavy lands which are difficult to work in the spring. But I am quite happy with the result which may of course be a symptom of my advanced years. It may be rather easier farming and when my seed drill started work on October 12 I am sure that Uncle Jack would have said I was showing sense at last.

Easing the strains of autumn



FARMER'S VIEWPOINT

This particular weed, also known as bulbous oat grass, is characterised by a bulb-like base to the stems, which can reproduce themselves with great speed, particularly in lighter soils. Their seeds are very viable too and it is the only weed I know which can attack the farmer from each end. The seedlings could be dealt with quite easily, but the bulbs were very persistent. The increasing use of autumn sowing meant that the bulbs could thrive in the soil for the next nine or 10 months, during which time they were able to feed on all the fertilizer poured on the crop. First I tried peas, which seem to be a higher variable crop. Some years they do well but in others they are dreadful. So this spring I planted about 50 acres of beans. They are cheap to grow, needing little fertilizer and no nitrogen. The problem here is that they do not seem to ripen very quickly and in the end I sprayed them with a desiccant to kill their growth. My other autumn hang-up used to be putting in the next grass field for the sheep. I find

two years ago I gave up

my following-through, nervous shorts before to cover. Light trade buying appeared and volume buyers on the opening rallied levels which were trading almost unchanged by mid-day. New York could not match London's steady opening and (leaving aside) to get most of the week.

After a weak New York close, London was due to open £20 lower. Good commission house buying on the opening rallied levels which were trading almost unchanged by mid-day. New York could not match London's steady opening and (leaving aside) to get most of the week.

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LONDON MARKETS

LEAD was again the star performer on the London Metal Exchange yesterday as the cash position, which advanced another \$9 to \$216.50 a tonne, a fresh 17-month high. The bullish fundamental picture and concern about the possibility of a resumed strike at Australia's Broken Hill Mines when the interim settlement reached in July runs out next week continued to underpin the market. But yesterday's rise was also influenced by a sizeable exit in LME warehouse stocks last week. Other LME metals finished little changed on the day. The recent volatility of the coffee market continued with the JANUARY position reaching \$45 of Friday's \$75 fall. Reports of harvesting delays in Colombia were mentioned as a possible cause for the rally. LME prices supplied by Amalgamated Metal Trading.

ALUMINIUM

Official clearing (am): Cash 819.7 (92.6); three months 819.7 (92.6); settlement 819.7 (92.6). US Prime Western 1840.4750 cents per pound.

COFFEE

Official clearing (am): Cash 925.0 (92.6); three months 925.0 (92.6); settlement 925.0 (92.6). US Prime Western 1840.4750 cents per pound.

LEAD

Official clearing (am): Cash 925.0 (92.6); three months 925.0 (92.6); settlement 925.0 (92.6). US Prime Western 1840.4750 cents per pound.

NICKEL

Official clearing (am): Cash 819.7 (92.6); three months 819.7 (92.6); settlement 819.7 (92.6). US Prime Western 1840.4750 cents per pound.

TIN

Official clearing (am): Cash 819.7 (92.6); three months 819.7 (92.6); settlement 819.7 (92.6). US Prime Western 1840.4750 cents per pound.

ZINC

Official clearing (am): Cash 819.7 (92.6); three months 819.7 (92.6); settlement 819.7 (92.6). US Prime Western 1840.4750 cents per pound.

GOLD

Official clearing (am): Cash 819.7 (92.6); three months 819.7 (92.6); settlement 819.7 (92.6). US Prime Western 1840.4750 cents per pound.

REUTERS INDICES

Oct 10 10:30 AM to 11:00 AM (Base September 14 1981=100)

Dow Jones	254.13	+0.45
S&P 500	128.72	+0.18
Nikkei	128.72	+0.18
FTSE 100	128.72	+0.18

MAIN PRICE CHANGES

1 Oct 15 - 4 Oct 15 (Oct 15 - 4 Oct 15)

Amalgamated	+0.18
Copper	+0.18
Gold	+0.18
Iron	+0.18
Lead	+0.18
Nickel	+0.18
Platinum	+0.18
Silver	+0.18
Steel	+0.18
Timber	+0.18
Zinc	+0.18

METALS

Amalgamated	127.00	127.00
Copper	127.00	127.00
Gold	127.00	127.00
Iron	127.00	127.00
Lead	127.00	127.00
Nickel	127.00	127.00
Platinum	127.00	127.00
Silver	127.00	127.00
Steel	127.00	127.00
Timber	127.00	127.00
Zinc	127.00	127.00

GRAINS

Barley	127.00	127.00
Wheat	127.00	127.00
Maize	127.00	127.00
Soybeans	127.00	127.00
Rice	127.00	127.00

POTATOES

White	127.00	127.00
Yellow	127.00	127.00
Red	127.00	127.00
Blue	127.00	127.00

SOYABEAN MEAL

100% (am)	127.00	127.00
70% (am)	127.00	127.00
40% (am)	127.00	127.00

SOYABEAN OIL

100% (am)	127.00	127.00
70% (am)	127.00	127.00
40% (am)	127.00	127.00

WHEAT

100% (am)	127.00	127.00
70% (am)	127.00	127.00
40% (am)	127.00	127.00

BARLEY

100% (am)	127.00	127.00
70% (am)	127.00	127.00
40% (am)	127.00	127.00

US MARKETS

FOLLOWING A mixed morning, coffee values edged sharply higher as Friday's lows failed to be breached, reports Herald. Fundamentally, the market continued to show concern about weather in Brazil as further dry weather was expected this week. Generally, trading was extremely slow due to observation of Yom Kippur and Columbus Day. The main factor to support the precious metals was the particularly weak US dollar although it was also speculated that the summit deadlock in Iceland would turn investors towards gold, silver and platinum. New York cotton futures opened flat up and stayed there in speculation that the front end could weather in the Texas high plains would further reduce cotton production.

NEW YORK

Aluminum	127.00	127.00
Copper	127.00	127.00
Gold	127.00	127.00
Iron	127.00	127.00
Lead	127.00	127.00
Nickel	127.00	127.00
Platinum	127.00	127.00
Silver	127.00	127.00
Steel	127.00	127.00
Timber	127.00	127.00
Zinc	127.00	127.00

CHICAGO

Livestock	127.00	127.00
Cattle	127.00	127.00
Pigs	127.00	127.00
Sheep	127.00	127.00
Hog	127.00	127.00

SOYABEAN MEAL

100% (am)	127.00	127.00
70% (am)	127.00	127.00
40% (am)	127.00	127.00

SOYABEAN OIL

100% (am)	127.00	127.00
70% (am)	127.00	127.00
40% (am)	127.00	127.00

MEAT

Cattle	127.00	127.00
Pigs	127.00	127.00
Sheep	127.00	127.00

OIL

Crude	127.00	127.00
Gasoline	127.00	127.00
Heating Oil	127.00	127.00

HEAVY FUEL OIL

100% (am)	127.00	127.00
70% (am)	127.00	127.00
40% (am)	127.00	127.00

ORANGE JUICE

Nov	127.00	127.00
Dec	127.00	127.00
Jan	127.00	127.00
Feb	127.00	127.00
Mar	127.00	127.00

PLATINUM

Nov	127.00	127.00
Dec	127.00	127.00
Jan	127.00	127.00
Feb	127.00	127.00
Mar	127.00	127.00

SILVER

Nov	127.00	127.00
Dec	127.00	127.00
Jan	127.00	127.00
Feb	127.00	127.00
Mar	127.00	127.00

SUGAR

Nov	127.00	127.00
Dec	127.00	127.00
Jan	127.00	127.00
Feb	127.00	127.00
Mar	127.00	127.00

COFFEE

Nov	127.00	127.00
Dec	127.00	127.00
Jan	127.00	127.00
Feb	127.00	127.00
Mar	127.00	127.00

COTTON

Nov	127.00	127.00
Dec	127.00	127.00
Jan	127.00	127.00
Feb	127.00	127.00
Mar	127.00	127.00

WHEAT

Nov	127.00	127.00
Dec	127.00	127.00
Jan	127.00	127.00
Feb	127.00	127.00
Mar	127.00	127.00

BARLEY

Nov	127.00	127.00
Dec	127.00	127.00
Jan	127.00	127.00
Feb	127.00	127.00
Mar	127.00	127.00

RUBBER

Nov	127.00	127.00
Dec	127.00	127.00
Jan	127.00	127.00
Feb	127.00	127.00
Mar	127.00	127.00

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound drift down

THE DOLLAR and sterling weakened in quiet trading. Many US banks were closed for Columbus Day and this limited market volume. There was no strong reaction to the collapse of the summit talks between the US and Soviet Union at the weekend. The main factor influencing the foreign exchange market remained the comment on Friday by Mr James Callaghan, a director of the Bundesbank, when he said intervention was not aimed at reversing the dollar's downward trend, but merely slowing the decline.

news about the pound joining the EMS exchange rate mechanism. This proved unfounded but the market continued to hope for guidance on the pound from Thursday's speech by Mr Nigel Lawson, Chancellor of the Exchequer, at the Mansion House. Sterling fell to DM 2.8375 from DM 2.8475, to SF 2.5150 from SF 2.5250, to Y221.25 from Y221.50, and to FF 9.2025 from FF 9.2325.

JAPANESE YEN—Trading range against the dollar in 1986 is 252.75 to 252.25. September average 254.47. Six month average 254.97. The yen weakened in Tokyo, reacting more to expectations that Europe would buy the dollar later in the day, on nervousness about the failure of the Reykjavik summit, rather than to another record Japanese trade surplus. Fears of an increase in East-West tension led to short covering, and buying of the dollar, pushing the US currency up to Y154.30 at the close in Tokyo, compared with Friday's New York close of Y154.25. In September Japan's trade surplus rose to a record \$6.82bn to a downward revised \$7.46bn in August, and from \$4.88bn a year ago, but in yen terms the year-on-year rise was only to Y1,381bn from Y1,100bn. The fall in the value of the dollar against the yen was also illustrated by a rise of 28.8 per cent in Japanese FOB exports from a year ago, in dollar terms, to a record \$19bn, but a decline of 16.8 per cent in terms of the yen for the period.

FINANCIAL FUTURES

Gilt prices lose ground

GLT CONTRACTS were marked lower in the London International Financial Futures Exchange yesterday amid continued concern about the weakness of sterling and the possibility of a rise in US clearing bank base rates. The December price opened at 113-00 down from 113-28 as selling developed on the back of sterling's weakness and lower US bonds. However, buyers appeared and it rose to 113-00 by the close. The price opened at 113-00 down from 113-28 as selling developed on the back of sterling's weakness and lower US bonds. However, buyers appeared and it rose to 113-00 by the close.

much buying incentive, the market acted on its recent bearish mood with Mr Nigel Lawson's speech on Thursday not seen as likely to provide much reason to reverse the sombre mood. Short sterling opened in much the same way in rather flat trading. However prices were not marked down quite so much, reflecting a stable cash market to some extent. The December price opened at 88.10, which proved to be the high of the day and drifted down to a low of 88.08 before finishing at 88.10 down from 88.20 on Friday.

US Treasury bonds opened lower after a sell off in Tokyo. The December contract started at 95-17 down from 95-02 and although some buying developed, there was no follow through demand and prices fell away to a low of 95-14 before closing at 95-17. Once again the market was denied any fresh impetus to stimulate trading.

STERLING INDEX

Table with columns for Date, Index, and Change. Shows Sterling Index values for Oct 13 and previous days.

CURRENCY RATES

Table of currency rates for various countries including US Dollar, Canadian Dollar, Swiss Franc, etc.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various countries.

POUND SPOT—FORWARD AGAINST THE POUND

Table of pound spot and forward rates against the pound for various countries.

DOLLAR SPOT—FORWARD AGAINST THE DOLLAR

Table of dollar spot and forward rates against the dollar for various countries.

EURO-CURRENCY INTEREST RATES

Table of Euro-currency interest rates for various currencies.

EXCHANGE CROSS RATES

Table of exchange cross rates for various currencies.

FT LONDON INTERBANK FIXING

Table of FT London interbank fixing rates for various currencies.

LONDON MONEY RATES

Table of London money rates for various currencies.

LIBOR—EURODOLLAR RATES

Table of LIBOR—Eurodollar rates for various currencies.

LIBOR—EUROSTERLING RATES

Table of LIBOR—Eurosterling rates for various currencies.

LIBOR—EUROFRANCS RATES

Table of LIBOR—Eurofrancs rates for various currencies.

LIBOR—EURODEMARS RATES

Table of LIBOR—Eurodemars rates for various currencies.

LIBOR—EUROGULDEN RATES

Table of LIBOR—Eurogulden rates for various currencies.

LIBOR—EUROMARK RATES

Table of LIBOR—Euromark rates for various currencies.

LIBOR—EUROSCHEFFEL RATES

Table of LIBOR—Euroschaffel rates for various currencies.

CURRENCY MOVEMENTS

Table of currency movements for various currencies.

OTHER CURRENCIES

Table of other currencies including Argentine, Brazil, Hong Kong, etc.

MONEY MARKETS

UK rates steady in quiet trading

INTEREST RATES showed little overall change in the London money market yesterday. While sterling showed a slightly weaker trend and dealers continued to look for at least a one point rise in base rates, there was little incentive to push the point before Mr Nigel Lawson's speech to the City on Thursday. Three-month interbank money was quoted at 10 1/8 per cent, unchanged from Friday. Overnight money started around 8 1/2 per cent and eased to 7 1/2 per cent before finishing at 10 1/4 per cent.

MONEY RATES

NEW YORK

Table of money rates in New York for various currencies.

FT LONDON INTERBANK FIXING

Table of FT London interbank fixing rates for various currencies.

LONDON MONEY RATES

Table of London money rates for various currencies.

TREASURY BILLS AND BONDS

Table of Treasury bills and bonds for various currencies.

LIBOR—EURODOLLAR RATES

Table of LIBOR—Eurodollar rates for various currencies.

LIBOR—EUROSTERLING RATES

Table of LIBOR—Eurosterling rates for various currencies.

LIBOR—EUROFRANCS RATES

Table of LIBOR—Eurofrancs rates for various currencies.

LIBOR—EURODEMARS RATES

Table of LIBOR—Eurodemars rates for various currencies.

LIBOR—EUROGULDEN RATES

Table of LIBOR—Eurogulden rates for various currencies.

LIBOR—EUROMARK RATES

Table of LIBOR—Euromark rates for various currencies.

LIBOR—EUROSCHEFFEL RATES

Table of LIBOR—Euroschaffel rates for various currencies.

LIBOR—EURODEMARS RATES

Table of LIBOR—Eurodemars rates for various currencies.

UK clearing bank base rate

UK clearing bank base rate steady at 10 1/4 per cent since May 22.

LIBOR—EURODEMARS RATES

Table of LIBOR—Eurodemars rates for various currencies.

LIBOR—EUROGULDEN RATES

Table of LIBOR—Eurogulden rates for various currencies.

LIBOR—EUROMARK RATES

Table of LIBOR—Euromark rates for various currencies.

LIBOR—EUROSCHEFFEL RATES

Table of LIBOR—Euroschaffel rates for various currencies.

LIBOR—EURODEMARS RATES

Table of LIBOR—Eurodemars rates for various currencies.

LIBOR—EUROGULDEN RATES

Table of LIBOR—Eurogulden rates for various currencies.

LIBOR—EUROMARK RATES

Table of LIBOR—Euromark rates for various currencies.

LIBOR—EUROSCHEFFEL RATES

Table of LIBOR—Euroschaffel rates for various currencies.

LIBOR—EURODEMARS RATES

Table of LIBOR—Eurodemars rates for various currencies.

CURRENCY OPTIONS advertisement by Elders Securities UK Ltd. Includes text: 'Is there anybody out there who does not know that we make markets in currency options?' and contact information.

35% AVERAGE PER YEAR 1973-1986 advertisement. Includes text: 'Advice on US Growth Stocks with High Profit Record' and contact information.

PETROLEOS MEXICANOS US\$125,000,000 Floating Rate Notes 1991 advertisement. Includes text: 'FOR SIX MONTHS' and interest rate details.

TORAY INDUSTRIES, INC. advertisement. Includes text: 'United Kingdom shareholders are advised' and contact information.

AUSTIN REED GROUP PLE advertisement. Includes text: 'NOTICE IS HEREBY GIVEN that the Register of Members will be closed'.

US\$50,000,000 PROVINCE OF QUEBEC advertisement. Includes text: '7% BONDS SERIES EHM' and interest rate details.

WORLD VALUE OF THE POUND advertisement. Includes text: 'The table below gives the latest available rate of exchange for the pound against various currencies'.

Large table titled 'WORLD VALUE OF THE POUND' showing exchange rates for various countries and currencies.

Handwritten text at the top center of the page.

INDUSTRIALS - Continued

Table of industrial stocks including various companies and their share prices.

LEISURE - Continued

Table of leisure-related stocks such as hotels, resorts, and entertainment venues.

PROPERTY - Continued

Table of real estate and property-related stocks.

INVESTMENT TRUSTS - Cont.

Table of investment trusts and mutual funds.

FINANCE, LAND - Cont.

Table of financial and land-related stocks.

MINES - Continued

Table of mining stocks from various regions.

INSURANCES

Table of insurance companies and their share prices.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing companies.

SHIPPING

Table of shipping and maritime-related stocks.

SHOES AND LEATHER

Table of shoe and leather goods companies.

OVERSEAS TRADERS

Table of overseas trading companies.

PLANTATIONS

Table of plantation and agricultural stocks.

LEISURE

Table of leisure-related stocks (repeated).

PROPERTY

Table of property-related stocks (repeated).

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks (repeated).

FINANCE, LAND, etc

Table of finance, land, and other stocks (repeated).

MINES

Table of mining stocks (repeated).

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks.

Notes and footnotes providing additional information and disclaimers regarding the stock data.

LONDON STOCK EXCHANGE

Sluggish trading brings further gains in share prices but falls in Government securities

Account Dealing Dates Table with columns for First Declaration, Last Account, Dealings, etc.

London's securities markets, which had any number of reasons for caution, traded sluggishly yesterday. In the stock market, the international bid-cube opened the new trading account firmly.

With sterling dull, progress at the Opex meeting uncertain, US interest reduced by Columbia Day, and attendance in London markets affected by the Jewish holiday, turnover in both gilt-edged and equity sectors was below par.

Despite the optimism at the end of last week, the City remains fearful that UK interest rates may be forced higher to defend the pound. Attention will be focussed this week on Thursday's annual general meeting of the Guildhall, when the Chancellor of the Exchequer and the Governor of the Bank of England will deliver their traditional speeches to City financial community.

Government bonds opened lower, and gave further ground later in the session, to end with net losses of 0.12 to 0.15. The general absence of demand, the Government Broker was unable to sell any of the £200m new tablet stocks announced on Friday. The FT-SE 100 Share Index added 10.7 to 1275.4.

Composites firm Investors came for Composites on the first day of the Account and closing gains ran into double figures. Petroleum, the favourite Commercial Union ended the session 10 up at 235p, while Royals put on 20 at 807p.

Health firm a further 5 at 488p. Clearing banks were overshadowed by the activity in TSB and closed with only minor movements either way. Elsewhere, Guinness fell 10p to 285p, a couple of pence to 87p in response to Press comment.

TSB had another busy session and closed a penny down on the day at 84 1/2p, after 22p, traded in a narrow range. The bank's option activity was again considerable and finally imparted stability to the share price.

Regional Breweries provided a firm feature in Sunderland-based Vaux which advanced 15 to 280p as firm on Friday as Breweries, a merger and finally imparted stability to the share price.

A selectively firm Chemical sector showed Allied Colloids 5 higher at 226p and Fesce the same amount to the good at 224p. The FT-SE 100 Share Index added 10.7 to 1275.4.

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FINANCIAL TIMES STOCK INDICES Table with columns for Govt Secs, Fixed Interest, Ordinary V, Gold Mines, Div. Yld, etc.

LONDON REPORT AND LATEST SHARE INDEX. TEL. 01-246 8026

Government securities market... The oil majors shrugged aside a newspaper article detailing the implications for the market if Opex failed to reach a quota agreement.

Oil majors shrugged aside a newspaper article detailing the implications for the market if Opex failed to reach a quota agreement. Both BP and Shell closed unchanged on 270p and 270p respectively.

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From last Friday's record levels, business in Traded Options was still extremely lively. Total contracts struck amounted to 38,798—made up of 23,519 calls and 15,279 puts.

Traditional Options First dealings Oct 6 Oct 20 Nov 3 Last dealings Oct 17 Oct 31 Nov 14 Last declaration Jan 8 Jan 22 Feb 5 For Settlement Jan 19 Feb 2 Feb 16

For rate indications see end of Unit Trust Service. Stocks favored for the call included TSB, Abaco Investments, Barker and Dobson, Cadbury Schweppes, Rivlin, Amstrad, Compton Brothers, Equity and General, Peak, Hilliers, Freshfields, Abercrombie, Bristol Oil and Minerals, Consolidated Gold Fields, Rascal, Blacks Leisure, Sears, Charterhall, F.C. Lilley, Berberie Exploration, E. Saville, Accor, Antares, Security Hardanger Properties, British Car Auction and Ferguson. No puts were reported, but doubles were transacted in TSB and Equity and General.

YESTERDAY'S ACTIVE STOCKS Table with columns for Stock, Closing price, Day's change, etc.

FRIDAY'S ACTIVE STOCKS Table with columns for Stock, Closing price, Day's change, etc.

RISES AND FALLS YESTERDAY Table with columns for Rises, Falls, Same, etc.

NEW HIGHS AND LOWS FOR 1986 Table with columns for Stock, High, Low, etc.

FT-ACTUARIES INDICES

Table of FT-ACTUARIES INDICES with columns for EQUITY GROUPS & SUB-SECTIONS, Index No., Day's Change, etc.

FIXED INTEREST

Table of FIXED INTEREST with columns for PEIDE INDICES, Index No., Day's Change, etc.

LONDON TRADED OPTIONS

Table of LONDON TRADED OPTIONS with columns for Option, Calls, Puts, etc.

BASE LENDING RATES

Table of BASE LENDING RATES with columns for Bank, Rate, etc.

EUROPEAN OPTIONS EXCHANGE

Table of EUROPEAN OPTIONS EXCHANGE with columns for Series, Vol., Last, etc.

BASE LENDING RATES

Table of BASE LENDING RATES with columns for Bank, Rate, etc.

Account Dealing Dates Table with columns for First Declaration, Last Account, Dealings, etc.

Account Dealing Dates Table with columns for First Declaration, Last Account, Dealings, etc.

WORLD STOCK MARKETS

Table of world stock markets including Australia, Germany, Norway, Australia (continued), Japan (continued), Belgium/Luxembourg, Denmark, France, Netherlands, Italy, Switzerland, and Singapore. Columns include country, date, price, and change.

Indices section containing New York Dow Jones, Standard and Poors, and various international indices like Australia, Belgium, Germany, Italy, Japan, Netherlands, Norway, Singapore, and South Africa.

NEW YORK ACTIVE STOCKS table listing various stocks such as Allied States, USX, Lucky Stores, and BankAmerica with their respective prices and changes.

LONDON Chief price changes table listing price movements for various companies like Albion, Berkeley Explorer, British Oil, and Burton.

SOUTH AFRICA table listing stock prices for companies like Abazoom, AEA, Allied Tech, and Anglo Am Coal.

OVER-THE-COUNTER table listing Nasdaq national market closing prices for various stocks including Peacock, Perpet, Peps, and many others.

Wall Street, State Street, Threadneedle Street... all on the same wavelength. Advertisement for The Financial Times featuring a photograph of a person and text about international business and knowledge.

Special Subscription HAND DELIVERY SERVICE of the FINANCIAL TIMES in OSLO & STAVANGER. Advertisement for a subscription service with contact information for K. Mikael Heino and Marianne Hoffmann.

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month High	Low	Stock	Chg.	12 Month High	Low	Stock	Chg.	12 Month High	Low	Stock	Chg.	12 Month High	Low	Stock	Chg.	12 Month High	Low	Stock	Chg.	
145	140	AA	+0.10	145	140	AA	+0.10	145	140	AA	+0.10	145	140	AA	+0.10	145	140	AA	+0.10	
140	135	AB	+0.05	140	135	AB	+0.05	140	135	AB	+0.05	140	135	AB	+0.05	140	135	AB	+0.05	140
135	130	AC	+0.05	135	130	AC	+0.05	135	130	AC	+0.05	135	130	AC	+0.05	135	130	AC	+0.05	135
130	125	AD	+0.05	130	125	AD	+0.05	130	125	AD	+0.05	130	125	AD	+0.05	130	125	AD	+0.05	130
125	120	AE	+0.05	125	120	AE	+0.05	125	120	AE	+0.05	125	120	AE	+0.05	125	120	AE	+0.05	125
120	115	AF	+0.05	120	115	AF	+0.05	120	115	AF	+0.05	120	115	AF	+0.05	120	115	AF	+0.05	120
115	110	AG	+0.05	115	110	AG	+0.05	115	110	AG	+0.05	115	110	AG	+0.05	115	110	AG	+0.05	115
110	105	AH	+0.05	110	105	AH	+0.05	110	105	AH	+0.05	110	105	AH	+0.05	110	105	AH	+0.05	110
105	100	AI	+0.05	105	100	AI	+0.05	105	100	AI	+0.05	105	100	AI	+0.05	105	100	AI	+0.05	105
100	95	AJ	+0.05	100	95	AJ	+0.05	100	95	AJ	+0.05	100	95	AJ	+0.05	100	95	AJ	+0.05	100
95	90	AK	+0.05	95	90	AK	+0.05	95	90	AK	+0.05	95	90	AK	+0.05	95	90	AK	+0.05	95
90	85	AL	+0.05	90	85	AL	+0.05	90	85	AL	+0.05	90	85	AL	+0.05	90	85	AL	+0.05	90
85	80	AM	+0.05	85	80	AM	+0.05	85	80	AM	+0.05	85	80	AM	+0.05	85	80	AM	+0.05	85
80	75	AN	+0.05	80	75	AN	+0.05	80	75	AN	+0.05	80	75	AN	+0.05	80	75	AN	+0.05	80
75	70	AO	+0.05	75	70	AO	+0.05	75	70	AO	+0.05	75	70	AO	+0.05	75	70	AO	+0.05	75
70	65	AP	+0.05	70	65	AP	+0.05	70	65	AP	+0.05	70	65	AP	+0.05	70	65	AP	+0.05	70
65	60	AQ	+0.05	65	60	AQ	+0.05	65	60	AQ	+0.05	65	60	AQ	+0.05	65	60	AQ	+0.05	65
60	55	AR	+0.05	60	55	AR	+0.05	60	55	AR	+0.05	60	55	AR	+0.05	60	55	AR	+0.05	60
55	50	AS	+0.05	55	50	AS	+0.05	55	50	AS	+0.05	55	50	AS	+0.05	55	50	AS	+0.05	55
50	45	AT	+0.05	50	45	AT	+0.05	50	45	AT	+0.05	50	45	AT	+0.05	50	45	AT	+0.05	50
45	40	AV	+0.05	45	40	AV	+0.05	45	40	AV	+0.05	45	40	AV	+0.05	45	40	AV	+0.05	45
40	35	AW	+0.05	40	35	AW	+0.05	40	35	AW	+0.05	40	35	AW	+0.05	40	35	AW	+0.05	40
35	30	AX	+0.05	35	30	AX	+0.05	35	30	AX	+0.05	35	30	AX	+0.05	35	30	AX	+0.05	35
30	25	AY	+0.05	30	25	AY	+0.05	30	25	AY	+0.05	30	25	AY	+0.05	30	25	AY	+0.05	30
25	20	AZ	+0.05	25	20	AZ	+0.05	25	20	AZ	+0.05	25	20	AZ	+0.05	25	20	AZ	+0.05	25
20	15	BA	+0.05	20	15	BA	+0.05	20	15	BA	+0.05	20	15	BA	+0.05	20	15	BA	+0.05	20
15	10	BB	+0.05	15	10	BB	+0.05	15	10	BB	+0.05	15	10	BB	+0.05	15	10	BB	+0.05	15
10	5	BC	+0.05	10	5	BC	+0.05	10	5	BC	+0.05	10	5	BC	+0.05	10	5	BC	+0.05	10
5	0	BD	+0.05	5	0	BD	+0.05	5	0	BD	+0.05	5	0	BD	+0.05	5	0	BD	+0.05	5

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NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include 12 Month High, Low, Stock, Price, Change, and Volume. Includes sub-sections for 'Continued from Page 42' and 'Over-the-Counter'.

Table of AMEX Composite Closing Prices. Columns include 12 Month High, Low, Stock, Price, Change, and Volume. Includes sub-sections for 'Continued from Page 42' and 'Over-the-Counter'.

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FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Prices edge higher on low volume

WITH WALL STREET largely deserted because of the Columbus Day holiday and Yom Kippur, share prices edged higher in the quietest trading in almost two years, writes Roderick Oram in New York.

The Treasury bond market was closed leaving corporate and municipal bonds showing little change on low volume. Some banks and other organisations were also closed for the day on which a public holiday coincided with the holiest day in the Jewish calendar.

The Dow Jones industrial average of blue chip stocks closed up 5.21 at 1,798.38. The New York Stock Exchange composite index improved a marginal 0.19 points to 135.89 through the Standard and Poor's index of 500 stocks was off 0.44 at 235.04.

NYS trading of 55m shares was the quietest day since December 28, 1984. Declining issues outnumbered advancing by 232 to 220 with 246 unchanged.

Blue chips were mixed. Sears Roebuck edged 3/4% higher to 54 1/2. General Motors was ahead 3/4% to 67 1/4. Minnesota Mining and Manufacturing gained 1/2% to \$103 while Eastman Kodak slipped 3/4%

to \$56 and United Technologies fell 1 1/4% to \$40 after it reported lower profits.

The main event was IBM's announcement of third quarter profits of \$1.78 a share against \$2.40 a year earlier. The decline was broadly in line with analysts forecasts which were hastily revised late last week when IBM said overseas sales were slowing.

The shares rose briefly on the news by 3 1/4% but the upturn was short lived, however, and the price fell to a loss on the day of \$1 1/4 to \$122. The shares had fallen about \$1 1/4 late last week on heavy volume.

NCR, one of IBM's competitors, similarly disappointed the market with profits ahead by only 3 cents to 75 cents a share in the quarter. Its shares lost 1 1/4% to \$44.

Among other high technology stocks, Teledyne fell 1 1/4% to \$310 1/4 on news of

quarterly profits of \$5.91 a share against \$6.51. TIW tumbled by 5/4% to \$88 despite a return to profits, and Honeywell was unchanged at \$67 1/4.

Inland Steel rose 1 1/4% to \$19 1/4. An article in Barron's, an influential financial magazine suggested that the worst might be over for the company in contrast to other steelmakers such as LTV, which is operating under Chapter 11 bankruptcy protection, and USX which is the object of a takeover bid. Allegheny Corporation eased 3/4% to \$104. Its Chicago Title and Trust subsidiary has

agreed to buy Safeco's title insurance unit for about \$85m.

Although the government bond market was closed, bond futures were traded in Chicago. Prices on the December and March contracts eased about 1/2 of a point by lunchtime but recovered to just below the opening levels.

Following last week's dearth of economic news, several key figures this week will indicate how the economy performed in September. Retail sales probably grew strongly in the month, helped by car makers low cost financing programmes. But industrial production, business inventories and factory utilisation figures will likely show a weak trend.

In the corporate bond market, First Boston is due to price today (Tuesday) its recent \$4bn note issue backed by General Motors car and light truck loans. The largest issue ever by a non-government borrower on Wall Street, the Asset Backed Obligations are likely to be finely priced to yield between 70 and 80 basis points over Treasury issues of similar maturity.

LONDON

Blue chips lead the upturn

INTERNATIONAL blue chips opened London's new trading Account firmly yesterday and the FT Ordinary share index gained 12.9 to 1,612.3. The more broadly-based FT-SE 100 added 10.0 to 1,271.4. But Government bonds drifted lower.

With sterling dull, progress at the Opec meeting uncertain, US interest reduced by Columbus Day and attendance in London markets affected by the Jewish holiday, turnover in both gilts and equities was below par. The securities markets also traded sluggishly.

City of London fears that UK interest rates may be forced higher to defend sterling remain, despite the optimism expressed at the end of last week.

Government bonds opened lower and gave further ground later, ending with net losses of around 1/2 point and in the absence of demand the Government broker was unable to sell any of the £800m tablet stocks announced on Friday.

Among equities, there was brisk trading in the newly-issued shares of Trustee Savings Bank (TSB).

Chief price changes, Page 41; Details, Page 40; Share information service, Page 38-39.

TOKYO

Investors take to sidelines

INSSTITUTIONAL and individual investors were driven to the sidelines in Tokyo yesterday following the failure of the US-Soviet mini-summit in Iceland at the weekend, and share prices tumbled almost across the board, writes Shigeo Nishiwaki of Jiji Press.

A wave of selling depressed large-capital stocks, blue-chips, and issues related to the government's fiscal investment and loan programme, while some stocks with hidden incentives were sought in small lots. The Nikkei average shed 311.50 points from last week's close to 17,338.73.

Volume dwindled to 243.69m shares from last Thursday's 481.59m. Declines led advances by 552 to 239, with 136 issues unchanged. The Tokyo stock market was closed on Friday and Saturday for a public holiday and market holiday, respectively.

The market did not respond to buy orders for blue chips placed by an investment trust company in early trading. Investors and securities houses' dealing sections were inclined to wait and gauge the impact of the Reykjavik summit on the US and European stock markets.

Hitachi, supported by major securities houses' buying, rose Y10 to Y11.40 in early trading, matching its all-time record of September 29. It later came under heavy selling pressure and finished Y50 lower at Y1,080. Hitachi was the most active stock with 17m shares changing hands.

Hitachi's fall drove other general electric appliance makers lower, with Toshiba losing Y35 and Y72 and Mitsubishi Electric Y24 to Y51.4.

Small-lot selling dampened blue-chips. Fujitsu, the fourth most active stock with 6.78m shares, declined Y30 to Y1,010. Matsushita Electric Industrial Y20 to Y1,780, NEC Y60 to Y2,240 and Fuji Photo Film Y80 to Y3,040.

Large-capital stocks lost popularity. Tokyo Gas, the second busiest issue with 14m shares traded, plunged Y80 to Y1,090. Ishikawajima-Harima Heavy Industries, fifth with 7.6m shares, fell Y25 to Y75 and Nippon Kokan, seventh with 5.10m shares, dropped Y14 to Y288.

Tokyo Electric Power lost Y170 to Y7,850 and Kansai Electric Y150 to Y3,850.

Issues related to the government's fiscal investment and loan programme fared poorly, along with financial issues. Taisei Corp dipped Y30 to Y940 and Nomura Securities Y120 to Y3,310.

AUSTRALIA

A LATE BURST of support for industrial issues overcame early selling among gold stocks in Sydney where the market closed with modest gains and the All Ordinaries index gained 7.8 to 1,338.8.

Strong demand for food, banking and media issues spilled over into the resource sector as bargain hunters helped gold stocks recover early heavy losses in moderate trading, brokers said.

The higher demand for industrials was attributed to a shortage of quality stock, a stable local currency and hopes of a cut in domestic interest rates.

BHP gained 6 cents to A\$6.82. CSR shed 7 cents to A\$3.15 and Bell Resources dropped 5 cents to A\$4.45.

Ardmore rose 50 cents to A\$13.10, while Arnotts put on 20 cents to A\$5.20.

Among banks ANZ gained 10 cents to A\$5.54 and Westpac 5 cents to A\$4.75.

Heavyweight miners found late support. CRA added 10 cents to A\$7.90 following a deal with its UK parent to sell some of its stake to large Australian institutions.

SOUTH AFRICA

THE ABSENCE of any definite leads caused Johannesburg to close narrowly mixed after the long weekend break, with no clear direction apparent.

Dealers said trading was thin and interest slight and that investors seemed to be waiting for a clear on the bullion price.

In golds Southvaal put on R2 to R190 while Vaal Reefs was R2 cheaper at R389. Driefontein slipped 25 cents to R77.

The cheaper, more speculative gold shares mirrored the performance of the better quality stocks.

Elandsrand slipped 25 cents to R32.75 but East Rand Proprietary Mines was steady at R33.25. Among diamonds De Beers gained R1.25 to R54.50.

In platinum, Rustenburg dropped R1.25 to R51.25 and Impala gained R1 to R51.

SINGAPORE

A MIXED morning session gave way to increased buying and short covering in Singapore, where prices closed generally higher and the Straits Times index gained 6.72 to 894.03.

Prices were uncertain during the morning as profit-taking alternated with some buying interest but more bargain hunters came in later to buy quality stocks and blue chips.

Volume remained robust and the market showed no signs of a correction, despite the big advances of the closing three days of last week when the Straits Times index rose 65.35.

UOL topped the actives with a turnover of 3.5m shares and put on 4 cents to S\$1.72, while its parent UOB fell 10 cents to S\$4.84.

EUROPE

Sharp fall in bonds stalls Frankfurt

LAST WEEK'S torpor spilled over into this week's first day of trading and the leading European bourses recorded little movement in a lacklustre session. The sole excitement of the day was seen in West Germany's bond arena, where prices dropped sharply in heavy selling.

Frankfurt felt the brunt of domestic and foreign investor activity in the bond market, where longer-dated maturities dropped by as much as 135 basis points and the average fall stood at around 80 basis points.

Sentiment was dampened by comments at the weekend from Mr Gerhard Stoltenberg, West German Finance Minister, which were interpreted as ruling out an early cut in interest rates. The mood was also affected by the closure of the bond market in the US. Dealers appeared concerned that the strong D-Mark and weaker dollar would under-

MILAN

Banca Commerciale falls

Milan was mixed as the market adjusted itself ahead of the monthly settlement day on Wednesday.

Montedison continued on centrestage, recovering part of the ground lost on Friday following the announcement that the Ferruzzi group had raised to 14.5 per cent from 1.58 per cent its stake in Montedison. The issue ended at L3,860, up L80 from Friday.

Generally, responding to rumours of possible changes in the holders of significant stakes, rallied to L127,550 after an advance of L1,800 but among industrials Fiat fell L180 to L15,100 despite increased support from politicians and trade unions for its plan to takeover Alfa Romeo.

Zurich was narrowly mixed with activity becoming a little more lively in the last few minutes of trading, benefiting banks and insurers.

Blue-chip registered shares saw some selective buying - only Swiss investors are allowed to hold registered shares. Swissair advanced Sfr 10 to Sfr 1,300 and Credit Suisse Sfr 20 to Sfr 3,720.

Bond investors kept to the sidelines and trading was quiet and steady.

Paris was calm and slightly hesitant ahead of the release of the latest preliminary retail price index for September, which is expected to show a rise of about 2 to 3 percentage points.

Engineering and retailing issues drifted lower while some food issues recorded slight gains.

Brussels was weaker and Amsterdam ended a poor session at lower levels as investors absented themselves during this week's autumn school holidays.

Stockholm declined after last week's record levels as trading turned weak and volume began to thin. Alfa Laval, the farm engineering group, Oslo and Madrid both turned slightly firmer.

mine the currency gain potential of West German bonds.

The Bundesbank bought DM 129.5m worth of domestic paper in Frankfurt to stop prices from falling any further after selling DM 45.2m on Friday.

The Government's 6 per cent 2016 loan stock led the losers, slipping 135 basis points to 96.50.

In the stock market, dealing was quiet with prices managing to recover some of the day's lost ground but remaining below Friday's closing levels.

The Commerzbank index, calculated at mid-session, dropped 28.5 points to 1,977.7 but investors were reluctant to take advantage of the lower levels because of uncertainty over the bourse's direction. International and blue-chip stocks were hit by the dollar's drop to near six-year lows against the D-Mark.

The only issue to advance on the day was utility group Rheinisch-Westfälisches Elektrizitätswerk (RWE), which added DM 10.50 to DM 215.50. The move was attributed to news last week that the company had suspended plans to bring the Mülheim-Kärlich nuclear reactor on stream.

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KEY MARKET MONITORS				
Standard & Pours 500 Composite				
Dow Jones Industrial Average				
FT-SE 100				
Ordinary Share Index				
STOCK MARKET INDICES				
NEW YORK	Oct 13	Previous	Year Ago	
DJ Industrials	1,798.37	1,793.17	1,339.94	
DJ Transport	829.38	824.13	647.47	
DJ Utilities	198.78	198.18	154.08	
S&P Composite	235.91	235.48	184.28	
LONDON				
FT Ord	1,612.3	1,605.4	1,028.8	
FT-SE 100	1,271.4	1,263.4	1,322.3	
FT-A All-share	794.94	798.46	643.71	
FT-A 500	870.58	864.05	705.34	
FT Gold mines	322.2	319.3	284.6	
FT-A Long gilt	10.30	10.29	10.16	
TOKYO				
Nikkei	17,338.73	closed	12,948.2	
Tokyo SE	1,462.14	closed	1,037.64	
AUSTRALIA				
All Ord.	1,338.7	1,329.9	1,033.4	
Metals & Mins.	706.0	699.7	527.2	
AUSTRIA				
Credit Aktien	230.29	231.79	203.32	
BELGIUM				
Belgian SE	3,792.72	3,810.21	2,510.27	
CANADA				
Toronto				
Metals & Mins	closed	2,134.62	1,837	
Composite	closed	3,034.0	2,618.1	
Montreal				
Portfolio	closed	1,529.48	125.61	
DENMARK				
SE	193.63	194.04	231.12	
FRANCE				
CAC Gen	388.70	386.9	207.5	
Ind. Tendance	150.90	150.60	75.3	
WEST GERMANY				
FAZ Aktien	660.99	660.49	542.04	
Commerzbank	1,977.70	2,006.2	1,586.6	
HONG KONG				
Hang Seng	closed	2,279.52	1,583.55	
ITALY				
Banca Comm.	754.40	756.43	404.87	
NETHERLANDS				
ANP-CBS Gen	274.40	277.20	210.9	
ANP-CBS Ind	276.50	278.40	185.0	
NORWAY				
Oslo SE	374.89	374.73	370.78	
SINGAPORE				
Straits Times	894.03	887.31	757.15	
SOUTH AFRICA				
JSE Golds	—	closed	1,058.2	
JSE Industrials	—	closed	975.3	
SPAIN				
Madrid SE	198.75	198.45	86.48	
SWEDEN				
J & P	2,498.87	2,526.88	1,350.12	
SWITZERLAND				
Swiss Bank Ind	559.70	560.70	486.7	
WORLD				
Oct 10				
MS Capital Int'l	346.70	346.8	225.5	
COMMODITIES				
(London)	Oct 13	Prev		
Silver (spot fixing)	394.50p	392.70p		
Copper (cash)	£917.25	£920.50		
Coffee (Nov)	£2,232.50	£2,202.50		
Oil (Brent blend)	\$13.95	\$14.25		
GOLD (per ounce)				
(London)	Oct 13	Prev		
London	\$432.25	\$431.625		
Zurich	\$432.625	\$431.625		
Paris (fixing)	\$430.59	\$431.66		
Luxembourg	\$431.50	\$429.50		
New York (Dec)	\$437.20	\$434.50		

CURRENCIES				
US DOLLAR				
(London)	Oct 13	Previous	Oct 13	Previous
\$	—	—	1.4945	1.4326
DM	1.9785	1.9855	2.8376	2.8475
Yen	154.25	154.375	221.25	221.5
FF	6.4650	6.5075	9.2925	9.3300
Sfr	1.6140	1.6180	2.3150	2.3200
Quilder	2.2355	2.2435	3.2075	3.2150
Lira	1.370	1.371	1.9525	1.965
RF	41.05	41.25	58.85	59.15
C\$	1.3675	1.3685	1.9915	1.9975
INTEREST RATES				
Euro-currencies				
(3-month offered rate)				
£	10 1/4%	10%		
Sfr	4%	4 1/4%		
DM	4%	4 1/4%		
FF	8 1/4%	8%		
FT London Interbank fixing (offered rate)				
3-month US\$	5 1/4%	5%		
6-month US\$	5 1/4%	5%		
US Fed Funds	closed	5%		
US 3-month CD	closed	5 1/2%		
US 3-month T-bills	closed	5 1/8%		
Treasury Index				
Maturity	Return	Oct 13*	Yield	Day's change
(years)	Index	change		
1-30	156.46	-0.17	7.04	+0.02
1-10	149.95	-0.01	6.57	+0.01
1-3	140.86	+0.10	6.18	+0.00
3-5	152.71	-0.02	6.84	+0.02
15-30	179.87	-0.73	8.28	+0.05
Source: Merrill Lynch				
US BONDS				
Treasury				
	October 13*	Price	Yield	Prev Yield
8 1/2 1988	closed	100 1/4	6.13%	6.13%
7 1/2 1993	closed	101 1/4	7.10%	7.10%
7 1/2 1996	closed	100 1/4	7.31%	7.31%
7 1/2 2016	closed	95 1/4	7.64%	7.64%
Source: Harris Trust Savings Bank				
Corporate				
	October 13*	Price	Yield	Prev Yield
AT & T				
3 1/2 July 1990	91.795	6.400	91.779	6.400
SCBT South Central				
10 1/2 Jan 1993	107 1/4	9.375	107.25	9.362
Philco-Sal				
8 April 1996	98	8.200	98	8.153
TRW				
8 1/2 March 1996	101 1/4	8.550	102	8.434
Arco				
9 1/2 March 2018	105 1/4	9.346	105.75	9.296
General Motors				
8 1/2 April 2016	89 1/4	8.188	89.75	8.133
Citiborp				
9 1/2 March 2016	97	9.683	97.5	9.630
Source: Salomon Brothers				
Yield calculated on a semi-annual basis				
FINANCIAL FUTURES				
	Latest	High	Low	Prev
CHICAGO				
US Treasury Bonds (CBT)				
8 1/2 32nds of 100%				
Dec	95-21	95-24	95-15	95-06
US Treasury Bills (TMM)				
\$1m points of 100%				
Dec	94.98	94.99	94.98	95-00
Certificates of Deposit (CMD)				
\$1m points of 100%				
Dec	n/a	n/a	n/a	n/a
LONDON				
Three-month Eurodollar				
\$1m points of 100%				
Dec	94.15	94.17	94.14	94.13
20-year National Gilt				
£50,000 32nds of 100%				
Dec	111-15	112-09	111-40	112-26
* Latest available figure				

The Solid Gold Investment

Gold is the one commodity that has long been valued as the basis for sound financial planning. Esteemed for its enduring value, gold is a long-term insurance against monetary, political and social uncertainty. It is held by international bodies, governments, banks, corporations and individuals.

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Around the world gold bullion coins are the most popular investment vehicle for private investors. And Canada's Gold Maple Leaf is the best-selling coin in the world.



Product	Description
SOLID GOLD	When you invest in gold bullion, choose the most portable and widely-accepted—Canada's Gold Maple Leaf. To suit your individual investment needs, the Gold Maple Leaf is available in 1 oz., 1/2 oz., 1/4 oz., and 1/10 oz. sizes.
PUREST GOLD	The Gold Maple Leaf contains a minimum of one troy ounce of 9999 fine gold, no other coin is purer. It has no base metals, which add weight but little value.
CANADIAN GOLD	The Gold Maple Leaf is produced from gold mined and refined entirely in Canada. The Canadian government guarantees its gold content and gives it legal tender status.
GLOBAL GOLD	The Gold Maple Leaf is

FINANCIAL TIMES SURVEY

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MOTOR INDUSTRY

European car producers are now recovering strongly while the US, hit by a strong dollar, has lost its "honeypot" image and is chasing cheaper parts.

Accelerating on road to change

By Kenneth Gooding
Motor Industry Correspondent

FOUR KEY trends are apparent in the world's automotive industry as it continues along the path of major and expensive change.

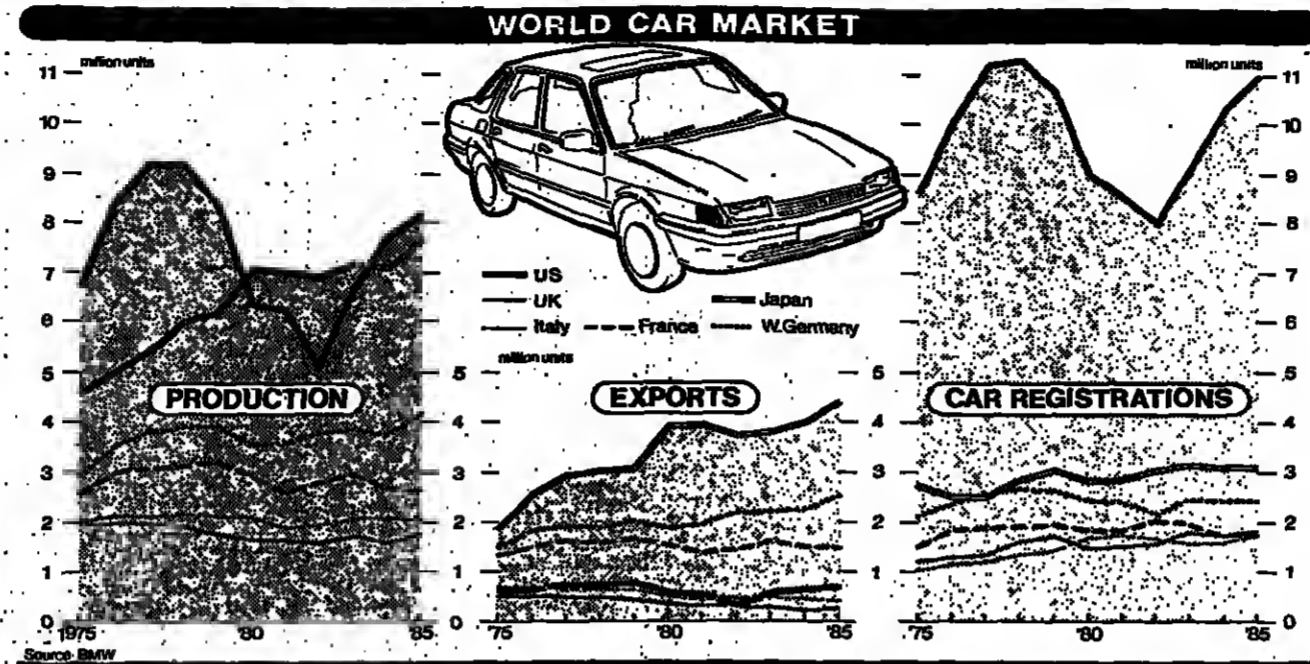
The financial recovery of the European producers has been faster and stronger than most observers previously dared to predict.

Restructuring of the West European industry has been going through an active phase because governments are now less willing to pay the high price of protecting motor industry jobs.

The US, which not so long ago provided 30 per cent of global car sales but 50 per cent of the profit, is no longer the bonny pot it once was following the sharp fall in the value of the dollar.

This will have its impact on those European producers who have been exporting high-priced luxury cars to the US and, particularly, on the Japanese who export over 1m cars a year to the US.

Meanwhile, the "big three" US car manufacturers, General Motors, Ford and Chrysler, have taken strategic decisions to source many more components and small cars from low-cost suppliers in the Far East. South Korea and Taiwan look certain to become reasonably large



which has helped towards the European industry's recovery.

As Mr Kenneth Whipple, the new chairman of Ford of Europe, says, there has to be a balance between share and profit. Ford needs a certain level of output to cover its investment in new products, "but we will resist the temptation to chase that extra little piece of share if it means a big drop in margins."

The truce in the war between the two American companies is, however, something of a bonus.

Apart from the cost-cutting, the main factors accelerating the European industry's financial recovery are lower energy prices (energy accounts for a big chunk of production costs) and lower interest rates which have eased the burden created by the companies' massive debts.

Mr John Lawson, director of the automotive team at DRI Europe, points out that the drop in the oil price has enhanced the real income of consumers "who, as usual, have put the car industry in the vanguard of the consumer boom."

Consequently, DRI expects the West European car sales

record set in 1979 to be beaten by 500,000 this year — enough extra cars to keep two very large assembly plants and one engine factory fully occupied.

DRI also suggests that the recovery in the volume producers' fortunes will bring the West European industry a net profit of 2bn ECUs (about \$2bn) in 1986, up from a \$40,000 ECU profit last year and a net loss of 770,000 ECUs in 1984.

Complaints about excess capacity in Europe are fewer these days and considerable new capacity is being installed, apart from that being added every time factories are modernised and bottlenecks cleared.

BMW, Daimler-Benz, Volvo and Saab all have capacity additions under way, and VW-Audi chairman Mr Carl Hahn insists that his group will need all the extra capacity acquired with Seat, recently bought from the Spanish government.

Seat was one of Europe's problem companies and the Spanish government has been attempting for some years to find it a "big brother" to

replace Fiat on which it relied for many years but which shrank from putting in more money in 1980 — a time when the Italian group was deep into the financial mire itself.

Restructuring of the European industry is due to continue with the absorption of Alfa Romeo, another huge loss maker and perennial thorn in the side of the Italian government, by either Ford or Fiat who are squabbling over the company.

Fiat does not relish the prospect of having a really strong competitor in Italy. Ford seems to feel that, however good its technology might be, a volume producer will not be able to attract those customers who look for something exclusive and with a distinctly up-market or sporty image. So the Alfa Romeo name, as one of the few distinctive margins left available, has an attraction for Ford.

The American group sought Austin Rover, the state-owned British cars company, for similar reasons — it thought there was considerable potential to develop the MG and Rover mar-

ques — but also to tighten its grip on the UK car market, where it already has about 30 per cent, and gain a clear lead in total West European car sales.

European car market leadership has been achieved instead by VW-Audi which was ahead even before consolidating that position with the Seat acquisition.

Forced by an upswell of patriotism to back away from selling Austin Rover to an American group, the UK government installed a new executive chairman and chief executive at the holding company, formerly BL but now called the Rover Group, to see if a change of direction could put the cars subsidiary back on course for financial recovery. The government's ultimate objective remains to return Austin Rover to the private sector.

Mr Graham Day, the new Rover chairman, is being urged from many quarters to build on Austin Rover's association with Honda which this year will lead to Austin Rover producing some of the Japanese company's mod-

els for sale through Honda's dealer network in Britain.

This, together with the fact that Nissan has announced it will move to the second phase of its project in the north east of England, and by 1991 will increase output to 100,000 a year, has created a sense of urgency in the European industry about how to deal with these Japanese "transplants."

The Europeans assume that Toyota will follow Nissan before long (with Portugal as the front-runner to get that company's assembly plant) and fear that, unless put under political pressure, the Japanese will ship out most of components from Japan and keep all research and development there.

Ford's response to this threat, put by Mr Derek Barron, chairman of Ford of Britain, is that the Japanese should be forced to incorporate at least 80 per cent of European Community content into each vehicle before it qualifies for unimpeded access to the Common Market.

The content should be measured against the cost of the car, not by ex-factory value, and carefully monitored, he adds.

Ford's proposals have received enthusiastic support from the French companies Peugeot-Citroen and Renault.

The major concern of the Japanese companies, however, is the decline in the value of the dollar compared with the yen. This decline has already begun to make itself felt on the Japanese companies' profits.

Toyota, biggest of the Japanese motor groups, suffered a 25 per cent fall in consolidated net profit for the year to March, 1986, and warned that a further decline was to be expected this fiscal year.

Nissan, the second-largest Japanese car maker, suffered a 56 per cent slump in consolidated net profit for the year to March. It has discreetly let it be known that there might even be an operating loss for the current financial year.

There is considerable debate about whether the dollar's fall has wiped out the Japanese car makers' cost advantage in the US. The Japanese were estimated to be able to land a small car in the States for \$2,500 less than it cost the domestic pro-

ducers to build one.

Chrysler's president, Mr Joe Cuffy, says the differential has been all but wiped out by the rise of the yen. But the team working on the Future of the Automobile project at the Massachusetts Institute of Technology estimates that a fall from 240 yen to the dollar to 190 cut the Japanese cost advantage by only \$750.

Certainly there is no question of any major Japanese group being brought to its knees by the upward movement of the yen. Balance sheets are strong, with few debts, but some observers suggest that both Toyota and Nissan might reduce slightly their heavy spending on research and development.

The new relationship between dollar and yen also justifies the Japanese groups' gradual move up-market to the production of higher-priced, more highly-specified models.

It is also making the new car production capacity being installed by the Japanese in

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Joint Ventures

Teamwork solving problems

A VAST WEB of joint ventures and other associations is fast developing between the world's car makers...

would not countenance any relationship, however, vague, between major manufacturers in this same industry.

The power of the anti-trust legislation reached out beyond US borders and until recently seemed to prevent General Motors and Ford from taking part in any cooperative ventures in Europe as well as the States.

All that changed when GM was permitted to set up a joint company with Toyota, largest of the Japanese car makers, in California to produce cars from Toyota components for sale through GM's Chevrolet dealers.

That signalled the fact that, with certain restraints, the US car makers could do deals with their Japanese counterparts.

Since then there has been a flood of joint car production ventures announced in North America. Chrysler and Mitsubishi are to build a car factory in the US and share the output. GM and Suzuki will share a factory in Canada.

Ford has promised to take half the output of the plant Mazda is putting up in Michigan — but in this case has put up no equity.

Chrysler is to use some of the surplus capacity of American Motors, smallest of the US car companies. And two Japanese companies, Fuji, the Subaru car maker, and Isuzu will share a factory to assemble cars, trucks and four-wheel-drive vehicles in the States.

The new plants will add about 2.3m of new capacity in North America by 1990 and not all of them will be successful — the market cannot absorb so many cars of similar type in such a short time.

Many of the joint ventures set up at the end of the 1970s in Europe have not been particularly successful either.

There was, for example, Fiat's project with Saab to develop a large, up-market car. Halfway through the venture Alfa Romeo joined the party. The outcome has been the car Saab calls the 9000 and, from the Fiat stable, has come the Lancia Thema and Fiat Croma. Alfa Romeo's version has still to put in an appearance.

Initially the idea was for Fiat and Saab to share production of the components as well as the development work. But this admirable idea for producing components in larger and more economic volumes failed to make headway because neither Sweden nor Italy would give up the jobs the extra productivity would have involved.

Difficulties also dogged Fiat's joint venture with Peugeot to produce a highly fuel-efficient small petrol engine which Fiat launched as the Fire 1000.

Originally Peugeot agreed that the engine should be produced at two identical plants side by side in Italy. But when the Socialist government came to power in France it insisted that at least half the production be in France.

Then came one of those reversals of fortune that have become common in the motor industry. In 1980 when the project began Fiat was in deep financial trouble while Peugeot was on the crest of a wave, having just bought Chrysler's European assets which, with the group's Citroen subsidiary, gave the French group West European market leadership.

By the time work was halfway through, Fiat was well into a near-miraculous return from the financial brink while Peugeot was stumbling under the weight of the Chrysler acquisition which turned out to be disastrous.

Fiat spent \$330m to bring its

version of the engine into production at Termoli in central Italy. Peugeot, strapped for cash, was not willing to find that kind of money.

Instead of the FFVs Zho it would have cost to put the joint-venture engine into production, Peugeot spent half that sum to convert an existing engine range, using some of the available machinery and tooling at the Douvrin factory in France (itself a long-time joint venture between Renault and Peugeot).

Two other European joint ventures which should have resulted in new automatic transmissions being available some time ago, have been causing the partners considerable embarrassment.

Technical rather than political problems have delayed the introduction of a continuously-variable automatic transmission (CVT) which was to have been shared by Fiat, in models such as the Uno, and Ford, in the Fiesta and Escort.

Van Doorne Transmissie, in which the Dutch government owns a majority interest, so far has not been able to produce in volume the steel belts and other components for the CVT — although transmissions made in early, small-scale production worked very well on the road.

Launch of the CVT is already about two years late and still there is no sign to an end to this sorry saga.

The two automatic transmissions which have been developed by Volkswagen and Renault — a small, four-speed unit for cars of the Polo, Golf, R5, R14 size and a larger, computer-controlled unit for the bigger Passat or R21 models — at least a year late into the market.

The partners have already lost one customer as a result. Volvo of Holland was to have

used the smaller transmission in its new, sporty 480 model but quickly switched to a ZF automatic once it became clear that the VW-Renault unit would not be available on time.

In the light of the difficulties encountered by the Europeans when trying to make their joint ventures work, the achievement of Austin Rover and Honda in bringing their executive car cooperation to a successful conclusion seems positively miraculous.

Between them the Japanese group and the state-owned UK company jointly developed the luxury saloon which Honda calls the Legend and Austin Rover recently launched as the Rover 800 range.

The co-operation continues because Honda will build both versions in Japan and Austin Rover will make both in Britain and the two companies have extended their relationship to the development of a new medium-sized car.

For Honda this provides a way to get into car production in Europe without adding to the excess production capacity which Austin Rover will gain the benefits associated with low-cost Japanese production for the Rovers it will sell through its Japanese dealer network and in Australia.

The multi-national car producers in particular will be able to be flexible, willing to take unusual action and become involved in complex associations of the Honda-Austin Rover type to function efficiently in the future.

As recent history shows, even the Japanese, renowned for their conservatism, have begun to resort to joint ventures and other associations in order to build themselves into genuine multi-nationals in the style of GM, Ford and Volkswagen.

Kenneth Gooding

World vehicle production

Table with columns for Year (1984, 1985), Total, Passenger cars, Commercial vehicles. Rows list various manufacturers like General Motors, Ford, Toyota, etc.

Source: Motor Vehicle Manufacturers Association of the U.S.

Protectionism

Japan still the bone of contention

THE JAPANESE cannot expect to enjoy all the advantages of a protected market at home as well as the benefits from the free markets in Europe.

The comment comes from one of Western Europe's most enthusiastic supporters of free trade — Mr Eberhard von Keunheim, chairman of BMW, the West German luxury car group.

Ask the Japanese about protectionism and they point to the obvious trade barriers: an 11 per cent tariff on non-Community vehicles entering the Common Market compared with no tariff at all in Japan.

Yet something obviously is wrong with the system in Japan because if the car market is not protected by a tariff, industrial nations with their own automotive industries generally import between 25 and 40 per cent of the cars sold in their domestic markets.

Last year 50,000 imported cars were sold in Japan — only 1.6 per cent of the 3.1m total market. BMW is one of the most successful importers in Japan — it has the best-selling imported marque there and is outsold by only one other group, also from West Germany, Volkswagen.

Every imported BMW spends one and a half to two days with the inspectors. "You can imagine how many people we need to administer such a system," says Mr von Keunheim.

"The Japanese say they are not being unfair because all low-volume cars — including Japanese cars — have to go through the same procedure. But they have certainly found the right way to make things difficult for importers."

Another bone of contention, as far as BMW is concerned, is that the Japanese anti-pollution rules are very similar to those in the US, but out of quite the same. "So we have to do the emission tests twice."

One of the major difficulties BMW has faced in Japan in the past has been the size of the "grey" import business parallel with the official. About 40 per cent of the BMW cars registered in Japan last year were unofficial imports.

Not only did they arrive through unofficial importers, they also failed to meet those stringent Japanese emission control rules. Their import, according to BMW, is allowed by the Japanese Ministry of International Trade and Industry as a measure of non-tariff protectionism, aimed at preventing official importers building up strong and profitable dealer networks in Japan.

Unofficial importers have been charging about 10 per cent less than official BMW dealers and the effect has been to weaken the financial position of the official network and to make the BMW franchise in Japan less attractive.

The protectionism practised

against the Japanese by the car-producing Western countries is mainly far more blatant.

The US some years ago put a 14 per cent tariff on Japanese pick-up trucks and for the past five years there has been a "voluntary" restraint agreement covering the number of cars to be shipped to the States — an agreement which was extended recently to April 1987.

In Western Europe, most of the major automotive countries protect themselves against Japanese car sales. In Italy they are held to 2,500 a year by a deal which pre-dates the Treaty of Rome.

The French government has made it quite clear to the Japanese — albeit informally — that Japanese car sales should not top 3 per cent of the market. In those circumstances, the industry-to-industry agreement for the UK, which restricts Japanese car sales to about 10 per cent of the annual total, looks positively generous.

Spain and Portugal, which joined the Community which relatively recently, have used high tariffs to protect their car assembly operations from imports of all types, not just those from Japan. The tariffs are being reduced — but slowly.

This leaves West Germany as the one major West European market freely open to the Japanese. But for how long? Japanese car sales, well below 10 per cent of the German market at the end of the 1970s,

advanced rapidly to reach more than 13 per cent in 1985 and by the end of June this year were up to 14.5 per cent.

Mr von Keunheim says the Japanese could be close to crossing the "threshold of pain" which will spur the West German government to take action against them.

He insists the German motor industry would prefer that no protectionist measures be imposed because, like the Japanese industry, it exports more than half its total output and stands to lose more than any other country should a car trade war break out.

As the remaining major "open" market in the Community, however, Germany should benefit the most from the latest self-imposed restraint by the Japanese.

Stung by criticism about a leap in the value of car exports to the Common Market in the first quarter of this year, the manufacturers, under pressure from the Japanese Ministry of International Trade and Industry, agreed to hold shipments to the Community this year to 1.1m, or about 10 per cent more than in 1985.

One way or another the Japanese have been left in no

doubt that there is a limit to the number of built-up car plants the major Western markets will take without crying halt.

So they have started to move some assembly into the key countries. By 1990 the Japanese will have about 2.3m of annual car assembly in North America.

Nissan, second-largest of the Japanese car groups, recently announced it is to turn its "second" assembly plant in the UK into a major production centre, to turn out about 100,000 cars a year by 1991.

Its European rivals feel other Japanese groups will be bound to follow before long.

World car sales are certainly not growing fast enough to absorb this extra capacity and so far the Japanese have given no indication that they intend to cut capacity back home to compensate.

This has led to calls for ground rules to be set before the Japanese come piling into Europe in the same way that they have in the States.

The Europeans are well aware that the Japanese intend to keep as much value-added as possible in Japan when seeding car kits for overseas assembly. It is particularly important for the Japanese to keep engine and transmission manufacture in Japan because, whereas a modern car assembly plant might be able to break even at an annual production of 150,000 an engine or transmission factory needs to produce 500,000 a year to earn its keep.

The Japanese also want to keep research, development and engineering to themselves as much as possible.

Mr Derek Barron, chairman of Ford of Britain, suggests the time is ripe for the European car producers to ensure that the Japanese do not start out in Europe with too many special advantages.

"Europe," he says, "to qualify as an 'European' car, must be coming from Japanese-owned factories in Europe should be of at least 80 per cent European community content. That content should not be measured, as it is today, by ex-factory value which can include marketing costs and even profit, but by the actual cost of the product."

Even research and development costs in each car should be paid for by a licensing fee of some sort and count in the import content, Mr Barron maintains.

This would encourage the Japanese to set up proper research and development facilities in Europe. And it would not be possible for them to reach 80 per cent European content under the Ford formula unless they manufactured engines and transmissions within the Community.

Ford also wants the system tightly monitored by the European Commission to make sure the Japanese stick to the rules.

The group is working hard to encourage the Commission to set up such a system and is attempting to get the European car producers to speak with one voice on the need for careful regulation of any Japanese car manufacturer setting up in Europe.

"You don't give them the keys to the kingdom unless they are willing to put down roots here. They should not have the benefits without the commitment," Mr Barron insists.

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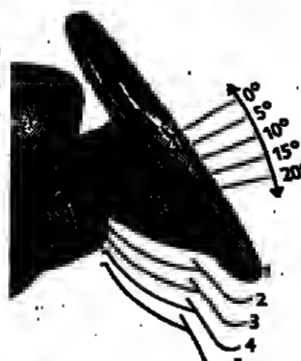
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MOTOR INDUSTRY 3

THE INTERNATIONAL TOP TEN



General Motors: Chairman, Roger Smith; President, F. James McDonald.
 Headquarters: Detroit, Michigan.
 Turnover: 1985 \$86.4bn (1984 \$83.9bn).
 Net profit: 1985 \$4bn (\$4.5bn).
 Worldwide vehicle sales: 9.3m of which 7.2m were cars.
 Employees: 861,000.
 Car production in Australia, Belgium, Brazil, Chile, West Germany, Malaysia, Mexico, New Zealand, Portugal, Spain, South Africa, UK, Uruguay, Venezuela, Zaire. Associates in Japan, Colombia, Kenya and South Korea.
 Owns: 100 per cent of Opel in West Germany and Vauxhall in the UK; 38 per cent of Isuzu and 5 per cent of Suzuki in Japan.



Ford Motor: Chairman, Donald Petersen; President, Harold "Red" Poling.
 Headquarters: Dearborn, Michigan.
 Turnover: 1985 \$52.77bn (1984 \$52.4bn).
 Net profit: 1985 \$2.52bn (\$2.9bn).
 Worldwide vehicle sales: 5,550,500 including 4m cars.
 Employees: 369,315.
 Overseas production: Argentina, Australia, Brazil, Canada, Mexico, South Africa, Spain, UK, West Germany.
 Owns: 25 per cent of Mazda.

TOYOTA

Toyota: Chairman, Eiji Toyoda; President, Shoichiro Toyoda.
 Headquarters: Toyota City, Aichi Prefecture.
 Turnover: Year to June 30, 1985, unconsolidated ¥6,094bn (1984 ¥5,472bn).
 Net profit: unconsolidated June, 1985 ¥306bn (¥251.5bn).
 Worldwide production: 3,540,645 of which 2,569,225 were cars.
 Employees: 61,665.
 Overseas assembly/production: Australia, Brazil, Costa Rica, New Zealand, Peru, Portugal, Thailand, US.

NISSAN

Nissan: Chairman, Takashi Ishihara; President, Yutaka Kume.
 Headquarters: Tokyo.
 Turnover: Year ended March 31, 1986, consolidated ¥4,627.5bn (1985 ¥4,626.3bn).
 Net profit: Year ended March 31, 1985 consolidated ¥35.7bn (¥31.8bn).
 Worldwide vehicle sales: 2,473,190 including 1,864,700 cars.
 Overseas production/assembly: Australia, Italy (via joint venture with Alfa Romeo) Mexico, Peru, UK, US.
 Owns: 90 per cent of Motor Iberica, Spain.



Volkswagen-Asdi: Chairman, Carl Hahn.
 Headquarters: Wolfsburg, West Germany.
 Turnover: 1985 DM 52.5bn (1984 DM 45.7bn).
 Net profit: 1985 DM 966m (DM 228m).
 Worldwide sales: 2,386,195 including 2,179,595 cars of which 355,000 were Asdis. 1985 total does not include 244,900 cars sold by Seat, now a subsidiary.
 Employees: 259,045.
 Overseas production: Argentina, Brazil, Mexico, Nigeria, South Africa, Spain, US, Yugoslavia. Cars made under licence by Nissan in Japan.
 Owns: majority shareholding in Seat of Spain with option on outstanding shares.
 Membership: West German Federal Government owns 20 per cent but plans to dispose back to private sector. State Government owns 20 per cent.



Renault: Chairman, Georges Besse.
 Headquarters: Boulogne-Billancourt, France.
 Turnover: 1985 FFr 122.1bn (1984 FFr 117.5bn).
 Net loss: 1985 FFr 10.3bn (loss FFr 12.5bn).
 Worldwide vehicle production: 1,962,690 including 1,637,635 cars.
 Employees: 79,530.
 Overseas production: Manufacturing agreements in Argentina, Colombia, Portugal and Spain.
 Owns: 46 per cent and has management control of American Motors of the US.
 Ownership: Owned by the French Government.



Chrysler Corporation: Chairman, Lee Iacocca.
 Headquarters: Detroit, Michigan.
 Turnover: 1985 \$22.73bn (1984 \$19.5bn).
 Net profit: 1985 \$1.6bn (\$2.4bn).
 Worldwide vehicle sales: 2,157,375 including 2m cars.
 Employees: 107,850.
 Foreign production: Mexico.



Peugeot-Citroen: Chairman, Jacques Calvet.
 Headquarters: Paris, France.
 Turnover: 1985 FFr 100bn (1984 FFr 91bn).
 Net profit: 1985 FFr 543m (loss FFr 241m).
 Worldwide vehicle production: 1,306,600. Including 904,200 Peugeots; 478,500 Citroens and 25,900 Talbots.
 Overseas production: Chile, Italy, Nigeria, Portugal, Spain, UK.
 Employees: 176,900.
 Ownership: Michelin owns 8.2 per cent; Peugeot family has 37 per cent.

FIAT

Fiat Auto: Chairman, Umberto Agnelli; Managing director, Vittorio Ghidella.
 Headquarters: Turin, Italy.
 Turnover: 1985 L14,322bn (1984 L12,878bn).
 Operating income: 1985 L1,322bn (L1,071bn).
 Worldwide vehicle sales: 1,531,900 cars, including Lancia and Autobianchi models. (Commercial vehicles are produced by another Fiat subsidiary, Iveco).
 Employees: 99,765.
 Overseas production: Brazil. Cars made under licence in Argentina, Yugoslavia, Romania and Spain.
 Ownership: The company is a subsidiary of Fiat SpA.

MAZDA

Mazda: Chairman, Moriyuki Watanabi; President, Kenichi Yamamoto.
 Headquarters: Hiroshima, Japan.
 Turnover: Year to October 31, 1985, consolidated ¥1,669bn (1984 ¥1,530bn).
 Net profit: ¥39.53bn (¥34.77bn).
 Worldwide vehicle production: 1,193,629 including 815,047 cars.
 Employees: 28,565.
 Overseas production: Building a factory in Michigan, US, for production next year.
 Ownership: Ford has 24.35 per cent.
 Source: Society of Motor Vehicle Manufacturers of the US

Trade friction

Japanese makers trim exports to EEC

THE ABILITY OF Japan's Ministry of International Trade and Industry (MITI) to co-ordinate the efforts of the country's motor industry was graphically illustrated again this year. In June MITI called on the nine car makers to limit voluntarily their exports to Western Europe, which had risen 82 per cent in value during the first four months of 1986 compared with the same months last year, to \$1.64bn.

The car producers reacted quickly. In July car shipments from Japan to Europe fell by 19.8 per cent in volume. It seems the Japanese car makers, under pressure from MITI, agreed to hold exports to the Common Market countries to about 1.1m this year, representing an increase of roughly 10 per cent on the 1985 total. MITI was worried lest the Japanese car manufacturers advanced too far too fast into European Community markets and that the Common Market countries would at last take united action. Statistics illustrating the automotive trade imbalance between Japan and the Common Market are hard to come by because each of the Community countries treats its figures in a different way. But for vehicles only (no components or accessories) in 1980

Japanese imports to the Community were worth Ecu 2.41m while the Common Market exports totalled Ecu 0.23m. By 1984 (the latest statistics available) Japanese imports were costing the Community Ecu 4.88m while exports to Japan brought in only Ecu 0.65m. Looking at Western Europe as a whole—17 major markets—Japanese new car registrations last year reached 1.14m, or 10.7 per cent of the total and twice as many only 10 years before. At the end of the first half of 1986 the Japanese share had risen steeply again, to 11.8 per cent or 727,500 cars, enough to keep four major European car plants profitably employed.

In return, the Japanese last year bought only 50,000 imported cars, a number representing two days' output by the Japanese industry. The figures illustrate not so much the strength of the Japanese motor industry, but the country's vulnerability. Trapped in a group of islands with few physical resources, the Japanese have to export to survive. But they have chosen to concentrate their efforts. They export relatively few products in huge numbers—cars and motor cycles being among the chosen few. In contrast, Western Europe trades in hundreds of products,

US car trade with Japan

	1980	1981	1982	1983	1984	1985
Japan's exports to the US	31,370	38,610	34,330	42,830	59,940	65,290
Japan's imports from the US	24,418	25,300	24,180	24,450	26,860	25,780
Trade balance	6,952	13,310	12,510	18,180	33,080	39,510
Japan's car & vehicle exports to the US	10,120	11,260	11,040	12,460	15,430	19,260
Japan's parts exports to the US	680	590	580	1,140	1,900	2,480
Total (A)	10,800	11,850	11,620	13,600	17,330	21,740
Japan's car imports from the US	100	50	40	40	30	40
Car trade balance (A-B)	10,700	11,800	11,580	13,560	17,300	21,700

(B) Does not include commercial vehicles and automotive parts, but their quantities are insignificant.

Source: Japanese Min. of Int. Trade and Industry; Min. of Finance.

services and commodities. Even small European companies will consider doing some export. In Japan only the very large enterprises seem willing to consider exporting. The Japanese continue to build huge trade surpluses in motor industry products to the concern not only of their competitors in the West but also among governments in those countries which rely heavily on their domestic automotive industries for wealth-creation and the provision of jobs.

Between 1980 and 1985, Japan's total trade surplus with the US increased from \$7bn to \$39.5bn, according to MITI, or by 464 per cent. During the same period Japan's surplus in motor industry products—already well entrenched by 1980—increased from \$10.5bn to \$21.7bn, or by 107 per cent. But with the total Japanese surplus with the US heading for \$50bn this year in spite of the steep drop in the value of the dollar against the yen, the American motor industry is

becoming restive. All the Japanese car companies, apart from Daihatsu, have set up or intend to set up assembly capacity in North America, but those plants will not cut the import bill very much—even if the Japanese reduce built-up car exports to the States to some extent to compensate (and so far they have shown no inclination to do so).

According to Ms Konomi Tomisawa, an economist at the Long-Term Credit Bank of Japan, although the first of the Japanese "transplants"—cars built in the US by Nissan, Honda and Toyota—have a nominal American content of 50 per cent, in reality about 80 per cent of their components are imported to the States from Japan. This is reflected in the trade statistics which show that last year exports of Japanese motor industry components to the US grew by another 30 per cent in value to \$2.48bn following a 67 per cent rise in 1984. The strength of feeling in some parts of the North American industry is reflected in the view of Mr Harold "Red" Poling, president of Ford: "Last year the (US) trade deficit was \$130bn and about a third of that was with Japan. Despite the strengthening of the

yen and the implications that holds, the projection this year is that the trade deficit will be \$105bn to \$170bn and \$90bn or \$70bn of that is going to be with Japan.

"That cannot continue much longer and one way or another the situation will have to be redressed. If the strengthening of the yen does not correct the situation then I think the mood of Congress is such that action will be taken."

When pressed, Mr Poling suggests the US government should attempt to reach agreement with Japan so that the unfavourable trade balance is reduced, step by step over a given period of time.

If the results did not meet the objectives then action should be taken in the form of a tariff or duty or some device that will ensure the situation is redressed, he says.

"Let them (the Japanese) decide how they want to redress the situation. They can open their market. They can restrict their shipments and ship them elsewhere in the world. I think it is going to be a major issue in the (US) elections."

Kenneth Gooding

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MOTOR INDUSTRY 4

The US

Profits slip despite record sales

ENERGY PRICES may have fallen and the styles of the 1980s may be back in fashion in many US consumer markets, but the age of the traditional large American car does not appear to be returning.

In fact, as evidenced by the well-publicised troubles of General Motors—the company that had planned the greatest hopes on a swing back to traditions among US consumers—the eight-cylinder rear-wheel driven passenger car may be going the way of the dinosaurs.

It was in response to unacceptably large inventories of 1986 cars—particularly in the highly profitable “standard domestic” section of the big-car market—that GM announced the unprecedented financing incentives which have thrown into total confusion all marketing expectations, production plans and financial forecasts in the US car industry this year.

Until the late summer imports were continuing to expand their market share—from 23 per cent in the first half of 1985 to 27 per cent in the first half of 1986, GM was not alone among the US manufacturers in continuing to lose ground to the Japanese and Europeans. In fact, Ford's market share declined in the first half of 1986 by 1.4 per point,

against GM's 1.2 percentage points.

The reason GM's overstocking problems were so much more acute however, was that Ford and Chrysler had broadly resigned themselves to continuing retrenchment in setting their production targets. It was GM's perennial over-optimism about the salesability of its cars in the face of foreign competition that led to the costly financing war this autumn.

The consumer responded enthusiastically to GM's 2.9 per cent financing late in August and the matching deals immediately offered by the other domestic manufacturers. As a result, September sales for cars hit a new monthly record of 824,919 units and the 1986 model year, which runs from October to October, has produced bumper figures for sales and production by each of the big three US car makers.

Unfortunately, the record sales figures for the model year have not been reflected in the car makers' financial results—rather the rising sales have cast a mirror image of declining profits, as the costs of sales incentives has overwhelmed the benefits from rising productivity and the declining dollar.

The further, potentially costly, impact of the September

credit war on sales for the 1987 model year, which began in mid-October, is still a matter of guesswork. Some analysts have expressed hopes that sales will be buoyed up between October and December by the tax reform bill.

From January 1, 1987 this will eliminate the federal tax deduction for local sales taxes, creating a significant incentive for consumers in high-tax areas states such as New York to buy their cars in 1986. To the extent this factor has an influence, however, it will only deepen any slump in sales next year—and raise expectations of further financial give-aways next summer to shift the remaining 1987 models.

The full costs of this year's financial incentives will not become apparent until the motor manufacturers' fourth quarter results are published next year, but they are expected to be substantial.

For the US auto industry as a whole, net profits are likely to be slightly down this year at \$7.8bn against \$8.1bn in 1985, according to the Value Line investment survey. Within this aggregate, net profits at GM are expected to be down by nearly 25 per cent from last year's \$4.0bn.

Chrysler may suffer a similar percentage decline in profits, but this will be from a record level of \$1.6bn reached last year.

Ford's profits, meanwhile, could rise by 20 per cent or more from last year's \$2.5bn as the company benefits more than its competitors from strong overseas sales, booming demand for small trucks and a good balance between sales and production. A further vital factor underpinning Ford's performance has been the huge success of its mid-range Taurus and Seble models.

These cars, which bear similarities to Ford's European Sierra and represents a conscious move away from traditional American car “boxy” styling, have turned out to be Ford's most successful models since the Mustang of the mid-1970s.

It is probably significant that Chrysler too, has found its most successful models to be the medium-sized K cars, Dodge Caravan minivans and Horizon/Omni subcompacts.

Unfortunately for GM, whose unique strength has always been in the traditional large car market, luxury cars may be profitable to manufacture, but they are proving hard to sell against competitors from Europe which

have a higher reputation for technical sophistication and a much more glamorous image.

There are, nonetheless, some hopeful features on the US motor industry's horizon—above all the fall in the value of the dollar.

The Japanese are raising prices as a result of the dollar's decline and starting to meet consumer resistance. Although Japanese exports are unlikely to drop below the “voluntary” ceiling of 2.4m units imposed by Tokyo's Ministry of International Trade and Industry (MITI), higher prices for Japanese models are giving US manufacturers more room for manoeuvre on their own pricing.

Admittedly, a new source of competition apparently insensitive to currency movements has emerged in the last year with the phenomenal success of the South Korean Hyundai. In total, over 150,000 this year, which from a standing start, must qualify as one of the most successful launches in motor marketing history.

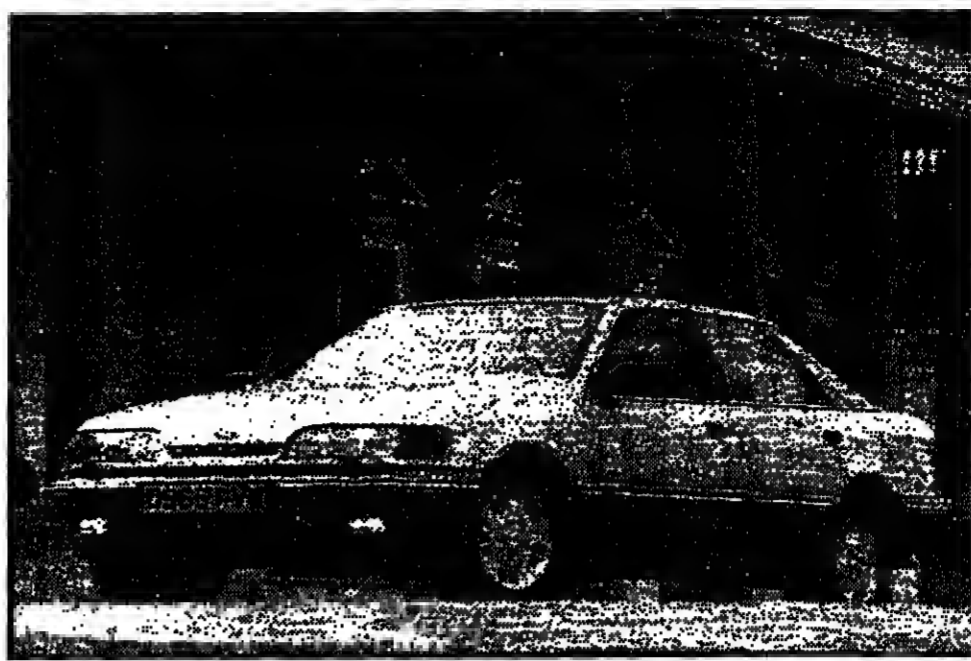
As long as Korea manages to avoid revaluing the won against the dollar, Hyundai will maintain an enormous cost advantage over any other manufacturer—and even after a currency realignment the Koreans are likely to make increasing inroads into the cheap end of the market.

Another type of competition from which the cheaper dollar offers no succour are the expanding Japanese manufacturing facilities in the US, with an expected US output of about 200,000 units this year, has overtaken American Motors and Volkswagen to become the fourth-largest US domestic carmaker.

Toyota, Mazda, Nissan and Mitsubishi all have large joint ventures and “immigrant” production facilities in the US, on stream in the next few years. Thus, by 1989 “immigrant” production, controlled by foreign companies but based in the US, will account for 1.6m units or nearly 18 per cent of the US installed capacity, according to Salomon Brothers.

For the big three US car makers, this growing prodectiom virtually guarantees a saturated domestic market, with pressure for lower prices and capacity reductions far ahead as the eye can see.

Anatole Kaletsky



The UK

Year of exceptional upheaval

THE PAST YEAR has been one of exceptional upheaval in the UK motor industry. And the turmoil far from over.

The future course to be charted by State-owned Austin Rover will not become clear for some time. This is in the wake of a traumatic few months in which it has seen its UK market share tumble to below 16 per cent from 18-plus, acquired a tough new chairman, seen virtually all the old top management pack their bags, and a return to significant losses—of £80.9m pre-tax—in the first half of this year.

The name of BL, of which Austin Rover formed a part, has been dropped by new chairman and former British Shipbuilders chief Mr Graham Day, a Canadian who was the personal choice of British Prime Minister Mrs Margaret Thatcher for the job.

The name Rover Group now hangs over a revised corporate structure within which Mr Day has assumed executive chairmanship of Austin Rover, with former Leyland Trucks head Mr Les Wharton moving to the managing directorship.

As a consequence of what Mr Harold Musgrove, the 56-year-old former chairman and chief executive, bringing to an end an Austin Rover career which had begun 40 years previously with an apprenticeship, Mr Musgrove followed former BL cars chief executive Mr Ray Horrocks out

of the company, and was accompanied by several other top management figures.

Mr Day has declared that he intends to put “some commercial punch” into Austin Rover, including the rebuilding of the product development plan “from the ground up.”

He has also made clear that there will be a major drive both to further improve quality, and to increase public awareness that it is taking place. He is to present his own corporate plan to the Government before the end of this year, which may or may not include a submission for more government money.

The future involvement of Honda, Austin Rover's partner in developing the Rover 800V Honda Legend executive cars (which each is building for the other) is also undetermined. But it cannot be ruled out that Honda will take a small equity stake.

Any request from Mr Day for more cash would be embarrassing for the government for, ironically, the changes at Austin Rover virtually coincided with the coming on stream of car assembly at Nissan's greenfield plant at Washington, Tyne and Wear.

Initial output is 24,000 cars a year, which comes off the Japanese import quota. But Nissan confirmed at the opening ceremony that it would proceed to stage two, involving manufacture of cars with up to 80 per

cent European content, at a rate of at least 100,000 cars a year by 1991—two years early.

That qualifies Nissan for a total of £100m in government aid. Ford of Britain has itself seen major management changes this year. Long-time chairman and managing director Mr Sam Toy retired to become president of the Society of Motor Manufacturers and Traders, with his job now split between Mr Derek Barron, brought in as chairman from Latin America, and Mr Roger Humm (formerly managing director) as managing director.

Mr Barron was quick to comment on Nissan's presence. Ford, he declared, was ready and able to compete with any rival. But there should be a stiffening of EEC definitions of what constituted a European car. A standard should be set of at least 90 per cent European content as measured by ex-factory gate costs rather than, as now, 60 per cent measured by ex-factory prices.

The latter allows all overheads, such as advertising, to be included in the percentage, and even the company's profit margin.

The entry ticket for the Japanese, Mr Barron insisted, should be no different than for any other manufacturer. “You don't give the keys of the kingdom to anyone who's not prepared to put down roots.”

Meanwhile, UK car production continued to decline, despite a record for car sales last year of 1.83m units. As the table shows, Austin Rover was by far the most badly hit in the first half of this year, with output falling by 18 per cent.

Ford's output also fell, however, by over 6 per cent—but this is largely explained by an industrial dispute at the Halewood Escort plant early in the year, and which cost over 10,000 cars.

Indeed, Mr Barron says the outlook for Ford car output in the UK is brighter than for a long time, with productivity up sharply. Halewood's 10,000 employees, he says, are now hitting daily output capacity of 1,015 cars, compared with 800 last October, while the Dagenham plant producing Fiesta and Sierra had gone in the same period from 780 a day to just under “the magic 1,000.” An extra 415 people have been taken on to build Sierras.

Vauxhall saw its output rise

Ford's Granada/Scorpion. Though Ford's overall output has fallen, mainly because of an industrial dispute, productivity is now up sharply, the company says.

by 2.8 per cent to its best level, following production last year which was its best for 13 years.

However, the figures were dragged down also by Peugeot/Talbot's contract to supply Paykan car kits to Iran, only 7,800 of which have been dispatched this year. This compares with peak volumes in the past of around 70,000 units per year.

Despite this, Peugeot/Talbot's relatively small decrease, of 8.6 per cent, reflects the successful launch of the 309 model being built at Ryton, at the single-shift capacity level of 1,250 cars a week.

A substantial boost came earlier this summer when Peugeot/Talbot began building left-hand-drive models for export, for the first time since the 1970s. Productivity and quality at the plant has improved to the extent that it is almost certain to build also a new middle-sized car, code-named D80, from about autumn 1987.

This is despite the fact that Peugeot/Talbot lost \$8.5m pre-tax in the first half—a further reflection of the Iranian difficulties.

The UK's balance of trade in vehicles and related products continues to worsen. This is despite also a 30 per cent increase in car exports by Austin Rover, to 62,000 from 48,000 in the first half of this year, and rising exports by Ford of engines and other components. (Another lean-burn engine range, in which Ford is investing £157m, is due to come into production next year.)

In sales terms, Ford continues to dominate the market. It had a 28.3 per cent share in the first eight months of this year compared with 16.37 per cent for Austin Rover and 15.57 per cent for Vauxhall. Imports meanwhile continue to hover just below the 90 per cent level.

Meanwhile, total sales are expected to set a record year for the second year in a row, with Ford's Mr Barron predicting a total of about 1.85m units.

The major success story of the UK industry remains Jaguar, its new XJ40 model made its debut in the last days of the Paris Show, and will have a place of honour at Birmingham. To be sold as the XJ6, it seems certain to propel Jaguar rapidly towards its target of producing 60,000 cars a year by the end of the decade.

John Griffiths

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EATON Growing into the future

Labour relations

Struggle by other means

TRADE UNIONS that try to “freeze time” or to resist the radical transformation in industrial relations now taking place within the motor industry are unlikely to survive. Mr Herman Rebban, general secretary of the International Metalworkers' Federation (IMF), believes.

But, he adds quickly, it would be a big mistake to conclude that under the impact of the new technologies the lion is lying down with the lamb. Closer cooperation between unions and employers is struggle by other means. And he looks forward to the arrival of “more worker-friendly governments” in Europe in the next few years.

The Geneva-based IMF coordinates the activities of unions representing some 3m automobile workers in the non-communist world. Mr Rebban, its general secretary for the past 12 years, and before that an official of the United Autoworkers' Union of the US and a General Motors worker for 13 years, speaks with experience that commands respect.

From his vantage point of Geneva, he believes it is not yet possible to discern any clearcut worldwide pattern of worker-employer relations emerging from the turmoil the industry has gone through in the past 10 years.

Union concern in mature car industries has been focused to a greater extent than before on the survival of national enterprises: job security has become the number one priority. In the US and Europe almost all effective unions are today striking, quid pro quo deals with employers, exchanging job guarantees for a free hand in installing new technology.

The cost-cutting undertaken by companies to remain competitive has resulted in the loss of many jobs but not in wage-cutting. The IMF claims.

The profit-sharing introduced by the US producers has made no dent in the conventional hourly-pay system, while in most of Europe the absence of collective bargaining covering only outworkers has doomed attempts to bring in profit-sharing. In Britain the absence of profit has been an effective deterrent.

Most unions remain wary of co-determination. But unusually for an American-bred labour official Mr Rebban in this instance hucks the trend. He is vice-chairman, nominated by IG Metall, on the supervisory board of Ford West Germany, and believes co-determination works.

A more traditional adversarial relationship prevails in countries such as South Korea and Brazil, important newcomers to the world industry whose unions are repressed or still weak. Employers will not escape trouble, if they persist in ignoring demands for adequate minimum wages and working conditions in these areas, Mr Rebban says.

Recently the IMF publicly supported a small strike at the Daewoo plant in South Korea and it has given publicity to the union leaders who were imprisoned as a result of the strike.

However, the great variance in labour bargaining practices in different countries—and the resistance of managements—are making it difficult for the IMF and the major unions to realise hopes of conducting worldwide negotiations with multinational car companies.

Mr Rebban, understandably, is not bappy with the suggestion that a decline in the power of the trade unions lies at the origin of the new spirit of cooperation within the US and European motor industries. The unions, he concedes, are showing greater flexibility.

They have, for instance, accepted the elimination of the old job classification systems in the US and Britain. The agreement covering workers at the GM-Toyota joint venture in California allows for only three classifications against more than 100 before.

Japanese carmakers have exerted a major influence on industrial relations in the motor industry over the past 10 years, Mr Rebban says.

In the first instance their production techniques have compelled competitors to introduce methods and quality control systems which have radically changed workers' roles.

Second, in the “sweetheart agreements” they strike with local unions for their foreign production plants the Japanese offer lifetime job guarantees, reasonable wages and benefits to core workers but in practice keep the national union out of the factory.

Conversation with Rebban and his staff at the IMF comes round regularly to two future car plants, the General Motors Saturn project in Tennessee and the Nissan project in North-East England. Their preoccupation with the significance of these new projects end their uncertainty about their effects on union-management relations are evident.

The agreement for the Saturn plant signed last July between the UAW labour union and General Motors represents the first example of “outright imitation” of Japanese industrial relations, Mr Collin Gonze, director of the IMF's automobile department, says. It purports to offer a veto power to workers over all decision-making functions from the plant's department.

It is uncertain whether such worker control will materialise or be imitated elsewhere.

William Dullforce

US car production

	1979	1980	1981	1982	1983	1984	1985	1986*
General Motors	5,092,614	4,064,546	3,904,083	3,173,145	3,975,291	4,344,727	4,887,079	2,940,551
Ford	2,043,014	1,306,950	1,320,198	1,104,075	1,547,680	1,775,236	1,636,144	1,195,227
Chrysler	928,613	638,974	749,516	680,582	963,523	1,247,826	1,264,578	887,578
American Motors	184,636	199,726	197,726	199,726	201,973	192,196	111,138	36,265
VW	173,192	197,106	167,755	84,246	98,287	74,785	96,469	54,159
Honda	—	—	—	1,500	55,337	138,752	145,337	138,735
Nissan	—	—	—	—	—	—	43,810	23,943
Industry total	8,422,074	6,372,204	6,251,003	5,075,214	6,782,061	7,773,342	8,186,034	5,277,248

* First eight months

Source: *Nihon Machini*

UK motor trade

Cars	2nd quarter		1st half	
	1986	1985	1986	1985
Cars	351	327	637	661
Commercial	86	103	182	205
Other	953	851	1,811	1,709
Cars	1,321	1,249	2,528	2,348
Commercial	210	193	432	379
Other	878	764	1,665	1,492
Cars	— 970	— 822	— 1,691	— 1,687
Commercial	— 124	— 89	— 253	— 174
Other	— 75	— 87	— 146	— 217
Total	— 1,021	— 924	— 1,998	— 1,644

Source: SMMT from Customs and Excise data.

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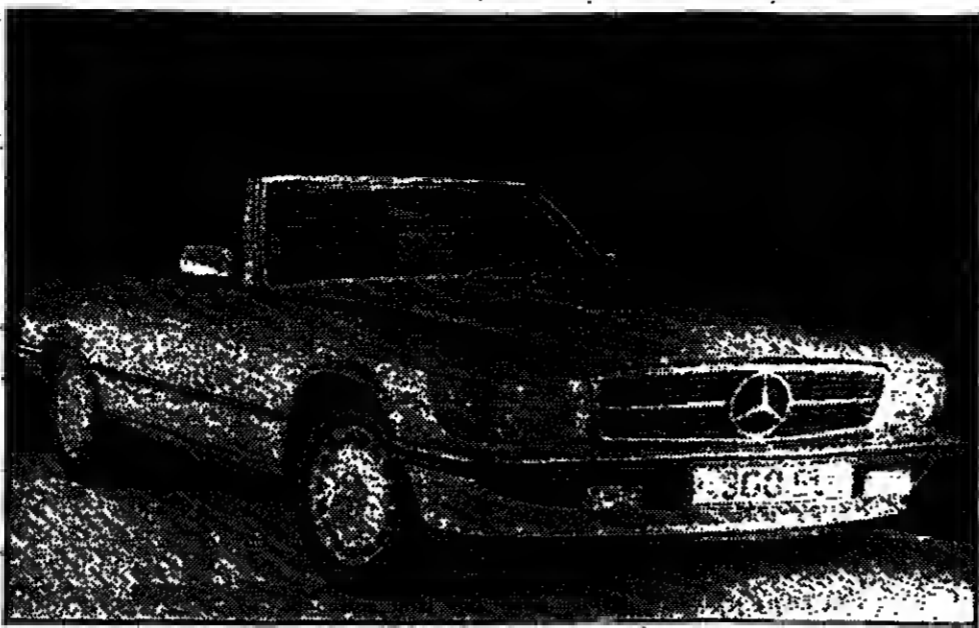
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Passenger car registrations—western Europe
(15 markets)

	Year 1985	% Share	Year 1984	% Share	% Change
VW-Audi	1,360,367	12.92	1,220,279	12.11	11.5
Fiat-Lancia	1,294,441	12.30	1,285,443	12.76	0.7
Ford	1,257,218	11.91	1,294,700	12.57	-2.9
Peugeot-Citroen	1,225,422	11.64	1,165,683	11.57	5.1
GM/Opel/Vauxhall	1,190,462	11.31	1,108,696	11.00	7.4
Renault	1,129,120	10.73	1,100,491	10.92	2.5
Rover Group	419,465	3.98	394,253	3.91	6.4
Daimler-Benz	392,203	3.73	331,640	3.29	19.2
Nissan	297,931	2.83	280,099	2.78	6.4
BMW	287,952	2.74	301,465	2.99	-4.5
Toyota	270,837	2.57	224,528	2.23	20.6
Volvo	254,261	2.42	238,112	2.36	6.8
Mazda	202,423	1.92	197,865	1.96	2.3
AFA/Renova	150,405	1.50	180,263	1.71	-12.1
Seat	144,810	1.38	145,825	1.45	-0.7
Mitsubishi	114,087	1.08	109,079	1.06	4.6
Honda	113,883	1.08	111,102	1.10	2.5
Lada	88,742	0.84	89,595	0.89	-1.8
Saab	58,789	0.56	62,701	0.62	-8.2
Suzuki	48,555	0.46	42,346	0.42	14.4
Others	214,831	2.04	193,739	1.92	10.9
Total	10,527,124	100.0	10,077,916	100.00	4.5
Total Japanese	1,121,966	10.66	1,023,061	10.15	9.7

Source: Automotive Industry Data



The Mercedes-Benz 300SL, modified to improve handling and ride.

France

Recovery brings out the smiles

THERE WAS a distinctively upbeat mood among the French car manufacturers at the Paris Motor Show this month. Even on the Renault stand there were smiles and laughter despite the fact that the large state car group is still heavily in the red. The confidence which appears to be returning to the French car industry reflects the strong recovery that the country's private Peugeot group has made and the first tentative signs of recovery at Renault. Moreover, the French car market is also beginning to pick up from its protracted slump during the past two years.

New car registrations are expected to total about 1.2m vehicles this year or 150,000 more cars than last year. The level of new registrations is thus returning closer to the 2m mark which the French car manufacturers believe is the appropriate figure for a market the size of France.

While foreign importers have continued to increase their penetration of the domestic market with more than 35 per cent of the French market so far this year, the French car makers, especially Peugeot, have continued to perform strongly on export markets.

In Europe, for example, the Peugeot group has seen its sales

increase by 17 per cent so far this year, outperforming the European market which has grown by about half that much. Indeed, the Peugeot group, which embraces the Peugeot, Talbot and Citroen marques, now feels it has come completely out of the woods.

"The recovery stage is over. We are now in the development stage and we expect to flourish," says Mr Jacques Calvet, chairman of the Peugeot group and the main architect of its financial recovery during the past few years.

Peugeot, which has just launched the new AX Citroen mini and is working on a new medium-range saloon for the Peugeot marque which could also be produced in the UK, is expected to see its profits rise to more than FFr 2bn this year from FFr 543m last year. This confirms the recovery of a group which had lost FFr 8.5bn in the previous five years.

Mr Calvet intends to continue working to improve productivity and strengthen the group's finances by reducing its debt service burden. The private company's debts have now been stabilised at FFr 32bn-FFr 33bn and Peugeot's target is to reduce debt service charges from 4.2 per cent of sales to 3.6 per cent.

At the same time the group is increasing its investments which will total FFr 8.2bn this year or more than double the amount three years ago.

If Peugeot is now well on the way to recovery—"We are ready to take off again," says an executive of the private car group—Renault is also beginning to recover. The first results of the intensive recovery treatment of Mr Georges Besse, its chairman for the past 18 months, are beginning to show.

After losing a record FFr 12.50bn in 1984 and another massive FFr 10.8bn last year, Renault's losses are expected to fall to around FFr 5bn this year—a still gigantic level but nonetheless a strong improvement on the previous years.

Moreover, Mr Besse also believes that Renault will be in the black again by the last quarter of next year.

As in the case of Peugeot, Renault has acted in a draconian fashion to reduce its workforce and improve productivity—albeit two years after its French rival. In the past 2½ years, Renault's French car workforce has been cut by 25 per cent.

Productivity which stood at 10.6 cars per worker a year in 1983, has increased to about 13.6 cars in 1984, and Mr Besse's

ambitious target is to see it rise to 15 next year.

The priority at Renault has been to refocus the group around its core car manufacturing operations. Mr Besse has sought to cut costs wherever possible and raise fresh cash from the sale of assets. However, he has so far not received the sort of financial support from the state shareholder which Renault needs to restructure its balance sheet.

With its new range of cars and the measures taken to improve productivity and cut costs, the company is now operating more solidly. But its catastrophic level of debts totalling FFr 60bn or the equivalent of half the group's turnover remains Renault's big problem.

So far, the government has given no hint that it plans to enable Renault to restructure. Its balance sheet quickly with a sudden injection of the FFr 15bn-FFr 20bn the company needs. Instead, the government has shown every sign of continuing the current level of support to the car group of about FFr 2bn in year in state capital grants.

However, the government could eventually be prompted to make a more substantial contribution to Renault if the

group's recovery confirms itself. But any crucial decision on financing is unlikely to occur before the French Presidential elections due in 1988.

Despite the recovery of the domestic industry, the motor manufacturers are continuing to seek support from the government which they feel continues to penalise the industry. While price controls on new cars have finally disappeared in France, the car manufacturers would like to see a cut in the current high level of value added tax of 33 per cent on passenger cars in France.

Both Renault and Peugeot are also worried by Japanese competition. The two car groups fear that Japan will increasingly turn its attention to the European market, especially if the Japanese Yen remains so strong against the US dollar.

Indeed, the two French car makers have come out openly in support of the proposals recently made by Ford for tougher criteria to be applied to defining whether a Japanese car assembled in the EEC was European. Ford suggests that a new minimum European content of 80 per cent measured by ex-factory cost should be applied.

Paul Betts

W. Germany

Settling down to a more leisurely pace of growth

AFTER ITS fast-track performance of last year, West Germany's car industry is settling down to a more leisurely pace of growth.

Output is expected to edge ahead to a further new record in 1986, according to latest industry forecasts. And companies have been expanding heavily on new models, plants, and research.

Certainly, the German car groups with their emphasis on excellence of engineering, speed, and comfort are well placed to provide this. As for the customers, the country's steady export growth lack of inflation and thus low financing costs have put more money at people's disposal. Lower oil prices have also helped the economy and the car business.

They have taken a 30 per cent share compared with 27 per cent at the end of 1985. While the VDA expects this level of penetration to fall off in coming months, Japanese and other foreign manufacturers provide a stiff challenge.

Since there are few potentially new car buyers to woo into dealers' showrooms—most Germans who can afford a car have one already—the car manufacturers are out looking for any significant breakthrough on the domestic scene.

With a gradually declining population, the chances of greater market penetration are becoming slimmer for the car groups. But competition has heated up between the rival model makers, and imported cars have been accelerating into the market.

"The budget set aside for car purchases," says Bayerische Hypotheken und Wechsel Bank to a recent study of the sector, is likely to increase considerably this year." But it adds: "This will not be reflected so much in increased purchases of new cars as in far greater willingness of customers to buy more expensive models."

To meet it, and to ward off each other's competitive efforts, car companies have been investing heavily. BMW spent more than DM 2bn on developing and bringing into production its new 7-series, similar in appearance but more advanced technically than previous models.

BMW has also built a new plant in Bavaria, while rival Daimler-Benz of Stuttgart plans to invest DM 1.5bn in another factory in Baden-Wuerttemberg. BMW hopes to lift sales from 441,000 to 460,000 and the extra plant will raise capacity to some 550,000 cars.

The Munich-based bank expects new car registrations to rise by at least 8 per cent this year, which would take them to about 2.6m. The record year was 1978, with 2.7m cars.

After a slow start, due to uncertainty about pollution control measures, demand picked up sharply towards the end of 1985 and the impetus carried through into this year.

Income slipped 9 per cent to DM 300m last year. This year, it expects an improvement, Daimler-Benz, now also heavily engaged in electronics, engines and aerospace, raised output last year by 13 per cent to 541,000 and is aiming for over 590,000 in 1986.

Exports soared by 15 per cent to 2.57m cars, the biggest markets being Britain, the US, France and Italy. The export share of total production approached 62 per cent. Unit sales to the US, where the German market share was 4.5 per cent, jumped by some 20 per cent. In Britain, where the share was almost 24 per cent, the rise was just over 8 per cent.

The VDA figures for the first eight months of 1986 show a 3 per cent rise in production to 2.61m cars, but a dip of 2 per cent in exports to 1.67m.

At the mass end of the market, Volkswagen expects to turn out more than 2.8m vehicles this year against 2.65m last year, which includes VW, Audi and Seat of Spain, now a subsidiary. Spending, out taking in Seat, jumped by 60 per cent in the first half to DM 2.3bn.

Peugeot, the Stuttgart-based luxury sports car maker, warned that trading conditions had become worse as a result of the fall in the value of the dollar. It said this when announcing a jump in turnover of 12 per cent for its financial year to end-July to DM 2.6bn.

It took some comfort from the fact that other companies faced the same problem. The US takes around half of Porsche's total unit sales of just over 50,000 cars a year, so the slide in the dollar is a matter of acute concern.

Opel, struggling to return to profit next year, is this year spending DM 1.2bn on new models and facilities; its Omega replaces the long-established Rekord. The General Motors subsidiary aims to build over 1m cars this year, while Ford, part of the US group, aims to move back into profit in 1986, with sales up 5.5 per cent in the first five months to 364,000 cars.

Because of the strength of the D-Mark against the dollar and other currencies, German carmakers are finding that the way into their highest foreign markets has developed an upward slope.

They are looking to the home market for increases in sales, but as the market has become virtually saturated, it is replacement cars that provide most of the demand, with an increasing shift up the quality scale to more expensive and better-equipped models.

Within Germany, imports

Andrew Fisher

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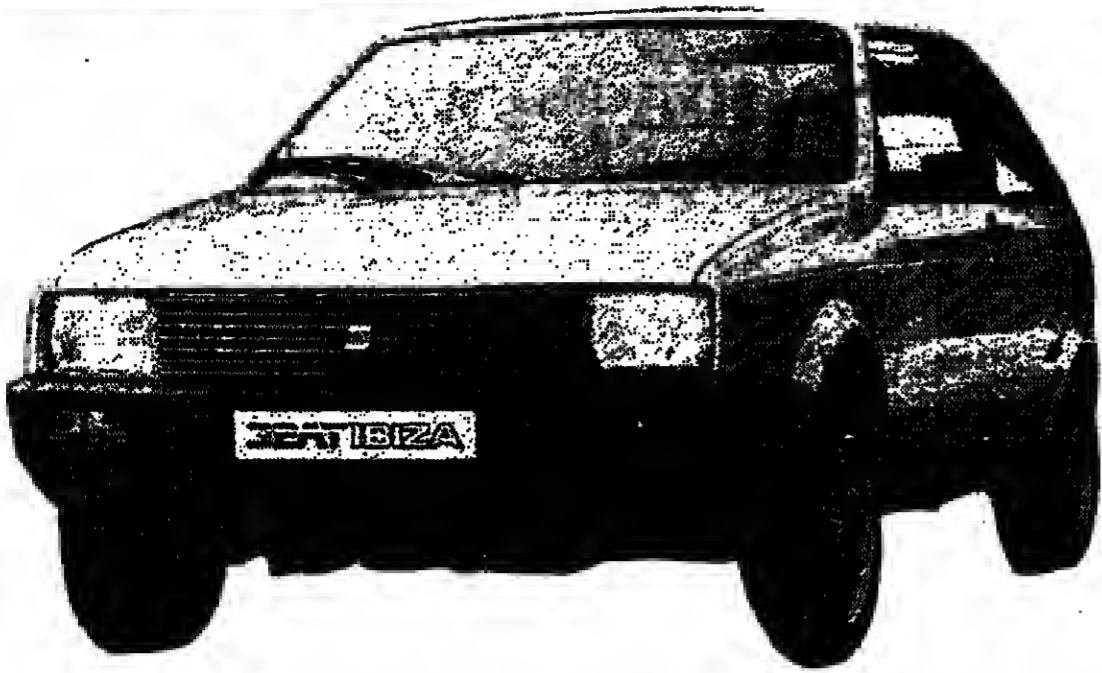
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MOTOR INDUSTRY 6



Seat, Spain's biggest car company which was bought by Volkswagen in June this year from the Spanish Government exports more than 60 per cent of its production of small cars including its new Ibiza model (above).

Spain

A key to VW's strategy

VOLKSWAGEN'S TAKEOVER in June of the formerly state-owned Seat car company rounded off a series of negotiations on what amounts to a fairly drastic reshaping of Spain's car industry.

Set in motion last year and concluded with a rapidly almost unprecedented in Spanish industry, the negotiations were to ensure the continued commitment of multi-national groups to Spain and consolidate production and export levels after the country's EEC entry.

EEC membership, which entails the progressive dismantling of Spain's barriers against imports from the rest of the Community, has forced the country's motor manufacturers to re-think their operations in the context of global European strategies.

Combined investment programmes to streamline production and adapt modal strategies amount to some \$5bn, including more than \$3bn at Seat. Separate plans backed by state assistance, have been negotiated by the government with the three French-owned manufacturers—Renault, Peugeot-Talbot and Citroën, which are all due to reduce the range of models they produce in Spain—and with Ford.

The VW agreement, which follows the arrival in recent years of Ford and General Motors,

confirms Spain's aspirations as a European manufacturing centre for small cars.

The Spanish car industry is bifurcated into six foreign-controlled companies, battling in a market which has shrunk from about 650,000 vehicles in 1977 to about 550,000 at present and facing growing competition from imports.

In the first half-year of EEC membership, imports have already increased their share to almost 15 per cent compared with under 11 per cent a year earlier. With simplified import procedures and the first tariff cuts—plus annual quotas allowing 25,000 cars to be sold in Spain at special reduced tariffs—registrations of foreign cars between January and June rose by 52 per cent to 42,000.

Spain remains one of the European markets most closed to Japanese car imports, but EEC companies like Fiat and Alfa Romeo have been building up sales. Eventually, imports are expected to take at least 25 per cent of the market.

Meanwhile, exports, which have recently come to account for about 60 per cent of Spanish production, have suffered a brake on growth. After sagging in the early months of the year, they showed a modest 3.6 per cent increase in terms of units in the first half.

All eyes are therefore on the

future of the home market, where the trend is far from clear. Home sales by Spanish producers were distorted by the introduction of 33 per cent VAT in January, replacing previous taxes. This brought a rush of purchases late last year and a drop at the beginning of this year.

However, the market made up for this bad start in the second quarter. Sales for the half-year were 4.4 per cent up and production, partly reflecting the formation of new model stocks, 5.4 per cent up at 637,000 units.

The performance of the different companies has been uneven. GM and Ford, which were Spain's top manufacturing exporters last year, were the only ones to show significant production increases.

GM, while retaining three-quarters geared to exports, had a 50 per cent growth in Spanish sales thanks to the new Kadett, which it is making for the Spanish market, its second Spanish-made model after the Opel Corsa/Vauxhall Nova. Ford, the most profitable of Spain's manufacturers, had its growth concentrated in exports.

Renault and Peugeot-Talbot, both predominantly dependent on the local market, moved more towards exports. Renault exported some 30 per cent of production and Peugeot, which is waiting to introduce the 309

saloon on the Spanish market, about 40 per cent. Peugeot's sister company, Citroën, lost both domestic sales and exports.

Seat, the biggest producer, which has recently been selling more than 60 per cent of its production abroad, including most of its new Ibiza small cars, lost ground in exports but gained on the home market.

A third of the company's output is already in VW models—the Polo, which it also exports, Passat and Santana—introduced under its previous co-operation agreement with the West German manufacturer. This aim is broadly to maintain this balance, with Seat continuing to produce its own models as a third facet to the VW-Andi group.

Even though the Bill for sorting out Seat's financial mess has been sent to the Spanish taxpayer, the takeover is a sizeable plunge for VW—Pia 80bn (€600m) for the three-stage purchase, a further Pia 87bn in planned capital increases, a Pia 430bn investment programme including a new factory near Barcelona, and no hopes of profit for a few years to come.

VW wants to double its 6 per cent share of the European small car market (its overall European market share is around 13 per cent) by the 1990s, and Spain is part of its strategy.

David White

Canada
Influx
brings
turmoil

CANADA'S AUTO industry is in turmoil, and the long-established North American manufacturers are having to cope with a wave of branch assembly operations being built by Asian companies in Ontario and Quebec.

One clear implication emerges: by 1990, Canada could well have surplus production capacity of about 500,000 cars yearly that cannot be shipped into the US market because of similar over-capacity there.

Something is going to have to give, because the domestic market has caught up on the ground lost in the 1982-83 recession and is entering a slower growth phase. In the September 30 model year just ended, 1,128,000 cars and 414,500 trucks (including minivans) were sold, both domestically-produced and imported from the US, Europe and Asia.

In the model year 1987 just beginning, the industry expects to sell just over 1m cars and about 350,000 trucks. The Japanese and Hyundai of Korea will be taking about 25 per cent of the car market. All imports were about 350,000 in 1986 and may reach 391,000 in 1987.

Even with the 40 per cent rise this year, the Japanese manufacturers still have an advantage of about \$1,500 per car in cost, say the North American companies, and while most are committed to new assembly plants in Canada, with the conspicuous exception of Nissan, domestic content will remain low for many years.

Last month, a team of Koreans from Hyundai kicked off construction of a 100,000-unit assembly plant near Montreal. The capital cost will be about \$325m, plus working capital and interest, which will bring the total to more than \$450m. The Federal and Quebec Governments are contributing \$110m to cover interest charges, and the land was virtually given to Hyundai.

By 1991 Hyundai hopes to be operating at the full 100,000-unit rate turning out a new front-wheel-drive model for the Canadian market with a modestly Canadian content. It may be possible to sell some cars to the US, and in the longer term the company says it is thinking of a stamping plant.

Several weeks earlier, General Motors and Suzuki of Japan announced a \$500m joint-venture assembly plant in Ontario, with the production of small cars and Jeep-type vehicles for the Canadian and the US markets. The plant is due to qualify under the Canada-US auto pact. Essentially this means a company can import parts or vehicles duty-free from the US at its Canadian production.

On a North American basis, by 1990 it is estimated that assembly capacity will be 15m units a year, compared with demand of around 12m.

Honda, Toyota and American Motors (Canada) are building or nearly completing new plants in Ontario, as Hyundai begins construction near Montreal. Nissan may choose a parts plant, and has been rumoured looking for an assembly plant site.

In the US Honda, Toyota, Nissan and Mazda have new plants, and Mitsubishi plans another. Deals are being worked out by Daihatsu, Subaru, Isuzu and others for North American assembly. Volkswagen has retained one plant in Pennsylvania, which also supplies Canada.

General Motors Canada, Ford of Canada and Chrysler Canada, traditionally the market leaders, have all warned that several assembly plants and parts plants will have to close by 1990 because of the build-up of Asian capacity and the prospect of continuing heavy imports. They argue that except for AMC (Canada), controlled by Renault of France, none of the foreign companies are fully committed to raising Canadian content.

They are willing to look the other way when the \$120m federal-provincial grant to AMC (Canada) for its new plant at Brampton is mentioned. But they blame the federal and provincial governments for the millions in subsidies going to the other Asian companies for their Canadian plants.

However, governments reply that the North American companies were slow to produce fuel-efficient vehicles in the 1970s and early 1980s, and even now cannot produce small cars as efficiently as Asia.

Only by 1990 will the Big Three have a full range of front-wheel-drive fuel-efficient vehicles available and even then some subcompact may be imported from captive Asian sources.

Chrysler Canada president M. J. Glass puts the North American companies' fears clearly: if the new Asian plants have to dispose of surplus production in Canada because the US cannot take any more, the Asian producers will be able to set prices and control market share and distribution in Canada.

Robert Gibbens



Alfa Romeo has been helped to hold on to its market share by the warm reception given to its new mid-sized Alfa 75 (above). Fiat's Cromia Turbo (below) is the fruit of collaboration with Saab of Sweden.



Italy

Fiat prospers in buoyant market

THE SLEEK young men who sell new cars in Italy's thousands of showrooms are looking even sleeker this year. Trade that is brisker than ever is clearly yielding satisfactory bonuses for investing in new units, expensive after-sale, and perhaps, the booming Milan stock market where Fiat stock is a star performer.

Italy's premier producer, indeed, the country's premier company, is having a very good year. Its six-months profits were double those of a year ago, its debt has been impressively cut back and the politically and commercially embarrassing Libyan shareholding removed. Little wonder that the business world at home and abroad is touting the associate Gianni Agnelli who, at 65, is an inspiration to all late developers.

Little wonder also that a supremely confident Agnelli is looking to maintain his hegemony over an Italian car market which is almost a Fiat private domain. Italy's long standing ability to peg Japanese imports down to fewer than 3,000 a year is a crucial underpinning to Fiat's market strength, but none of the company's European rivals would underestimate for a moment its ability to produce the right cars, in the right volume, at the right price.

In the first eight months of this year Fiat and its Lancia/Autobianchi subsidiary sold 682,620 passenger cars into the Italian market, a 3.6 per cent share, a 54.2 per cent performance holds, the group will pocket a satisfying increase over 1985's full year share of 53.1 per cent.

The satisfaction is no doubt all the greater because of the Italian consumer's obvious reserves of disposable income to indulge his undoubted fondness for a new car. At the start of the year, producer and analyst alike were doubtful whether 1985's record sales of 1.748m could be overtaken this year. But the fall in oil prices and the distinct prospect of a close to 3 per cent economic growth rate brought with them buoyant forecasts of a market for about 1.8m vehicles.

The total for the first eight months of 788,420 is pretty much on course to achieve this new record, and analysts now believe that if the end result falls short, it will only do so by 5,000 cars or so.

Fortunately, given the over-capacity in the European motor industry as a whole, the growth trend also figures in Italy's exports.

Indeed, an eight months home sales increase of 3.2 per cent is bunched by the 16.5 per cent leap in West German sales and relatively modest in comparison with the 4.9 per cent increase in deliveries to French customers. It is, however, ahead of the 2.5 per cent rise in Britain's new car market.

There are of course other car producers in Italy, apart from Fiat. But they are all minnows, and only Alfa Romeo can be considered akin to a volume manufacturer. The company, state-owned, is a troubled one maimed over several years by appallingly damaging political interference, a workforce of

mixed competence, a similar management and inadequate investment.

Loss has piled upon loss at Alfa Romeo and there was considerable relief at IRI, the stateholding company, when Ford came riding out of the dawn with proposals that would lead to its eventual control of Alfa.

This time last year, of course, Ford was holding exceedingly confidential discussions aiming at some kind of link-up with Fiat. These were eventually aborted, allegedly because both companies wanted control of whatever venture they jointly created. But the gentlemen of Dearborn obviously see promise and opportunity in Italy, although the much-anticipated takeover of Alfa has yet to materialise.

In the meantime, Alfa is bravely holding on to its market share, helped by the warm reception given to its mid-sized Alfa 75. This has climbed into tenth spot in the top-selling ten cars for the first eight months of the year. Overall, Alfa is holding 6.4 per cent of the market this year and will need to try a little

harder if it is to match the 6.5 per cent taken in 1985.

With "made in Italy" vehicles sitting comfortably on a 61.7 per cent share of the domestic market the going is obviously tough for the dozens of foreign producers which sell generally minuscule quantities in Italy. Ford's interest in directly investing in Italy may not be totally unrelated to its embarrassing 3.3 per cent hold on the Italian market, impressive only in comparison with Opel/General Motors' 3.2 per cent.

Renault is again leading the way among the foreign marques with 8.4 per cent this year. Ominously, its Renault 5 has slipped from third to fourth place in Italy's top 10 best-selling cars and the French company may struggle to end the year with the 10 per cent it was holding at the end of 1985.

Volkswagen comes next on the list of the Italian consumer's foreign preferences and it is the VW Golf which has displaced the Renault 5 to take number 3 position in the top ten.

John Wyles

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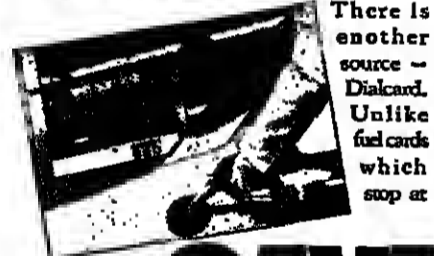
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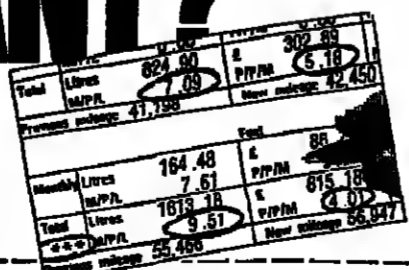
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Italy's best-selling cars

Rank	Model	(Jan-Aug)
1	Fiat Uno	305,386 (1)
2	Fiat Panda	114,365 (2)
3	VW Golf	64,635 (4)
4	Renault 5	62,231 (3)
5	Fiat Regata	50,555 (5)
6	Fiat Ritmo	42,195 (6)
7	Autobianchi Y10	41,135 (10)
8	Lancia Prisma	37,795 (7)
9	Peugeot 205	34,605 (9)
10	Alfa Romeo Alfa 75	30,680 (-)

End-1985 positions in brackets
Source: ANPIA

Japan

Profits hit by yen's rise

JAPAN'S MIGHTY motor machine is changing gear. With the dizzy ascent of the yen...

Number one, Toyota, has returned a fall of 35 per cent in operating income for the year ended last June.

Squeezed export margins have sent Mazda's earnings tumbling by over 50 per cent (six months to April 1986); Honda has disclosed a 37 per cent drop in first quarter profits this year...

At the root of the problem lies Japan's high-flying yen which threatens to push prices up to uncompetitive levels on key export markets.

Thriving overseas sales are essential to Japan's role as a world producer—at the heart of the league. Of the 4.7m cars produced in Japan over the first seven months of this year...

backs, exports climbed by more than 10 per cent over the period confirming the policy that Japan's hard-pressed producers have adopted...

Over the first half of 1986 the all-important US market absorbed almost 50 per cent (1.2m) of Japan's shipments of passenger cars...

In August, both Toyota and Nissan reported a dip in exports, and from the Economist Publications (Japanese Motor Business quarterly) has come a forecast of a drop in both exports and production next year.

Not only has the yen risen by a third against the dollar since last September, it has also gained 40 per cent against South Korea's increasingly competitive won...

Last October, Mr Takashi Ishihara, chairman of Nissan and of JAMA, the motor manufacturers' association, highlighted the dangers posed by a rapidly appreciating yen.

At Y300 to the dollar, export industries will suffer a devastating blow... During the high yen

period of 1978-79, Japan's auto industry was driven to the wall... When it hit Y176 to the dollar, Japanese automakers lost price competitiveness in the US market...

With the worst excesses of that period now a pale reflection of the yen's latest standing, Japan's producers are urgently tackling radical new ways of easing the crisis.

So far, Japan's producers have been eating into their unit margins in an attempt to maintain prices—particularly in the key US market—at competitive levels.

US dealers were drawn in to accept a parallel reduction in unit profit. It is the cost of this stopgap strategy, and a refusal to sacrifice market share overseas, which has sent Japan's earnings tumbling.

Faced with this crisis, Japan has established a 75bn emergency loan programme for exporters. This move has been criticised outside the country as a veiled export subsidy designed to maintain Japan's enormous trade surplus with the West.

An expanded salesforce, aggressive promotional efforts and the addition of several new models have boosted Toyota's sales, but there have been setbacks for Nissan...

Various belt-tightening measures have been adopted by the vehicle producers themselves. Nissan's executives took the initiative with a 10 per cent cut in income.

Honda is tackling shipment costs by using empty vehicle containers to ship cereals on the return journey to Japan. To help cut production costs Mazda is taking a lead in stepping up overseas sourcing of components—prices of which have dropped noticeably...

At the same time Japan's producers are stepping up their efforts on the domestic market. Demand has remained sluggish, however, with new car sales up by just over 2 per cent to July and a downturn reported in August.

Japanese producers are stepping up their new model programmes in an attempt to boost domestic sales. Headed by Civic 1600 and Accord saloons, Honda's sales are gaining.

New tie-ups of this sort are expected to become increasingly familiar as Japan progressively adjusts to new competitive pressures. Most recently, Mazda and Mitsubishi have agreed to co-operate in the joint sourcing of components in an attempt to hold down vehicle production costs.

Under pressure from the yen, established relationships are also being reviewed. Nissan recently decided to cancel a long standing contract build arrangement with Fuji under which the latter was producing 60,000 Nissan cars per year...

With their protective umbrella removed, Japan's smaller specialist producers are expected to become the renewed focus of attention by major predators overseas. At the same time the threat to earnings is prompting Japan to accelerate plans for overseas



The Isuzu Trooper, which is to go on sale in the UK soon. Pressure from the yen and its inflated purchasing power overseas have prompted Isuzu and other Japanese makers to consider setting up new plants overseas.

back for Nissan, and some of the smaller, specialist producers are being squeezed by the intense competition for sales.

As a result of this pressure, an unlikely alliance has been formed between Suzuki and Isuzu. Under this arrangement both companies are to co-operate in the production and marketing of passenger cars and commercial vehicles.

Pressure from the yen—and its inflated purchasing power overseas—have also prompted Isuzu, Subaru and Suzuki to consider setting up new plants overseas. At the same time the value of the model mix being produced in these foreign assembly locations is being moved upmarket in favour of larger, higher margin models.

A move upmarket was an early tactical response by Japan to the creation of export quotas. Across the market Japan's price profile is about to be raised further as new technology items including electronically-controlled suspension, CVT (continuously variable transmission) and advanced four-wheel steering systems are grafted on.

In this way, from the smallest facilities—now looking increasingly cost competitive. Here again, convention is being abandoned as, from separate camps, producers Fuji and Isuzu have recently agreed to pool resources in establishing a US facility.

Even Japan's second-tier producers have sights fixed on this top sector. Subaru is putting the finishing touches to a new model due to be unveiled late this year. Powered by a 2.7 litre flat six engine, the newcomer will also feature anti-skid braking and electronic suspension.

Looking for a very high-specification export package in an attempt to justify prices which threaten to edge ahead of those of its European competitors. An all-out assault on the lucrative US and European markets for executive/luxury saloons is also being prepared.

Honda has shown the way with the jointly-conceived Legend series. Nissan is working hard to prepare Cnc-X for a US launch in 1987-88 and Toyota has disclosed plans for the development of a new full size (5 metres long) model to be equipped with a V8 4-litre engine.

Even Japan's second-tier producers have sights fixed on this top sector. Subaru is putting the finishing touches to a new model due to be unveiled late this year. Powered by a 2.7 litre flat six engine, the newcomer will also feature anti-skid braking and electronic suspension.

This latest push upmarket does not mean Japan is preparing to abandon the small car sector, but tactics are being revised. Since August, Toyota has been exporting a revised two-door Procel hatchback to the US market. A notchback version, exclusively for US dealers, is to follow in January.

Significantly, both models have been specially tailored to hold prices down below the \$5,000 level in a direct effort to

stave off South Korean competition. Last May, Nissan also introduced a stripped down version of its compact Stanza model in a similar attempt to hold down US prices. A \$700 price disadvantage over US rivals was tackled by reducing equipment levels and this is a precedent which could be followed on other export markets.

At the same time South Korea is being drawn increasingly into Japan's motor industry plans. As well as a source of low-cost components it is being evaluated, along with Taiwan, for cut-price production of complete vehicles.

Nissan has been looking at the possibility of having its affiliate in Taiwan, Yue Loong, build low-cost versions of its one litre March (Micra) model for sale in the US under Chrysler's brand name.

Hyundai has been considering licensing Sanfu Motors of Taiwan to produce one litre cars for export to the US and Southern Asia, and Mitsubishi is to import from South Korea about 12,000 car bodies per year, produced under a joint venture agreement with Hyundai.

Clearly the more radical consequences of the advance of the yen are just beginning to get underway, but Japan is rising to the challenge.

Ian Robertson



Nissan's Cnc-X, being prepared for its US launch in 1987-88.

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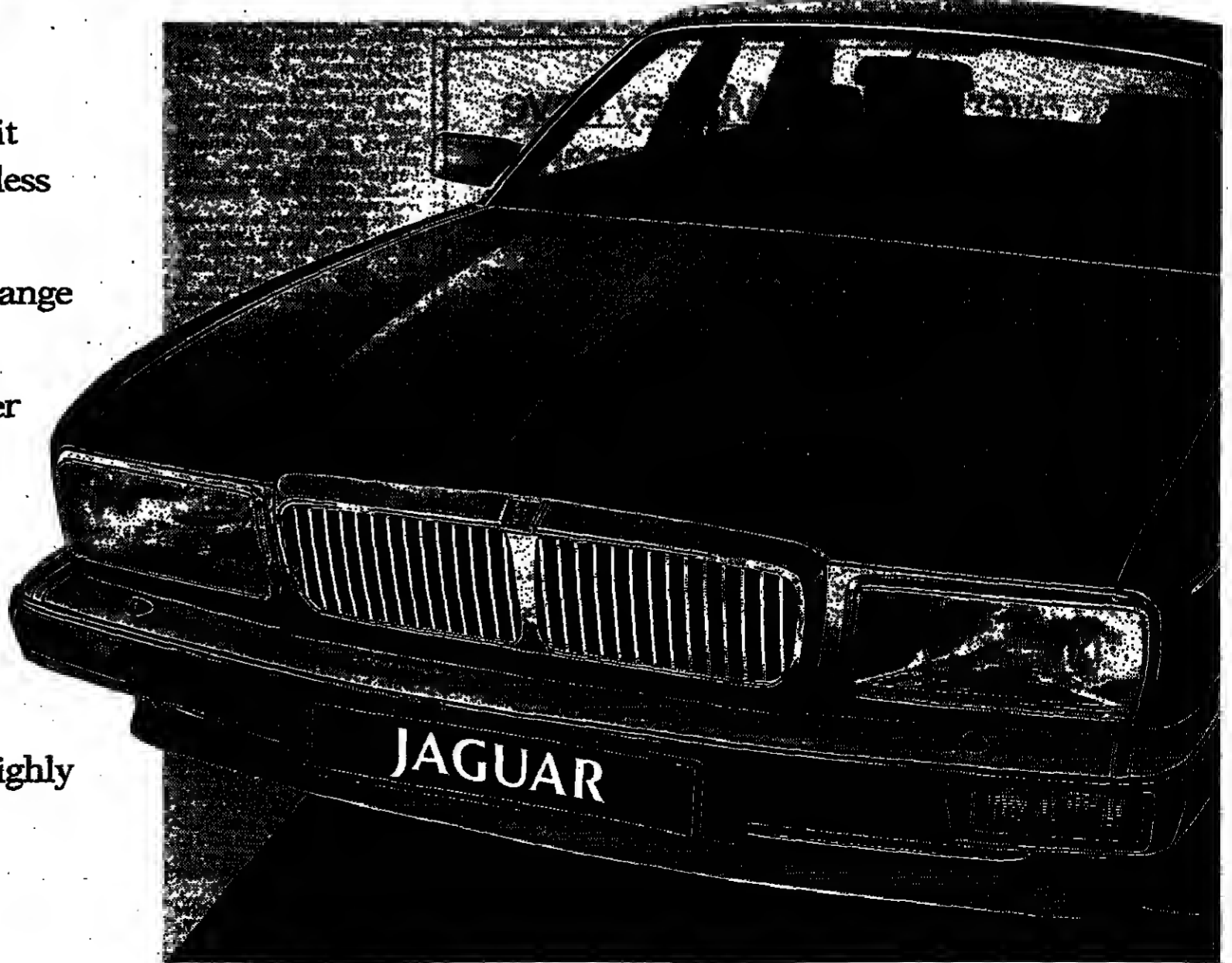
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Taiwan

Settled pattern of joint ventures

TAIWAN'S automotive operation is not what one would call an industry, despite government efforts to the contrary. Instead, six joint ventures with major foreign producers assemble mostly western-designed cars from locally-made and imported parts, and sell them to Taiwanese consumers at prices roughly double those they would pay elsewhere.

That scenario, however obvious and obnoxious to consumers as it may be, is not likely to change soon, although a new automotive development plan adopted by the central government will more than halve tariffs on imported autos over the next six years and thus press local assemblers to lower their prices.

Taiwan, with a population of only 19.5m, hardly presents the mass market that large-scale manufacturers need to lower their costs. Further, with road and parking infrastructures already stretched to saturation, manufacturers cannot hope for substantial growth in even this limited market.

Most of the island's assemblers—joint ventures whose foreign partners include Ford (Australia), Nissan and Honda (Japan), and Renault and

Peugeot (France)—are now running at around 50 per cent of capacity. They make and sell enough cars to satisfy the government's need to prove that it has provided its citizens with the "better life"—as opposed to the poverty it insists exists under the Communist system in force on the Chinese mainland—but not enough to persuade the companies themselves to engage in more full-scale manufacturing here.

That was not always the case. During the early part of this decade, the government was determined to build up an indigenous automotive industry that would eventually compete with the major world makers. Former Economics Minister Y. T. Cheo, now head of the Council for Economic Planning and Development, championed the so-called large automobile plant that, as envisioned, would make Taiwan a major supplier of cars to the world market.

The plan was eventually scrapped, probably beneficially, given the state of Taiwan's support industries and the demands of world markets—when the government found it could not come to terms with its proposed joint-venture partner, Toyota Motors, over questions of

export ratios and the project's support of local satellite industries.

The whole project was probably a pipe-dream anyway: Toyota wanted a new channel into the American market, given protectionist actions then threatening in the US against Japanese-built cars. The need for that hedge fell to pieces when Toyota linked up with General Motors of the US for joint production there, although the Taiwan connection continued to provide a plausible base for future exports, should the new ventures fail.

The government wanted export ratios for the next company pegged to demand in foreign markets and cooperation with local parts producers consistent with its standards, whereas supply oriented Mr Cheo, a founder of China Steel, was admittedly looking for more outlets for the steel giant's products without giving much thought to how the project would affect all those cars.

So, Taiwan's industry is left with assemblers, Ford Liu Ho Yue Loong Motors (Nissan), SanYang (Honda), Renault and Peugeot. All are battling for shares of the tight local market, and, with the projected entry of

new manufacturers such as Subaru into the market and the lowering of duties on fully-assembled imports from 65 per cent last year to 30 per cent in 1992, that battle will clearly become much tougher to win.

Indeed, most manufacturers here are concerned about the growth of imports, which according to the Ford affiliate will capture 20 per cent of the Taiwan market this year. Most imports come from Europe, and models from Seat of Spain, Fiat of Italy, BMW, Audi, and Daimler-Benz of West Germany, Volvo of Sweden and British Leyland, cruise the crowded streets of Taipei.

So far, only one of the local assemblers, Ford Liu Ho, has ventured into the export market. Ford in July of this year began exporting its Mercury Taurus to the US, which is marketed as the Ford Laser in Canada, with a launch due this month. The company expects to ship about 6,000 units by the end of the year, and its exports next year could increase significantly if market reaction is favourable. The company also does not rule out exports to other countries if its drive to Canada succeeds.

Obviously, other Taiwan

The new Hyundai Pony model, an unqualified success in North America. The step-by-step build up of co-operation and joint ventures between South Korean makers and the manufacturers of North America and Europe has brought about an unprecedented demand for cars which has made the penetration of overseas markets easier.



South Korea

Exporting to major world markets

manufacturers are going to have to follow suit or go out of business as competition grows ever fiercer for market share in Taiwan. Indeed, the Government's plan to develop the industry, implemented this year and running over six years, contains provisions and incentives to upgrade the industry, promote the establishment of satellite industries, and implicitly and explicitly to push exports.

SOUTH KOREA has started aggressively exporting automobiles to major world markets while Taiwan, Korea's closest industrial neighbour, has mostly just talked about becoming a force in the world automotive industry.

Part of that aggressive foreign marketing stems from sluggish home demand which forces Korean manufacturers to look abroad for substantial sales. But a larger contribution has come from step-by-step planning over years, integration of parts manufacturers to supply systems to the major automobile builders, government encouragement in the form of low cost financing for components suppliers, and, last but not least, co-operation by fledgling Korean auto makers with established companies in the US and Europe.

All of these factors have paid off in the form of increasing shares of the American and Canadian markets which have provided the South Korean automotive industry with an unprecedented boom in sales over the last couple of years.

According to the Federation of Korean Industries (FKI), South Korea's automotive exports during the first four months of the year totalled 37,623 cars—a 100 per cent increase over the same period in 1985.

Projections indicating that the growth will not abate for some time have prompted Korean car manufacturers to expand their production capacity.

For instance Hyundai Motor Company which was the first Korean manufacturer to launch its cars to North America and

has since built up a sizeable following in both Canada and the US with its "Pony" and "Excel" models plans to set up additional production facilities with a capacity of 300,000 units annually by the end of this year. This will bring its total capacity to 450,000 cars a year.

Daewoo Motor Company, which maintains joint ventures or technical co-operation agreements with General Motors of the US and Adam Opel of West Germany, and has previously exported cars to the Middle East, South America and Africa, plus a new passenger car production line with an annual capacity of 167,000 units giving the firm a total capacity of 248,000 cars.

Finally KIA Industries Company which plans to introduce a new front wheel drive model in co-operation with Mazda of Japan, will step up its capacity by 120,000 units to 230,000 units a year. Together the expansion projects of the three major manufacturers will bring capacity close to one million units a year.

All of this activity represents several long steps away from the South Korean industry's humble beginnings in the early 1960s. Originally Korean car makers simply assembled semi-knock down parts. A decade later, though, they were importing complete knock down parts and in the mid 1970s began adding a Korean flavour to what they were building with the introduction of such models as the Pony, the Maepsy-Na and the Excel.

At the same time the local content ratio of Korean made cars began to rise as a result of industry and government's

encouragement of industrial integration between component makers and car makers. Average local content stood at about 60 per cent in 1975 among Korean car makers, but in late 1984 Hyundai Motor Company was claiming a local content ratio of 98 per cent on its Pony model.

Technical co-operation and joint ventures with major international firms such as General Motors, Ford, Mazda, and Mitsubishi helped push developments and made penetration of overseas markets easier. An article in the magazine Korean Trade and Business of last year for instance cited the industry's strong dependence on such co-operative efforts.

In 1982 there were 57 technological co-operations and 17 joint ventures involving major automotive components including transmissions, engines, rubber parts, and electronic devices, it reported. These co-operative arrangements had allowed the industry to make the quantum leap from churning out labour intensive replacement parts to complex, state of the art original equipment manufacturing processes.

In short South Korea has determined to become a major force in automotive and components manufacturing. Spurred by its initial marketing successes in the North American countries, Korea can be expected to build its strength to those markets, filling low cost but quality niches that have been vacated by the Japanese.

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The Daewoo LeMans, South Korea's version of the Opel Kadett being produced by Daewoo Motor Company, a 50-50 joint venture company between General Motors and the Daewoo industrial group.

Robert King

Robert King

Mexico

Aiming for exports

FORD OPENS a \$500m new assembly operation in northern Mexico next month to produce 130,000 sub-compact cars a year, most of them for the US market. The venture is the latest and most convincing sign that Mexico's motor industry—buffeted by the country's worst economic crisis for half a century—is striking firmly in the export direction it started to take before Mexico's financial collapse in 1982, and is increasingly becoming an integrated part of the North American car industry.

The industry's foreign exchange contribution to Mexico, which this year will lose a third of its originally projected export earnings, is growing. Mexico's importance to the world car production jigsaw, is also increasing.

The domestic crisis, has brought production in the first six months of this year back to levels of 10 years ago, and to just over half the industry's annual mirabilia of 1981, at the height of the oil and credit-fueled boom before the bust, when some 300,000 cars and 240,000 trucks and buses were produced.

Domestic sales are also down half on 1981 and 34 per cent on last year, the result of an up to 5 per cent of GDP fall in growth this year, historically high inflation rates, an average 40 per cent loss in Mexico's real purchasing power since 1982, and an unprecedented credit squeeze whereby the debt-

strapped government has monopolised more than 90 per cent of all bank credit for the last 15 months.

Yet, though most car executives expect a rising tide of crisis output and sales restored before the end of the decade, the parent companies they represent (principally Volkswagen, Ford, Nissan, Chrysler, GM and Renault/American Motors) have collectively invested a good \$2.5bn since the crisis began.

The new money has gone into engine factories (Ford, Renault, and VW, which finished a \$250m plant before the crisis) assembly operations (Ford, Nissan and Chrysler), and buying into existing local truck producers (GM and Desmar-Benz).

The investment and the government's enforced rationalisation and regulation of the industry under which it has taken place, has produced a major shift in the sector's balance.

In 1981, the car industry showed a foreign exchange deficit of \$2.6m, three-fifths of that year's trade deficit. Last year the sector posted its first surplus of \$210m, exporting \$1.6bn and importing \$1.4bn.

The industry as a whole provides Mexico's largest non-oil export, and will this year become its second largest foreign exchange earner, though in net terms tourism, the "in bond" assembly sector, mining, and even agriculture in a wet year, show a surplus.

In particular, Mexico is now a major car engine centre for the US, exporting over \$1bn worth last year, as well as \$450m in other car parts, so that a VW Golf purchased north of the border, for example, could very likely have up to 40 per cent Mexican content.

The interest of Mexico, which needs to generate trade surpluses to keep financially solvent, and the multi-national manufacturers, have now largely coincided, after a good deal of anguish and confusion over the last few years.

The government has allowed 100 per cent foreign ownership in the sector, but following the crisis has modified legislation to reduce the number of models they make and to export more.

From next year, they will be able to produce only one type of car, and the number of models of it (VW's Golf and Jetta, say, would count as one type), unless

they sell more than half their output abroad, and finance anything extra through their own foreign exchange earnings.

The gradual introduction of these regulations on a sliding yearly scale has lured car makers in exporting eccentric items ranging from honey (Ford) to horse meat (Nissan) in order to keep up with foreign exchange target.

Most manufacturers in Mexico with long-term plans are looking to export about three-quarters of their output, and increasingly in the form of built-up vehicles as well as parts.

Ford will shortly be exporting about 100,000 of its sub-compacts a year, earning net foreign exchange of about \$300m. Chrysler's year old Ramcharger pickup venture is on target for planned foreign sales this year of 30,000 and gross earnings of \$300m.

For those not locked into major export ventures, the pace of domestic competition is accelerating. VW, traditionally the leading manufacturer, required a \$200m re-capitalisation from its parent this year to compensate for exchange rate losses and defend market share.

VW still accounts for a third of all cars sold in the country and retains the lead position in market share with 23 per cent overall. But Nissan's Tsuru range has now far outstripped either the Golf/Jetta or the traditional VW Beetle, still made in Mexico and its most popular car.

The field has thinned out with Renault's recent closure of its assembly operation in Hidalgo in central Mexico, adding substantially to the 100,000 jobs roughly half of the industry's workforce) lost since the crisis began.

Renault retains its \$350m engine-making subsidiary in Gomez Palacios near the Californian border, despite its failure in the spring to secure a partnership with GM on outlets for its potential output.

GM's future plans here remain the talking point in the market. It has nibbled at existing local ventures and is eyeing the popular El Camano an Cavalier lumpy pick-ups but several of its competitors suspect it may have something more ambitious in mind for the future.

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David Gardner

Brazil

Huge demand dampened by strikes

AN EXPLOSION in the consumer demand for cars should bring smiles to the faces of Brazil's car manufacturers. Instead, there are worries about how to keep the industry's largest ever labour force at work as intermittent strikes and supply shortages make finishing a car a nightmare for production supervisors and materials managers.

Brazil is experiencing a consumer boom with no equal in recent memory. Since the government brought in its price freeze in late February and mandated an average 8 per cent across the board wage increase to workers, consumer goods manufacturers have been falling further behind in the race to boost production to meet what seems to be an insatiable demand.

General Motors' executive director of finance in Brazil, Mr Richard Wagoner, says the industry has such a backlog on orders that no one knows what the size of the market really is. A government surcharge of 30 per cent on the retail price of new cars brought in two months ago has yet to dampen new orders. Depending on the make and model, buyers still have to wait for two to six months for delivery of their new cars.

A simple run up in production to capacity levels has not happened because of intermittent strikes within the industry and at suppliers, price disputes on components and autoworks and raw material shortages which have cropped up frequently.

With stop and go supply, three of the major manufacturers Ford, Fiat and Volkswagen, put whole operations on collective vacation breaks for days in July or August, resulting in cutbacks. Production fell 8 per cent in July compared to the previous month and declined another 8 per cent in August, according to National Automobile Manufacturers Association figures.

Government efforts to win concessions from suppliers, auto manufacturers and raw materials producers resulted in a temporary improvement for car production in September, but few industry experts hazard a guess as to how long the situation will remain stable. In an overheated economy, shortages are natural, but if government measures to cool off demand are not taken shortly, businessmen fear yet more bottlenecks and price pressures.

Despite the recent problems on the year to end-August, production was up 25.3 per cent and

domestic sales were ahead 31.8 per cent over the same period last year. In August, the industry hit a new record in employment with 156,355 workers, surpassing a previous high in 1980.

Strong domestic demand would be a cause for euphoria were it not for the freeze on car prices. A Volkswagen spokesman estimates that the accumulated lag in prices to cost rises before the economic adjustment measures took effect in late February is 30 per cent.

The government has generally turned a deaf ear to industry complaints and pleas for price relief. The few exceptions have been price increases granted recently for some 1987 models which the government justified because the new cars incorporated new technology and improvements.

Manufacturers point out that there are means to provide relief to the industry without raising retail car prices and threatening the government's anti-inflation strategy, but the government would have to reduce its tax hike.

Despite the fact that car prices to the consumer are roughly on a par with similar models in the US and West Germany, the car manufacturer in

Brazil receives half as much as his counterpart abroad. On a basic two-door model of a popular car selling for US\$4,750 in Brazil, the government takes 61 per cent in taxes and surcharges.

On the export market, manufacturers are more optimistic. Exports totalled more than \$1bn through August, ahead 3.7 per cent over the same eight months last year. The industry continues to rely on sales abroad to make up for losses on domestic sales volumes.

Meanwhile, it can only play a waiting game with the government to see how long the current crisis continues. As one manufacturer comments: "We've had our ups and downs before, but this is one of the tighter times."

Ford and Volkswagen are still negotiating on alternatives for joint manufacturing or facility sharing as a means of reducing costs. General Motors is continuing its programme of investments which include the launching of the Kadett in late 1988, but the company is attempting to invest only in the areas where added value can be reflected in price.

Ford has conditioned a \$100m investment over the next two

years for new products, improved manufacturing and expanded capacity on improvements in supply and corrections of price/cost distortions.

Fiat which plans to expand its production from 200,000 to 270,000 cars by the end of next year has resorted to importing some parts and still had 2,500 incomplete cars at the end of September. Director superintendent Mr Silvano Valentino says that the company is maintaining its programmed investments of \$150m a year through 1988 because he is certain that the current distortions in the market will be overcome.

However, putting the current crisis in perspective, Mr Valentino says: "A sector that invests in the future and has confidence deserves correct prices."

Fiat which reported net profits of \$44m for 1985, expects this year to be lucky to show only a modest profit. General Motors expects to show some profits because of improved exports.

Last year, Ford reported earnings of \$29m while Volkswagen had a loss of \$30m. Volkswagen does not expect this year's performance to show a profit. No projection was available from Ford.

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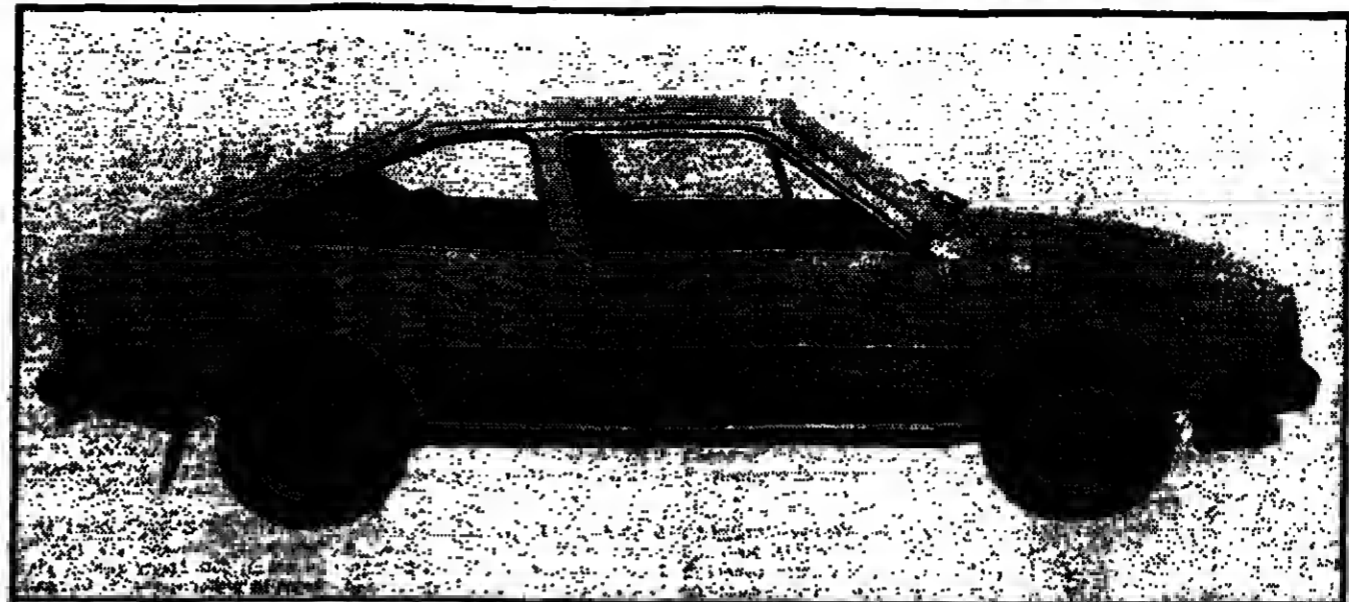
India

A 1950s comeback

INDIA'S oldest production car, the Hindustan Ambassador based on the Morris Oxford of the 1950s is making a comeback. Just when it was to be slowly phased out of production, it is attracting increased demand and the Birla family who run Hindustan Motors are talking about rejuvenating it with a modern 1.8 litre Isuzu engine inside its ample Morris body, as well as going ahead with a somewhat less popular cross-breed called the Contessa that uses a Vauxhall Victor body from the UK of the 1970s. Such is the unsettled state of India's automotive policy, four years after Japanese manufacturers started to move into the country, that while the world's major manufacturers are waiting for long-delayed government guidelines on future investment, purchasers are reacting against cramped new Japanese and other models and are opting instead for the space, style and safety of this sturdy Ambassador model that they have universally commended for more than a decade. The Japanese invasion of India has brought a highly successful Suzuki 800cc car to the roads, with van and other derivatives. But it has also brought a suit of expensive Japanese manufacturers into the light commercial vehicle market, where there is now serious over-capacity, and so many two-wheeler manufacturers that some shake-out seems inevitable in the future. Steep falls in the value of the Rupee against the Japanese yen have boosted costs of imported components and technology by over 60 per cent at the beginning of these ventures when local content is low and imported content high. This has helped to depress sales of Nissan, Toyota, Mazda and Mitsubishi light commercial vehicles already facing low levels of demand, so that only 100 to 200 vehicles a month are being produced in factories designed to make more than 1,000. Cars used to be one of the lowest priority priorities for India and demand was met by the Ambassador and a Fiat 1100 based-model of similar vintage produced by Premier Motors of Bombay, part of the Walchand Group. In 1982, after years of procrastination, the Indian government chose Suzuki as the partner for Maruti, a public sector company which had a large purpose-built factory outside Delhi but no car to build. Suzuki took a 26 per cent stake in the company and has installed Japanese designs and methods with such success that it is ahead of schedule. This year it has introduced a new 800cc model and is now producing 85,000 cars and derivatives a year. It is aiming to produce 47 per cent of the vehicles in India this year under its indigenous programme and is preparing to export on small quantities to Bangladesh and, as part of an engineering counter trade deal, to Hungary. The plans are for production to rise to 140,000 vehicles by 1990, boosted by a new four-wheel-drive vehicle which the government will allow it to produce. In the wake of Suzuki, virtually every Japanese automotive industry manufacturer quickly tied up assembly and progressive manufacturing deals with Indian companies for two-wheelers and light commercial vehicles. This was boosted last year by a change in the operation of India's highly restrictive industrial policy which introduced a concept of broad banding in various industries. Under this, all four-wheeler manufacturers could switch production from one model to another, and also introduce new models, without needing industrial policy approvals. A similar system was introduced for two-wheelers. This unleashed a number of proposals for importing new car models, without the government because of the high expenditure of foreign exchange needed to set up the assembly lines, import components and develop manufacturing. As a result all the applications were called in by the government. There are now as many as seven or eight applications pending or expected in addition to two British cars which are being produced in small quantities in southern India: the Rover 2000 by Standard Motors (wholly Indian-owned) in Madras, and the Reliant Dolphin glass fibre saloon by Sunrise of Bangalore. The two front runners for approval by the government are an Isuzu 1300 saloon proposed by Hindustan Motors and a similar-looking Nissan from Premier Motors. Both have the advantage that they are being proposed by existing manufacturers capable of a high level of immediate local input and needing only limited foreign exchange. Next is the Honda Accord which Telco, the commercial vehicle offshoot of the giant Tata industrial empire, wants to produce at a rate of 35,000 a year. It has no previous car building experience but has a high reputation for engineering and production skills and would be expected to achieve high local input quickly. Next comes Escorts of New Delhi which produces tractors and motor cycles and wants to introduce the Citroen 2CV car, and Mahindra and Mahindra of Bombay, which wants to diversify from four-wheel-drive vehicles to passenger cars. Finally, Fiat end Volkswagen are reported to have tied up with relatively little known companies in southern India. Delhi Cloth Mills of Delhi wanted to introduce Toyota cars until it ran into sales problems with its recently-introduced Toyota light commercial vehicles, and Sunrise Auto has been rumoured to be in touch with Subaru of Japan. The basic problem is the size of the market. Car production has shot up from 47,000 a year in 1983-84 to a forecast 125,000 in 1986-87. But this is only expected to grow to 200,000 by 1990 of which Maruti expects to provide 140,000. The remaining 60,000 would not require any more models beyond the proposed Isuzu and Nissan cars from the two existing manufacturers in the 1000-1200 range plus, possibly, Telco's larger Honda Accord which might find a slot and even replace Hindustan's existing large 1.8 litre models and even also rival Standard's Rover model. The government could open up the competition by refusing Maruti permission for its larger model, but this seems unlikely. Maruti has strong backing in the government which is protecting it from competition in the 800 cc range. A new policy to deal with these applications is now awaited. It is expected severely to restrict the number of new car entrants to the industry, emphasising that proven track records are needed for high local manufacturing content.

But the decision to introduce a new front-wheel drive model to replace the current one produced since the mid-1970s involved the purchase of \$75m in Western production equipment plus licences to produce components. The new Italian-designed Skoda is to be introduced next year but Skoda is reluctant to discuss details as it understandably does not wish to depress sales of the present model. Skoda production last year was 16,000 cars, an apparent drop from the peak of 156,000 in previous years. One reason may have been reduced demand in anticipation of the new model. Some 110,000 cars were sold domestically in the past and the remainder exported. Sales of Skoda to its previous leading buyer in Comecon, East Germany, have dropped sharply in recent years parallel with the fall in East German exports of Wartburgs and Trabants to Czechoslovakia. Britain is the largest Western export market for Skoda with 18,850 sold in the UK last year and a target of more than 11,000 cars this year. Denmark is also an excellent market, absorbing some 7,000 Skodas annually. The Skoda is generally regarded as good value for money. However, the new model undoubtedly will be more expensive because of the more modern engineering involved. Mr Jan Machaj, general manager of Motokov, the foreign trade organisation which sells Skodas abroad, said that production is expected to be boosted to more than 200,000 units a year. The new car in the West warranted additional investment. Czechoslovakia produces one other passenger car, the Tetra limousine, which is reserved for use by senior Czechoslovak officials. Only 300 of the sleek Italian-designed cars are hand-built annually at the Tatra plant which normally turns out rugged trucks and heavy equipment. At the recent Leipzig East-West trade fair crowds of critical prospective buyers surrounded Romania's Dacia car. Not because it was a new model—it is based on the Renault 12—but because demand for the Dacia is less than for other imports unless the waiting period is shorter. Romania, which has Eastern Europe's newest car industry, produces more than 100,000 cars annually and is making efforts to improve their quality in order to sell more cars in the West. Romania also produces a Citroen-licensed car called the Ocit as well as the AR, a four-wheel-drive all-terrain vehicle which has had some success in foreign markets.

John Elliott



Coupe version of Skoda's well-established 130 rear engine models

Eastern Europe

Wider links with the West

EASTERN EUROPE'S car industries are moving at various speeds towards wider co-operation with Western manufacturers. The urgently-needed modernisation of the FSO plant to make a new model has been held up by protracted negotiations with Western carmakers. Unlike Poland, East Germany which has a long tradition of car manufacturing in central Germany, had no links with Western car manufacturers until late 1984 when it signed a DfW 500m contract with Volkswagen. Under the contract terms VW is delivering an engine assembly line to produce 386,000 units annually of which East Germany will retain 286,000 engines and deliver the rest to VW as re-assembly. The engines deal became necessary because the two-stroke engines powering East Germany's two car models, the minuscule Trabant—Eastern Europe's version of the Beetle—and the Wartburg, are highly polluting. Norxious exhausts from the petrol-oil mixture have prevented the cars being sold in the West in recent years. Starting in 1988, the Wartburg will have a VW Golf 1300-cc engine and the Trabant a smaller VW Polo engine. East Germany boosted output of the Trabant to 138,000 last year and the Wartburg to 72,000 in a bid to satisfy enormous pent-up domestic demand while exporting nearly 84,000 cars, mainly to other Comecon countries. By further modernisation of the cramped Wartburg factory in Eisenach and the Trabant plant in Zwickau, output is to be further raised to 220,000 cars.

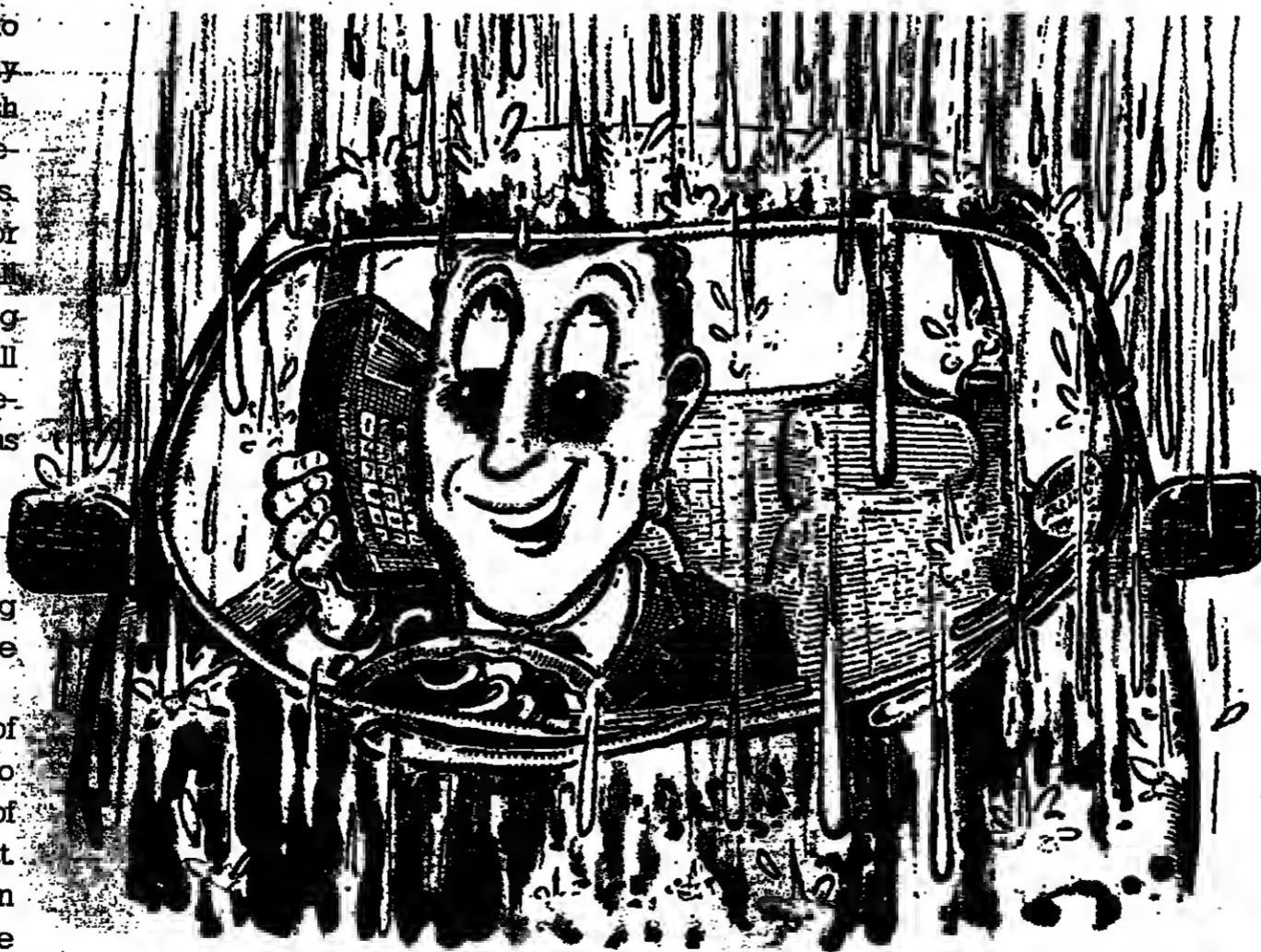
Poland, which is Comecon's second largest carmaker, was put on wheels by the more than 2m tiny 126p cars which have been produced under a Fiat licence since 1973. Earlier, the Turin carmaker licensed production of the Polski Fiat 125p, essentially the same car as the Lada made under licence in the Soviet Union. Both Polish Fiat cars are now dated and the FSM plant in southern Poland which makes the 126p is to be re-equipped to produce a restyled model by next year under an agreement with Fiat signed last year. The Italian auto giant is providing FSM with \$50m in machinery, services and technical aid under a five-year credit, and will continue to import 126p models for its Western sales network. FSM produces just over 200,000 126p vehicles and exports 67,000 to the West. The FSO car factory in Warsaw, which makes the 125p and the Polish-designed Polonez hatchback has an output of about 92,000 units. It exported 49,000 cars last year, mainly to western Europe and China. The figure of nearly 40,000 exports to the West last year included 6,000 sales to Poles for hard currency. They got three months' delivery waiting period. The 126p costs \$1,550 and the 125p \$2,400 in Poland.

Waiting times for the two East German cars average between 10 and 12 years and the 31,000 cars imported last year—mainly Ladas, Skodas and Decimas but also some Western cars—were but a drop in the bucket. East German car buyers are getting models which were first produced in the early 1960s. The Trabant, with a glass fibre body and 600cc engine, sells for 6,050 marks (\$2,000) for the basic version and 11,000 marks if the buyer wants an improvement to the steering wheel, better tyres and other "optional". Similarly, the Wartburg with a 1,000 cc engine sells for 18,000 marks but essential options bring the price up to 21,500 marks. There appear to be no immediate East German plans to develop successors to either of the ageing models. East Germany, with more than 3m cars on the road, along with Czechoslovakia, has the highest density of private cars in the Comecon countries—one for every second household. An agreement in the 1970s for East Germany to join forces with the Czechoslovak motor industry to produce a jointly-developed engine and car collapsed when neither side could agree on the essentials. Czechoslovakie's Skoda concern also has a long car-making tradition and thus saw no need to co-operate with Western car companies until recently.

Leslie Collett

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need-for-the-operator, international service destined to cover more than 85% of Britain's population by the end of the year. A real phone service, at last, for the car. He'd been impressed with the safety features of British Telecom Cellphones. Two-digit dialling for up to thirty pre-programmed numbers, and a 'hands-free' facility which enables the driver to hold conversations with both hands firmly on the wheel. But what finally clinched it for our man was sheer common sense. Why waste the company's money on extravagant accessories when he could invest it in his own future? To discover more about the business advantages of Cellnet and the wide range of British Telecom car, portable and pocket-size Cellphones, call us on 01-730 0899. Or send the coupon.

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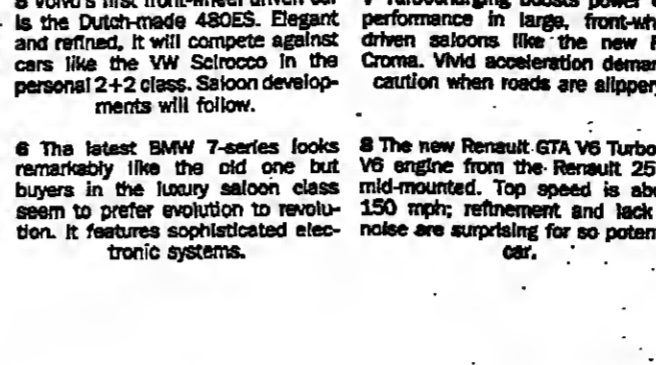
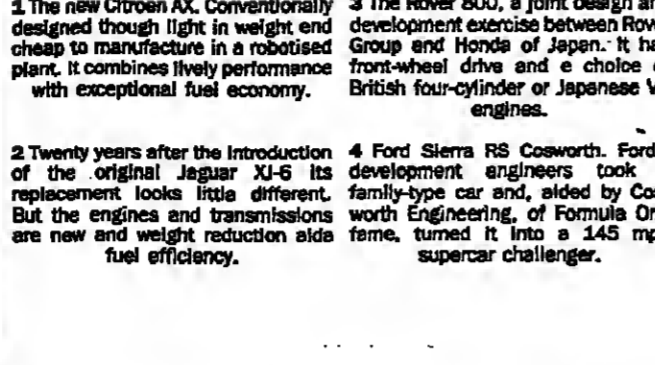
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MOTOR INDUSTRY 10



1 The new Citroën AX. Conventionally designed though light in weight and cheap to manufacture in a robotised plant, it combines lively performance with exceptional fuel economy.
 2 Twenty years after the introduction of the original Jaguar XJ-6 its replacement looks little different. But the engines and transmissions are new and weight reduction aids fuel efficiency.
 3 The Rover 800, a joint design and development exercise between Rover Group and Honda of Japan. It has front-wheel drive and a choice of British four-cylinder or Japanese V6 engines.
 4 Ford Sierra RS Cosworth. Ford's development engineers took a family-type car and, aided by Cosworth Engineering, of Formula One fame, turned it into a 245 mph supercar challenger.
 5 Volvo's first front-wheel driven car is the Dutch-made 460ES. Elegant and refined, it will compete against cars like the VW Scirocco in the personal 2+2 class. Saloon developments will follow.
 6 The latest BMW 7-series looks remarkably like the old one but buyers in the luxury saloon class seem to prefer evolution to revolution. It features sophisticated electronic systems.
 7 Turbocharging boosts power and performance in large, front-wheel driven saloons like the new Fiat Ritmo. Vivid acceleration demands caution when roads are slippery.
 8 The new Renault GTA V6 Turbo. A V6 engine from the Renault 25 is mid-mounted. Top speed is about 150 mph; refinement and lack of noise are surprising for so potent a car.

The new models

Accent is on evolution, or the ultimate road performance

ANY NEW CAR is interesting but a new Jaguar is rare enough to be an event. The new XJ6, Sovereign and Daimler models, talked about for years under the XJ-40 code name, are everything Jaguars are expected to be. There is nothing revolutionary about them but this is par for the course in the luxury end of the European car market. It is as hard to distinguish BMW's latest 7-Series from the previous model as it is to tell the new Jaguars from the old ones. They are also remarkably like their predecessors to drive, given that both performance and economy has benefited from the intelligent use of electronics for engine management and performance monitoring. Buyers of this class of car are content with evolutionary change. Both cars are remarkably similar in concept, with in-line six-cylinder engines driving the rear wheels only through five-speed manual or four-speed automatic transmissions from

the same German suppliers. The character of both marques is unchanged. The Jaguar's interior, with soft leather and lots of wood veneer, is as English as Bentley Bagatta; the BMW's is high-tech Teutonic efficiency personified. You pay your money and take your choice; rather more money in Britain for the BMW than the Jaguar, Sovereign and Daimler—with the German mark so high it could hardly be otherwise. The Jaguars ride even better than the BMWs; the latter are slightly sportier. Manual gearboxes seem the natural choice for a BMW but rather out of character in a Jaguar. Pricing of the Jaguars (from a remarkable £16,500 for a basic 2.9 litre XJ-6) looks almost predatory when set against the ambitious £18,795 asked for the poshest Rover 800, the Sterling, which does, of course, have a lot of equipment which costs extra in the Jaguar. At its launch, the Rover 800 suffered from an excess of hype

from its manufacturer and the media nitpicking that was bound to follow. It is a good car, if not quite such a great one as we were told at the time. Ride quality and quietness are in the Jaguar class; handling and roadholding are fully up to potential users' demands. Greater low-speed pulling power would be an advantage. The automatic 826i and Sterling, with Honda V6 engines developing maximum torque at 1,000 fewer revolutions per minute than in the manual versions, are the pick of the range. The Rover 800 gives fleet managers the opportunity to buy an up-to-date British-built luxury car for the first time in years. At the top of the pyramid, fuel injection and anti-locking brakes are now specified for most of the 1987 Rolls-Royce and Bentley models. Mercedes-Benz has electronically-controlled self-levelling suspension that automatically lowers the ride height of its S-Class cars for really high-speed driving and

stiffens the shock absorbers when required. The rush to produce cars that justify their price, only when driven at speeds that are highly illegal anywhere except on West Germany's autobahnen continues. The Ford Sierra RS Cosworth, a 145mph development of a high volume family-type car, is an outstanding example of this trend. At £15,950 it looks absurdly cheap when compared with traditional supercars such as Porsche or Ferrari and is most agreeable to drive. Renault, too, has edged into the Porsche/Ferrari preserve with its mid-engined GTA Turbo, powered by a similar engine to that used in the Renault 25 saloon. Its 150mph maximum goes with unexpected levels of silence and refinement and a reasonable £23,895 price. Porsche, whose 928 has a 32-valve, 5-litre, 320hp version of its light alloy V8 for 1987, continues to serve as a quality and performance target for its

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F O U N D R I E S

rivals, three Japanese producers among them. Downmarket of such cars, though edging ever closer in performance, are the hot hatchbacks—the Golf GTI, Ford Escort RS Turbo, Renault 5 Turbo, Peugeot 205 GTI, Fiat Uno Turbo, Vauxhall/Opel Astra/Kadett GTE among them. They have maximum speeds of around 120 mph, due in part to careful aerodynamic shaping which also makes them economical for motorway cruising. All use fuel-injected four-cylinder engines that are also found in larger cars in the maker's range—the Golf's 1.8 litre, for example, powers the VW Passat and certain of the new Audi 80 saloons. They are such sprightly and long-legged performers that only the need for extra passenger and luggage space can really justify the choice of a larger and less fuel-efficient car. So far, most makers wanting to boost output of their hot hatchbacks have added turbochargers, but an emerging trend is the use of 16-valve cylinder heads to improve engine breathing. This avoids the cost and complication of the turbocharger and its intercooler and also its principal drawback: the time lag between demanding and receiving extra power at low engine revolutions. One Japanese manufacturer, Mazda, has given Europe something to shoot at with the 323 4x4 which has fuel injection, 16 valves and turbocharging. The hot hatchback has spawned two other kinds of compact performance car. These are the personal 2+2 (the VW Scirocco is a good example and the pretty Volvo 460ES a significant newcomer) and the

four-door saloon like the VW Jetta GT with the same mechanicals as the hot hatchback. With outputs of up to 130hp, these potent small cars reveal a drawback of front-wheel drive. They suffer from torque steer—a tendency to pull first one way, then the other—when accelerating hard in low gear, particularly on wet roads. This is due to their sheer power overcoming the grip of the front tyres. The solution is to put the drive through to all four wheels, thus halving at a stroke the amount of torque each tyre has to put on the road. The calming effect this can have on a small and muscular car was first demonstrated by VW with its 80hp Golf Syncro, which displays uncanny agility on ice and snow and will keep a clumsy driver out of trouble on wet roads. A similar solution—or perhaps the use of an alternative method, the torque reducer, which works like ABS braking in mirror image—is also overdue in some of the larger, front-wheel driven turbocharged cars. Despite their extra weight and larger tyres, these can feel equally unruly when hard driven on low-grip surfaces. Audi's pioneering Quattro transmission, a simple system which splits the power delivery 50/50 between front and back wheels, showed the way. Ford followed through with all-wheel driven versions of the Sierra and Granada (Scorpio). Though rear-wheel driven cars stand in less need of all-wheel drive conversion for handling reasons than those with front-wheel drive, it is a great contribution to safety, pro-

viding its limitations are realised: four spinning wheels are just as gripless as two. Four-wheel drive does not confer invulnerability. But once sampled, the safety benefits of all-wheel drive, permanently engaged, are not lightly discarded. The same may be said of anti-lock braking systems which Ford also pioneered as a no-cost standard item on the Granada. Front-wheel drive is now universal in the three smallest categories of car and has made an important advance into the medium-large sector with the appearance of the Fiat Croma, Lancia Thema and Saab 9000. Other large front-driven cars are all Audis (unless they are 4x4 Quattros), Citroens, Renaults and the new Rover 800 series. Although the delightful new Volvo 460ES has front-wheel drive, not too much should be read into this development. The 460ES is a product of the Dutch and of Volvo. Saloon developments will appear but the big Swedish Volvos will remain rear-wheel driven for the foreseeable future, as will the products of Mercedes-Benz and BMW. Motoring enthusiasts often lament the alleged lack of character in modern cars—computers come up with similar design requirements are fed into them. One small European hatchback does look very much like another, which probably matters little to buyers who seek reliability above all else. Oddities survive among Europe's cars for historical reasons—the Mini, Citroën 2CV, Renault 4—but they are coming to the end of the road. The shape of their replacement can be seen in the new Citroën AX.

Stuart Marshall

THE NEW JAGUAR CARS



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New technology in the car

Customers draw line at bossy dashboards

GENERAL MOTORS chairman, Mr Roger Smith, observed a couple of years ago that the biggest problem facing car manufacturers in relation to new technology would be not so much how to develop more, but how to apply it sensibly, and in a way attractive to customers.

His point was being made even while he spoke: out on the highways, growing ranks of apoplectic motorists were already committing electronic manslaughter of their in-car "voice" computers.

It was not just that the things sometimes offered entirely erroneous opinions and then refused to modify them—for example insisting interminably that the handbrake had been left on when, patently, it had not. It was more that average motorists, once their initial gawwhizz reactions wore off, concluded that they wanted to be informed by a car's instruments, not lectured.

No less frowned-upon have become some of the more extravagant electronic dashboards launched in the early 1980s. Austin Rover, for one has eban-

done "Christmas tree" light-emitting diodes in favour of conventional, analogue displays—even though the calibration and read-out functions are performed electronically.

There are just two examples of the lesson already being learned by manufacturers—that innovation for innovation's sake will be spurned in the marketplace if it is adjudged to be gimmicky and of no real, demonstrable benefit.

However, a great deal of the technology introduced into cars during the past 12 months, and planned for the near future, is serving to produce self-evidently safer cars (though certainly not cheaper ones). Cars so equipped are making fewer demands on their drivers—and increasingly are capable of protecting drivers from the consequences of foolhardiness, impatience and other human failings.

The new BMW 7 series saloons launched at the Paris Motor Show, for example, now offer not just anti-skid, electronic braking but "anti-slip control." This system taps into the anti-

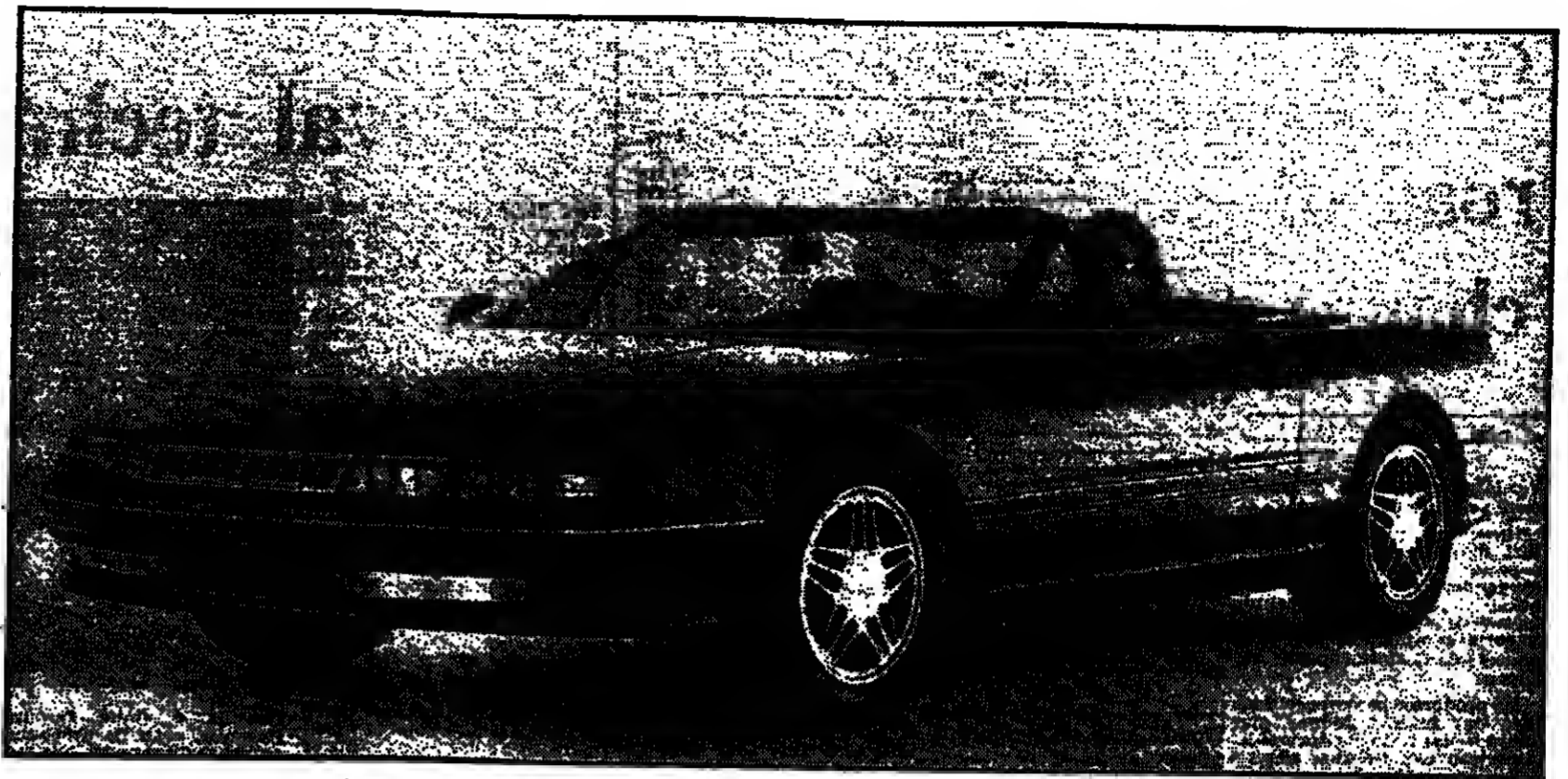
skid braking system's sensors to detect incipient wheelspin under acceleration, and electronically commands the engine to throttle back momentarily to prevent a skid developing. Mercedes this year has also launched traction control systems.

To combine these systems with four-wheel-drive is to provide, in conjunction with the latest-generation high performance radial tyres, a level of safety on wet, snow-covered or icy roads undreamed of until very recently.

Yet, at least four more significant developments are in the pipeline (being developed by different manufacturers) which promise further to enhance a vehicle's primary safety, or the ability to avoid having an accident in the first place.

These include:

- Four-wheel steering, to improve directional response and control.
- "Active" suspension, in which the ride and handling qualities of the car are programmable and in which the normal springs and shock absorbers are replaced by vertical



hydraulic rams under electronic control. (The system can identify road surface irregularities and damp them out individually, maintain the car in an ideal attitude to the road, for example by keeping it on an even keel, rather than rolling,

through a corner or when accelerating or braking; compensate for heavy loading, or provide a range of sporting or comfort ride settings.)

- "Active" steering, in which the steering wheel itself is not mechanically connected to the steered wheels. Instead, the driver's commands via the steering wheel are mediated by sensors and computer, which themselves decide how much turn to apply.

The value of this system is that, if the car were to skid unexpectedly—say on an icy road—it would prevent any panic over-correction by the driver being communicated to the wheels. They would be turned into the skid by the system by a just-sufficient amount for the car to be brought back under control.

- Sonar or radar-based anti-collision systems, in which the car automatically would be kept at a safe distance from the vehicle in front.

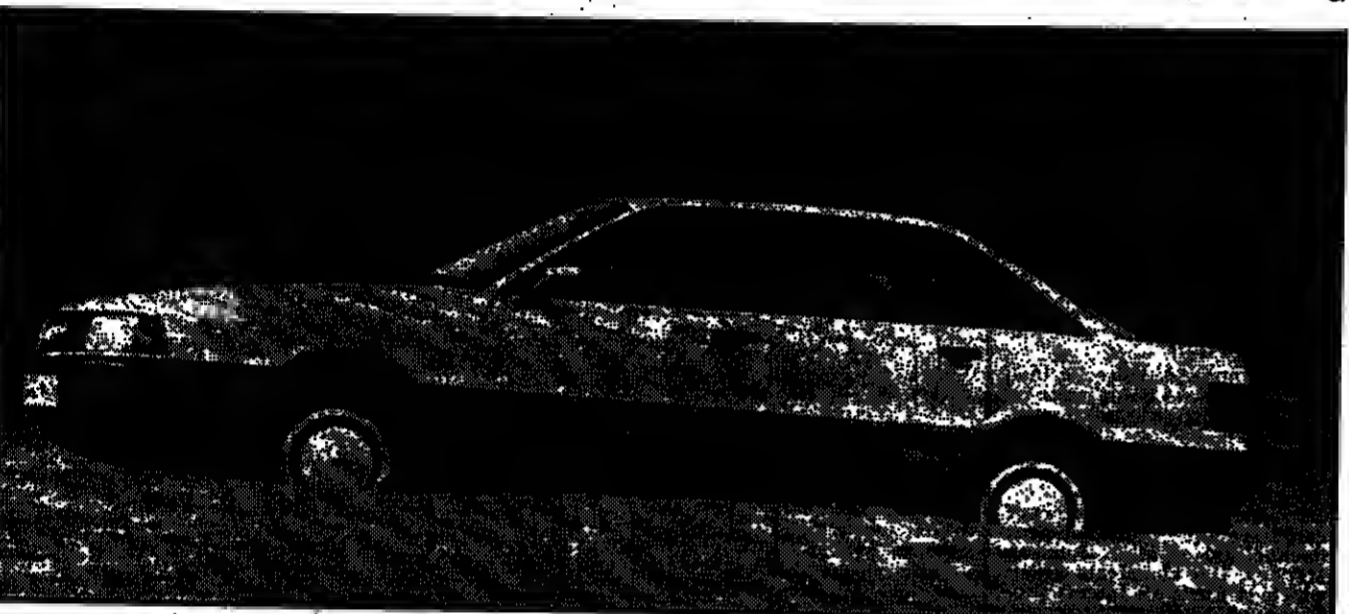
Even these systems could be proved, by the mid-1990s, to have been only intermediate technologies.

For example, Mr Tony Rudd, managing director of Lotus Engineering, envisages a much more sophisticated four-wheel steering system than the HICAS unit developed by Nissan of Japan. The Nissan system (HICAS stands for high-capacity actively-controlled suspension) steers the rear wheels very

slightly in the same direction as the fronts when the vehicle corners. In the Lotus system, each wheel would be under independent "active" control.

Eventually, Mr Rudd believes, a car could emerge in which the passenger capsule is suspended independently from the drivetrain and chassis. Lotus has already demonstrated this technology with a grand prix racing car.

Ford's concept vehicle, the Vignale Gilda, is a two-seat drophead sports car which takes advantage of a multi-beam headlight system to achieve a low windscreen base and front-end height. The company's Turin design centre collaborated in the work. The significant technological advance Ford has introduced to the mass car market is anti-skid braking and it seems likely that the Lucas-Girling system will be taken up by other manufacturers.



Not all advances need to be electronic. The Audi 80 incorporates a simple mechanical system using steel cables which automatically yank the engine sideways in the event of a severe head-on collision

Four-wheel-drive systems, meanwhile, are becoming almost commonplace, with Lancia, Volkswagen and Mazda among those announcing systems for the lower-medium hatchbacks and saloons.

One of the most significant technology advances of the year, however, materialised in early spring with their launch of the stop control system of Ford's Escort and Orion range. Lucas Girling developed it jointly with Ford, and it has introduced anti-skid braking to the mass market. Standard on Ford's Escort RS Turbo, it is a £300 option on the rest of the range.

Ford has sole use of it until the end of this year, after which other manufacturers are expected to announce it for their cars, with the resultant higher production volumes promising to lower the cost further still.

In the meantime, Audi has

GM was Lotus' highest customer for research and development engineering services for several years before its takeover over the UK company in February. And as the world's largest vehicle producer, GM is perhaps best placed to provide the large economies of scale needed to bring the unit price of "active" systems down to the point where they may, eventually, be used in mass-market cars.

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demonstrated that there is still room in the motor industry for strictly mechanical-based innovation.

The new Audi 80 has an optional safety system called Procon-Ten. It has two steel cables attached to the inertia reels of the front seat belts, and a further cable to the telescopic steering column. The cabling passes around pulleys mounted in the front quarters of the car, before being led and attached to the engine block.

In the event of a severe frontal collision (which account for most serious or fatal injuries) the engine will be pushed back into the body. As this takes place, the cables connected to the steering column and seat-belts are pulled forward. This the occupants are locked tightly in their seats, and the steering wheel withdraws simultaneously out of harm's way.

John Griffiths

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DELCO PRODUCTS TECHNOLOGY WORLDWIDE

MOTOR INDUSTRY 12

On the road of change

World car production

(000s)	1981	1985	1986	1987	1990
WESTERN EUROPE					
West Germany	3,578	4,167	4,230	4,155	4,310
France	2,612	2,632	2,742	2,913	2,999
United Kingdom	925	1,048	1,036	1,028	1,143
Italy	1,257	1,389	1,507	1,498	1,574
Spain	855	1,230	1,253	1,281	1,434
Netherlands	78	108	114	140	143
Belgium	201	229	207	248	250
Total 7 EEC	9,536	10,893	11,090	11,264	11,853
Sweden	277	401	429	446	482
TOTAL WESTERN EUROPE	9,813	11,294	11,518	11,711	12,335
UNITED STATES					
United States	6,280	8,182	7,838	7,223	7,794
Canada	744	1,076	1,095	934	1,015
TOTAL NORTH AMERICAN	7,024	9,259	8,933	8,157	8,749
Other regions					
Japan	6,974	7,647	7,620	7,689	8,081
Australia	358	398	386	373	368
New Zealand	95	70	66	72	78
Taiwan	138	138	179	221	302
South Korea	69	264	392	540	853
Peninsular Malaysia	86	67	74	80	122
South Africa	322	197	172	152	198
Mexico	355	297	215	275	417
Brazil	584	789	919	927	1,217
Argentina	144	118	118	127	177

Continued from Page 1

North America look a much more sensible proposition.

However, no-one disputes that the 2.3m of new annual capacity will create a tremendous upheaval in the US because the Japanese appear to have no intention of cutting car imports substantially to compensate or to close capacity in Japan.

US producers are expected to give way instead. Indeed, Mr Lloyd Reuss, head of GM's North American car division, admitted recently that his company might have to close at least three assembly plants because of the new competition.

The new Japanese factories will produce cars with a 50 per cent North American content by ex-factory value which Ford estimates is 20 per cent of the value of the car itself—leaving 80 per cent to be imported from Japan.

There are also 300 Japanese component producers ready to follow the car makers into North America while the US domestic companies are increasing their purchases from the Far East, both of cars and components.

Japan's component exports to the US have grown from \$480m in 1980 to \$2.8bn last year because the American carmakers discovered that suppliers accounted for much of the Japanese competitive edge.

One projection, from Eueristic Associates in a study commissioned by the US Embassy in Tokyo, suggests that by 1989 the domestic content of all cars built in the US will be down to 42 per cent while the Japanese content will rise to 50 per cent. Eight per cent would come from other foreign sources.

The threat to the US component suppliers does not end there. Apart from continuing to develop Mexico as a low-cost supplier, "outsourcing" of cars and components by the US producers from South Korea and

World's best selling cars in 1985*

Rank	Model	Sales
1	Ford Escort	923,000
2	General Motors Ascona/Cavalier	883,000
3	Volkswagen Golf	778,000
4	Toyota Corolla	732,000
5	Fiat Uno	587,000
6	General Motors Kadeti/Astra	586,000

*Totals include similar vehicles made under different namesplates.

GM Ascona/Cavalier also includes the Monza in Brazil and the Camira in Australia. The VW Golf includes the Caribe in Mexico.)

Source: Ford

Taiwan will develop rapidly and give those countries' motor industries a great deal of help.

For example, Ford recently paid \$30m for a 10 per cent shareholding in Kia of South Korea to show how serious was its intention of drawing that company into its global strategy.

Ford then followed up in July by opening a Korean branch office of Ford International Business Development in Seoul. The office "will assist in Ford's worldwide operations by developing sources for automotive components in South Korea and working to identify opportunities for joint venture and operation with Korean companies."

GM is even helping to develop a component supply industry in

Egypt which will export its products mainly to Europe. As Mr Robert Stempel, the executive vice-president in charge of GM's overseas operations, admits: "This looks more sensible when you are looking at it from the US than from Europe."

Ironically, some developing countries in which the multinationals invested a great deal of time and money in the past in the hope of big rewards later are being downgraded in the new strategic plans.

Brazil is the prime example. Volkswagen and Ford are having talks about merging their production operations there in a scheme which might spread to other South American countries, particularly Argentina.

Asked why VW was engaged in discussions about the Brazilian operations—its biggest subsidiary outside West Germany—Mr Werner Schmidt, the Volkswagen-Andi group's world-wide sales director, commented: "We think it will take so long for the Brazilian economy to recover it is best not to wait another 20 years before taking some action."

The implication is that the developing world no longer offers the opportunity for spectacular growth in car sales it once appeared to have.

Demand in the industrialised world is growing only slowly so, as Mr Eberhard von Kuenheim, chairman of BMW, remarks: "The time of big increases in production and profit is at an end."

Kenneth Gooding

Exhaust emissions

Rival technologies could merge

THE DEBATE over how best to achieve, technologically, the reduction of car exhaust emissions in Europe has usually been seen in terms of two supposedly rival approaches.

One is the technology which has been in use for all new car production in the EC for 12 years: the catalytic converter. The other is the lean-burn engine—a misleadingly simple term which implies that there is a common solution to making engines burn the leanest possible fuel/air mixture.

Proponents of each system have accepted that there is room for the technologies to merge at certain points. For example, that some cars of between 1.4 and 2 litres could meet planned tighter European standards by using a combination of lean-burn engine engineering and relatively simple oxidation catalyst to achieve the desired effect.

Until recently, however, there appeared to be a point at which there was a definite parting of the ways.

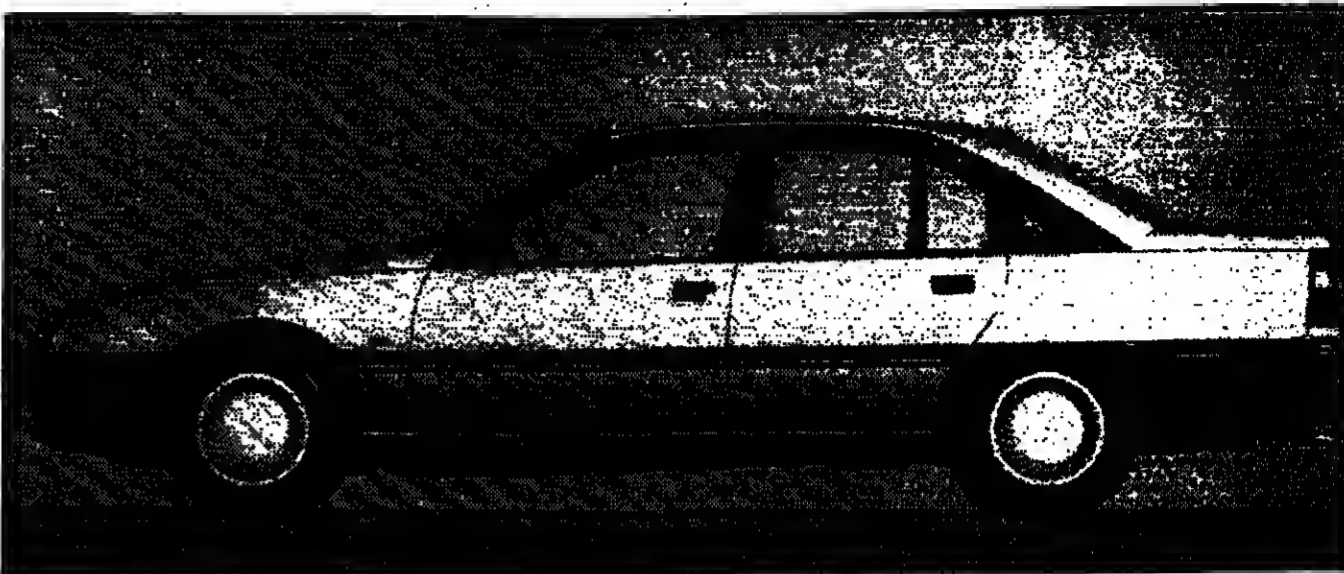
Full three-way exhaust catalysts, as used in the US and Japan, work by means of a sensor in the exhaust system. This signals the composition of exhaust gases to the engine's fuel management system, which constantly adjusts the air/fuel mixture to the chemically-ideal "stoichiometric" ratio of about 14.7:1.

The exhaust emissions of nitrogen oxides, hydrocarbons and carbon monoxide are then coped with simultaneously—and extremely effectively—by the catalyst's precious metals coatings of rhodium and platinum. Further down the exhaust system, an oxidation catalyst copes with any remaining emissions.

The seemingly obvious problem is that by depending for its effective working on a constant air/fuel ratio, the three-way "cat" system would appear to rule out the significant improvements in fuel economy which the lean-burn engine offers.

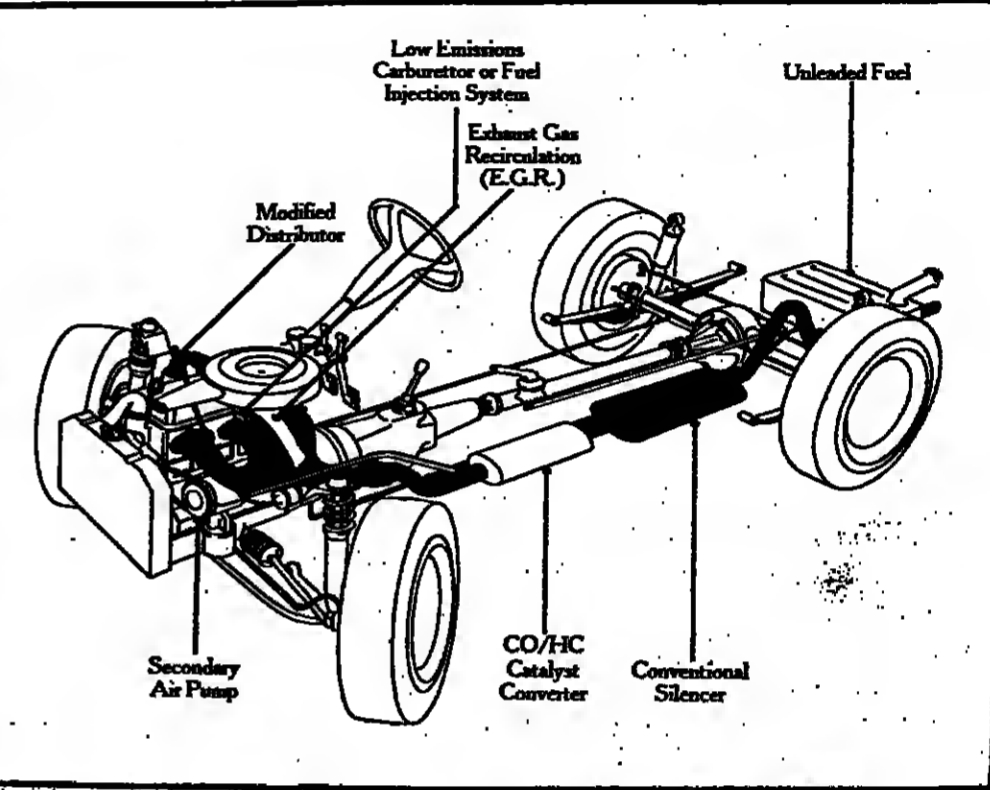
Toyota, Ford, Volkswagen and others are already running prototype engines in which the air/fuel ratio over at least some parts of the operating cycle can be as high as 22:1. As manufacturers build up databanks on their lean-burn technology, so it can be expected that reduced emissions will proceed in tandem with increased fuel economy.

This must be considered the ideal route to pursue, for despite the present glut, oil



The Opel Omega. It has been designed to meet any standard on exhaust emissions that is likely to be introduced by the European countries. The different approaches to dealing with emissions are producing a variety of solutions—among them the oxidation catalyst with exhaust gas recirculation pictured below.

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Without question, performance and economy were adversely affected in the early days of the technology, as much evidence of its application in the US shows.

More recently, however, catalyst-equipped cars, like Volkswagen, Mercedes and Porsche in West Germany, have demonstrated that there is now a negligible difference between cat and non-cat cars on either front. Indeed, Porsche quotes identical power outputs for the two types of car.

Notes by the West German ADAC standards organisation of 22 pairs of "cat" and non-"cat" cars showed average top speed lowered by only 2.2 mph and an average increase in standstill to 100 kph acceleration times of 0.4 seconds.

Even these differences are likely to all but vanish when higher (85) octane unleaded fuel becomes more widely available in Europe over the next few years (current unleaded fuel is mainly of 92 octane).

Another drawback of catalyst-equipped cars has been the need to run on unleaded fuel, as lead "poisons" the precious metals catalyst, rendering it ineffective.

Not even in the UK, seen by some of its EEC partners as a notable laggard in tackling the emissions problems, unleaded fuel is becoming available. Several hundred stations now offer it and limited national availability is likely well before the end of next year.

The AEC is catagoric in its rejection of other catalyst criticisms. They include:

That the cost to the car buyer of a full three-way catalyst will be £1,000-£1,200. The average

price is demonstrably less than £200, the AEC insists;

That fuel consumption will prove to be worse. The AEC says that in the three categories of cars to be covered by the EEC legislation, those over 2 litres will use about 4 per cent more fuel; those of 1.4 to 2 litres about 1 per cent more, as will cars in the under 1.4 litre sector. All these figures, however, are based on 95 octane fuel;

That even one accidental filling of a "cat" car's tank with leaded petrol would destroy the catalyst. This is nonsense, the AEC insists. Two to three tanks full in succession would be needed to stop the system working, and as long as unleaded fuel was used thereafter, the catalyst would recover.

West Germany, under the pressure of severe environmental damage to its treasured forests, has been the EEC's pace-setter in developing the environmentally "clean" car market.

Tax concessions to defray the extra costs of such cars have helped, but it seems that few West Germans are finding difficulty in coming to terms with the catalysts. In the space of a year, cars so equipped have come to account for one in five West German sales, and the percentage continues to rise.

For manufacturers, it now seems certain that catalyst and lean-burn technologies will be developed in parallel.

The irony is that, having been originally spurred into action by the threat of EEC legislation, it is now the manufacturers themselves who are making all the running.

Nearly 18 months after the compromise EEC "compromise" setting out timetable and standards for reduced emissions, delays and disagreements have left unadopted the European Commission's draft directive actually to implement the standards.

Plans for tighter regulations governing particle emissions by diesel engines, and hoped to become effective at the start of 1988, also remains unadopted.

The main reason for the hold-up is objections from Denmark that the standards are not strict enough. But it is hard to envisage that, as the various deadlines draw closer, the differences will remain unresolved. Few expect the present impasse to continue beyond next spring or early summer.

As for the standards themselves, the entire industry accepts that full three-way catalysts will have to be used on over 2 litre cars. Some 1.4-2 litre cars may be able to use just lean-burn engines, like a "six-generation" engine Ford is to start building at Dagenham next year. Other 1.4-2 litre cars may have to use an oxidation catalyst as well. The standards for under 1.4 litres are considerably less strict (though subject to possible revision) and almost certainly can be met with lean-burn techniques alone.

Dr Gary Acres, director of corporate development at Johnson Matthey, the chemical group which is Europe's largest producer of the catalyst cores, points out that the level of emissions produced by an engine varies according to its speed of operations and the load being placed upon it.

Emissions can be at their heaviest, for example, under acceleration, and under light load, emissions are reduced. It is in the latter condition that the fuel economy potential of the lean-burn engine can most profitably be exploited, yet which employment of a three-way catalyst system would seemingly prevent because of its reliance on the stoichiometric air/fuel ratio.

That is no longer the case says Dr Acres. In such conditions, the electronic fuel management system can be programmed simply to ignore the protests coming from the sensor that the stoichiometric ratio is not being adhered to, because the engine is not producing an unacceptable level of pollutants. "Ergo, we have the best of both worlds; exhaust emissions fully compliant with the planned European standards, and without the lean-burn avenue to better fuel economy being blocked off," says Dr Acres.

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